ABOUT EURASIA FOUNDATION

Eurasia Foundation is a non-profit international development organization committed to the idea that societies function best when people take responsibility for their own civic and economic prosperity. We envision a future where all people have the opportunity to realize their potential and transform their societies. Since 1992, Eurasia Foundation has equipped forward-thinking people across Europe, Eurasia, Asia, the Middle East and North Africa with the tools, knowledge, and resources needed to address issues of concern in their communities. Our success showcases the power of a vibrant civil society to drive real and lasting change.

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Eurasia Foundation marked its 30th anniversary in 2022. While we celebrated this milestone, we also spent much of the year providing support and resources to our staff and partners facing extraordinary hardships.

In the face of war, mass displacement, brutal government crackdowns on peaceful protests, and shrinking space for civic engagement, as we reflect upon the year, our directive is clear: civic actors around the globe need our support now more than ever.

Nevertheless, amidst these challenges, our programs have proved resilient. The local leaders and civil society groups that we champion faced each hurdle with ingenuity, flexibility, and an unshakeable belief in a brighter tomorrow. This report is a testament to their achievements.

When Russia invaded Ukraine in February 2022, Eurasia Foundation rapidly pivoted to meet the country’s evolving needs in real-time. Within weeks, we supported the government of Ukraine to roll out an array of new digital services that deliver critical aid directly to Ukrainian civilians’ computers and smartphones. As international funds pour into the country, Eurasia Foundation will continue to eliminate opportunities for corruption and ensure the transparent, accountable, and equitable recovery and reconstruction of Ukraine.

Elsewhere, our changemaker courses made online spaces feel like home, providing safety and solidarity where many thought it impossible. And our exchange programs built lasting bridges between countries in a time of intensifying isolation.

...amidst these challenges, our programs have proved resilient. The local leaders and civil society groups that we champion faced each hurdle with ingenuity, flexibility, and an unshakeable belief in a brighter tomorrow.

Much like the civic leaders we support, Eurasia Foundation’s success in these trying times has rested in the depth of our networks and the agility of our programming. For three decades, we have prioritized the needs and solutions of host country partners by drawing on expansive in-country networks and their deep understanding of local contexts. We trust these networks and, most importantly, they trust us.

None of this would be possible without the enduring commitment of our donors and partners. Thank you for your support.
SUPPORTING UKRAINE AT WAR

Eurasia Foundation is developing groundbreaking digital tools to support wartime Ukraine in real-time.
Since the launch of Russia’s brutal full-scale invasion on February 24, 2022, Eurasia Foundation has remained unwavering in its commitment to a free, prosperous, and democratic Ukraine.

Long before builders pick up hammers and nails, digital tools will facilitate Ukraine’s post-war reconstruction. Within just weeks of the invasion, TAPAS supported the Ministry of Digital Transformation to launch an e-service to collect information about damaged or destroyed property. By year’s end, Ukrainians had submitted more than 300,000 notifications on damages, equating to 22 million square meters. The resulting Register of Damaged and Destroyed Property will prove critical in the transparent management and financial stewardship of Ukraine’s reconstruction.

To ensure transparency and accountability in the allocation of billions in incoming humanitarian aid, TAPAS also supported the launch of Prozorro+. This humanitarian e-procurement platform connects domestic institutions caring for Ukrainians with donors ready to help. The platform coordinates aid from private donors, charities, and Ukrainian and international organizations to ensure donations directly meet expressed civilian needs.

Compounding the immediate human suffering of war, the conflict has also wreaked havoc on Ukraine’s natural environment. To document and mitigate the environmental consequences of war, TAPAS partnered with the government of Ukraine to launch EcoThreat: a web platform and mobile app through which Ukrainians submit reports about natural disasters caused by the Russian invasion. As of December 2022, users had submitted over 2,200 reports of environmental damage to Ukrainian authorities. In the short term, this crowd-sourced evidence will help the government quickly respond to environmental hazards. As the war drags on, Ukraine also hopes to use this data to inform an environmental war crimes database, the first of its kind.
On January 2, 2022, a sharp increase in fuel prices prompted peaceful protests in Kazakhstan’s Mangystau region. In the days that followed, these protests rippled across the nation, as tens of thousands mobilized to demand broad social and political change.

