Form 990
Department of the Treasury
Internal Revenue Service

** PUBLIC DISCLOSURE COPY ** Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)



▶ The organization may have to use a copy of this return to satisfy state reporting requirements.

AF	or th	e 2011 calendar year, or tax year beginning $$ OCT $$ 1 , $$ $$ 2011 $$ and endir	n <u>g S</u> EP 30, 20	12	
B c	heck if pplicab	e: C Name of organization	D Employer ide	ntific	cation number
	Addre	e THE EURASIA FOUNDATION			
	Name Chang		-1	780162	
	Initial		/suite E Telephone nu		
	Termi		0 (2	02)234-7370
	Amen return	City or town, state or country, and ZIP + 4	G Gross receipts \$		13,367,296.
	Applio tion pendi	WASHINGION, DC 20050	H(a) Is this a gro	up re	
		SAME AS C ABOVE	R for affiliates H(b) Are all affiliate		Yes X No luded? Yes No
		empt status: 🚺 501(c)(3) 🛄 501(c) ()◀ (insert no.) 🛄 4947(a)(1) or 📃	527 If "No," atta	ch a	list. (see instructions)
		te: • WWW.EURASIA.ORG	H(c) Group exem		
	-		<u>Year of formation: 199</u>	2 N	State of legal domicile: DC
Pa	art I	Summary		_	
e	1	Briefly describe the organization's mission or most significant activities: SEE PAR	T III, LINE	1.	
Jan					
Activities & Governance	2	Check this box time if the organization discontinued its operations or disposed o		1 1	ssets. 16
ģ		Number of voting members of the governing body (Part VI, line 1a)		3	10
ŏ		Number of independent voting members of the governing body (Part VI, line 1b)		4	59
ties		Total number of individuals employed in calendar year 2011 (Part V, line 2a)	5 6	26	
ť	6	Total number of volunteers (estimate if necessary)	6 7a	0.	
¥		Total unrelated business revenue from Part VIII, column (C), line 12		7a 7b	0.
			Prior Year	110	Current Year
•	8	Contributions and grants (Part VIII, line 1h)	10 700 57	1.	7,684,397.
Revenue	9	Program service revenue (Part VIII, line 2g)		0.	0.
eve	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)	100 00	5.	343,015.
£	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	86	4.	-36,047.
		Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	13,965,20		7,991,365.
	13	Grants and similar amounts paid (Part IX, column (A), lines 1-3)	1 000 10	2.	2,604,142.
	14	Benefits paid to or for members (Part IX, column (A), line 4)		0.	0.
se	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)	3,551,95	9.	3,512,038.
Expenses	16a	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) Professional fundraising fees (Part IX, column (A), line 11e) Total fundraising expenses (Part IX, column (D), line 25) \blacktriangleright 237, 320.		0.	0.
ďx	b	Total fundraising expenses (Part IX, column (D), line 25)			
ш		Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)			2,315,287.
	18	Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)	10,583,37		8,431,467.
	19	Revenue less expenses. Subtract line 18 from line 12			-440,102.
Net Assets or -und Balances			Beginning of Current Y		End of Year
sset 3alaı	20	Total assets (Part X, line 16)			19,287,820.
etA	21	Total liabilities (Part X, line 26)	11 000 00		7,577,083.
		Net assets or fund balances. Subtract line 21 from line 20	11,862,88	2.	11,710,737.
Pa	art II	Signature Block			

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here	Signature of officer W. HORTON BEEBE-CENTER	R, PRESIDENT		Date						
	Type or print name and title									
	Print/Type preparer's name	Preparer's signature	Date	Check PTIN						
Paid				if self-employed						
Preparer	Firm's name 🕒 GELMAN , ROSENBER	RG & FREEDMAN		Firm's EIN 52–1392008						
Use Only	Firm's address 4550 MONTGOMERY	AVE SUITE 650N								
	BETHESDA, MD 208		Phone no. (301) 951-9090							
May the I	May the IRS discuss this return with the preparer shown above? (see instructions)									
132001 01-23-12 LHA For Paperwork Reduction Act Notice, see the separate instructions. Form 990 (2011)										

orm	990 (2011) THE EURASI	A FOUNDATIO	N	52-1780162	Page
Par	t III Statement of Program Service	Accomplishmen	ts		
	Check if Schedule O contains a respons	e to any question in thi	s Part III		[
1	Briefly describe the organization's mission:				
	EURASIA FOUNDATION BELI				E
	RESPONSIBILITY FOR THEI	R OWN CIVIC	& ECONOMIC PROSPER	<pre>ITY. THROUGH</pre>	
	COOPERATION BASED ON MU		-		
	DEFINE & ACHIEVE OUTCOM	ES OF ENDUR	ING BENEFIT TO THE	IR COMMUNITIES.	
2	Did the organization undertake any significant	program services durir	ng the year which were not listed on		
	the prior Form 990 or 990-EZ?			Yes	X
	If "Yes," describe these new services on Sche	dule O.			
3	Did the organization cease conducting, or make		n how it conducts, any program serv	ices? Yes	X
	If "Yes," describe these changes on Schedule				
1	Describe the organization's program service a		ch of its three largest program service	es, as measured by expenses	S.
	Section 501(c)(3) and 501(c)(4) organizations a				
	others, the total expenses, and revenue, if any			C C	
4a	(Code:) (Expenses \$ 2