Under circumstances that remain unclear, protests escalated into violence. The resulting clashes between security forces and demonstrators were the most violent in Kazakhstan’s recent history. Eurasia Foundation is assisting civilians to advocate for their right to peaceful assembly and seek access to justice.

With support from Eurasia Foundation, a group of activists in Kazakhstan is uncovering the names of January protest victims and telling their stories. Members of the group all bore direct witness to the protests and subsequent crackdown. When internet access stabilized and the unrest ended on January 11, they began collecting bits and pieces of available information. Confused and frightened, they wanted to understand what had happened and why. They also recognized the rapid and harmful proliferation of misinformation surrounding the events and feared further social division. Unsure of how to proceed but certain of the importance of their project, they turned to Eurasia Foundation for help.

The group is now developing a database of victims, outlining instances of death, injury, and financial, psychological, or legal suffering. They are also mobilizing online to combat mis- and disinformation surrounding the protests. By allowing survivors to share their experiences in their own words, the group hopes to reduce stigma associated with the protests and draw attention to civilians’ right to demonstrate peacefully. Moreover, they are working with survivors and families of those impacted to locate legal and psychological aid. Within a year, the group crowdfunded over $10,000 to support victims’ families.

The team envisions their work as meeting both immediate access to justice needs and as documenting the broader story of the nation. “Our next step is to expand our work to investigate the protests in Zhanaozen in 2011 and in Almaty in 1986,” says a representative. “We want to contribute to the collective memory of Kazakhstan.”
AMPLIFYING CIVILIAN VOICES

Around the world, Eurasia Foundation participants are changing lives through active citizenship.
CONFRONTING CORRUPTION’S ENVIRONMENTAL IMPACT
This year was marked by the intensifying struggle between planet and profit—with both corporations and governments too often prioritizing the latter. Across the globe, systemic corruption fuels extractive industry and resource exploitation at a high cost to natural ecosystems and all who rely on them. Eurasia Foundation’s anti-corruption courses support civil society to strategically shift this status quo.

Devi is a public policy specialist who monitors high-risk government contracts for mismanagement of public resources. In 2022, she investigated permits that allowed a mining company to operate in a nearby mountain range. These mountains provide the only source of water for surrounding villages, which are heavily reliant on tourism. Should the mining continue, village residents would lose their livelihoods as their homes became uninhabitable. Local organizations signed the permits without examining their environmental or economic impact.

Devi turned to Eurasia Foundation’s anti-corruption courses to launch an advocacy campaign. Eurasia Foundation courses helped her develop an action plan that identified and amplified village residents’ concerns. Residents readily joined her in raising their objections to local leaders.

Her campaign continues. Though mining operations have halted, mining permits remain intact. She is now focusing on overturning these permits, hopeful that the changes she makes today will protect her community from ecological crisis and corruption for years to come.

“After many years of experience in advocacy, I thought I was an expert. But as I started my campaign, I realized that anti-corruption advocacy is very different from my previous advocacy experiences, so I felt lucky to join this course. Being with other advocates has made me more confident.”

– Eurasia Foundation Anti-Corruption Course Participant
WHERE WE WORK

NORTH AMERICA
Supporting collaboration and exchange among the next generation of global civic leaders.

EUROPE & EURASIA
Championing transparent governance, civic participation, and cross-cultural communication.
MIDDLE EAST & NORTH AFRICA
Supporting civic leaders to identify novel solutions to pressing social challenges.

ASIA
Promoting civic engagement, social enterprise development, and support for marginalized communities.
Poverty, environmental destruction, structural racism, and gender and economic inequity are underlying drivers of human trafficking globally. Dismantling the deep, systemic inequities that place people at risk of trafficking requires coordinated, cross-sector efforts to enact lasting change. Often more flexible and adaptable than government bodies, civil society is uniquely positioned to steer these efforts. In Central Asia, a Eurasia Foundation-backed network is leading the way.

Partnership in Action is a coalition of Eurasia Foundation-backed anti-trafficking specialists spread across Kazakhstan, the Kyrgyz Republic, Tajikistan, Turkmenistan, and Uzbekistan. The group is comprised of nearly 100 civic actors, including lawyers, social workers, psychologists, hotline operators, activists, and media professionals. Members work closely with government agencies to develop creative regional interventions against trafficking in Central Asia. They take on diverse strategic and practical challenges, ranging from data protection and cybersecurity to the unique risk factors associated with COVID-19. With support from Eurasia Foundation, members convene regularly to communicate, collaborate, and bring survivors home.

One investigation traced the story of 24 citizens of Uzbekistan, who signed on to work at a construction site in the Kyrgyz Republic. However, midway to their destination, the recruiter rerouted the new hires and flew them instead to a site in southern Kazakhstan. Upon arrival, the trafficker promptly confiscated the workers’ passports and disappeared. The employer then forced the laborers to work grueling hours and threatened to sell them to another employer when they complained. Frightened, the workers eventually fled toward the Kazakhstan-Uzbekistan border. They found support with Sana Sezim, a trusted Eurasia Foundation partner in southern Kazakhstan. Sana Sezim rapidly mobilized partners in Kazakhstan and Uzbekistan to provide the workers with humanitarian and legal aid. The workers opted to press charges and launch a cross-border investigation, with Partnership in Action support.
Over the course of five years, Eurasia Foundation partners provided legal and psychosocial support to over 2,000 trafficking survivors and facilitated the criminal prosecution of 40 trafficking cases.
EF NETWORK + LEGACY ORGANIZATIONS

The Eurasia Foundation Network consists of seven locally rooted, independent organizations that collaborate to champion vibrant civil societies across the Eurasia region. Eurasia Foundation also played a central role in establishing five legacy organizations and continues to support their initiatives and institutional growth.

EF NETWORK

East Europe Foundation of Moldova
East Europe Foundation of Ukraine
New Eurasia Foundation
Eurasia Foundation of Central Asia
Europe Foundation
Eurasia Partnership Foundation Armenia
Eurasia Partnership Foundation Azerbaijan

LEGACY ORGANIZATIONS

Caucasus Research Resources Center Georgia
Caucasus Research Resources Center Armenia
Gazelle Finance
European Humanities University
Kyiv School of Economics
PARTNERS
California State University at San Marcos
Council on International Education Exchange
Data Journalism Agency TEXTY
Deloitte
East Europe Foundation of Ukraine
Eurasia Foundation of Central Asia – Kazakhstan
Global Impact
International Organization for Migration
Kyiv School of Economics
Millennium Partners
Ministry of Digital Transformation of Ukraine
Ministry of Economy of Ukraine
Ministry of Health of Ukraine
Mobility International USA
New Eurasia Foundation
Open Data Institute
Public Organization “El Agartuu”
Social Boost
SOE Prozorro
Southern Utah University
Student Television Network
Transparency International Ukraine

DONORS

Government Agencies
U.S. Agency for International Development
U.S. Department of State
U.S. Embassy in Moscow
U.K. Foreign, Commonwealth, and Development Office

Organizations
Open Society Foundations
Sy Syms Foundation

Individuals
Anonymous
Adirondack Foundation
Bill Arthur
Eric Boyle
Randy Bregman
Kevin Carome
Nydia Clayton
Lisa Coll
Rebecca Coll
Adam Cooper
The Honorable William Courteny
Scott Cullinane
Mira Davidovski
Vivian Davis
Jill Dougherty
Tia Dowdell
Robert Drumheller
Helmut Eisenbeier
Margot Ellis
Corinne Ertz
John Ferrell
Michael Freedman
Susan Kosinski Fritz
Alton Frye
William Gaynor
Alexandra Hall Hall
Michael Hochman
Hanna Hooven
Jakob Johnson
The Honorable Jan Kalicki
Lennon Family Foundation
Eileen Malloy
Billy McLean
The Honorable Richard Morningstar
Robert O’Donovan, Jr.
Marsha Olive
Kyra Perrigo
The Honorable Thomas Pickering
Lynette Ray
Susan Reichle
Juan Rodriguez
Linden Rohrer
David Ross
David Slade
The Honorable Pamela L. Spratlen
Matthew Stellema
Kasson Stone
Willa Thompson
The Honorable Susan Thornton
Vica Trofimova
Judith Twigg
Leif Ulstrup
Ellen Vollrath
Alena Wabitsch
DJ Wolff
The Honorable Kenneth Yalowitz
The Honorable Pamela L. Spratlen, Chair
The Honorable Richard L. Morningstar, Vice Chair
Robert B. Drumheller, Treasurer
Lisa Coll, President

Nydia Clayton, Partner, Deloitte

The Honorable William H. Courtney, Adjunct Senior Fellow, RAND Corporation; Co-Chair, America 250 Foundation International Advisory Council

Scott Cullinane, Executive Director, U.S.-Europe Alliance

Mira Davidovski, Advisor, Verizon Business

Jill Dougherty, Adjunct Professor, Georgetown University; Global Fellow, Woodrow Wilson International Center for Scholars; CNN Contributor

Margot Ellis, Former Senior Deputy Assistant Administrator, U.S. Agency for International Development Bureau for Europe and Eurasia

Susan Kosinski Fritz, Career Minister, Senior Foreign Service, U.S. Agency for International Development (retired)

Alonzo L. Fulgham, Executive Vice President, Defense/Homeland, VIATEQ Corporation

Willie Gaynor, Founder, Rock Creek Advisors, LLC

Alexandra Hall Hall, British Ambassador (retired)

Susan G. Reichle, President and Chief Executive Officer, IYF

The Honorable Andras Simonyi, Hungarian Ambassador (retired); Senior Fellow, Atlantic Council

David Slade, General Counsel, Export-Import Bank of the United States (retired)

Brad Stevenson, Audit Partner, Deloitte

The Honorable Susan Thornton, Senior Fellow and Research Scholar, Paul Tsai China Center, Yale Law School

Judyth Twigg, Professor, Virginia Commonwealth University

Leif Ulstrup, Founder, Primehook Technology

The Honorable Mary Burce Warlick, U.S. Ambassador (retired)

Dan Witt, President, International Tax & Investment Center

Dj Wolff, Partner, Crowell & Moring, LLP

The Honorable Kenneth S. Yalowitz, Global Fellow, Kennan Institute, Woodrow Wilson International Center for Scholars; U.S. Ambassador (retired)

The Honorable Jan Kalicki, Chair Emeritus; Public Policy Fellow, Woodrow Wilson International Center for Scholars and Kennan Institute
# Statement of Financial Position
(As of September 30, 2022)

## Expenses

<table>
<thead>
<tr>
<th>Description</th>
<th>Value</th>
</tr>
</thead>
<tbody>
<tr>
<td>Program Services</td>
<td>$18,515,364</td>
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<tr>
<td>Management and General Supporting Services</td>
<td>3,006,268</td>
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<tr>
<td><strong>Total Expenses</strong></td>
<td><strong>$21,521,632</strong></td>
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## Assets

<table>
<thead>
<tr>
<th>Description</th>
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</tr>
</thead>
<tbody>
<tr>
<td>Cash and Cash Equivalents</td>
<td>$1,903,515</td>
</tr>
<tr>
<td>Investments</td>
<td>958,917</td>
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<tr>
<td>Grants, Accounts, and Other Receivables</td>
<td>1,870,916</td>
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<tr>
<td>Prepaid Expenses and Other Assets</td>
<td>107,076</td>
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<tr>
<td>Fixed Assets</td>
<td>562,893</td>
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<tr>
<td>Right of Use Asset</td>
<td>1,523,727</td>
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<tr>
<td><strong>Total Assets</strong></td>
<td><strong>$6,927,044</strong></td>
</tr>
</tbody>
</table>

## Liabilities

<table>
<thead>
<tr>
<th>Description</th>
<th>Value</th>
</tr>
</thead>
<tbody>
<tr>
<td>Operating Lease Liability</td>
<td>$1,714,464</td>
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<tr>
<td>Accounts Payable and Accrued Expenses</td>
<td>1,216,627</td>
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<tr>
<td>Grants Payable</td>
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<td>Refundable Advance</td>
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<td><strong>Total Liabilities</strong></td>
<td><strong>$4,830,267</strong></td>
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## Net Assets

<table>
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<tr>
<th>Description</th>
<th>Value</th>
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</thead>
<tbody>
<tr>
<td>Without Donor Restrictions</td>
<td>$2,028,191</td>
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<tr>
<td>With Donor Restrictions</td>
<td>68,586</td>
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<tr>
<td><strong>Total Net Assets</strong></td>
<td><strong>$2,096,777</strong></td>
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</tbody>
</table>

## Total Liabilities and Net Assets

<table>
<thead>
<tr>
<th>Description</th>
<th>Value</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Total Liabilities and Net Assets</strong></td>
<td><strong>$6,927,044</strong></td>
</tr>
</tbody>
</table>

### Diagram:

- Program Services: 86%
- Management & General Supporting Services: 14%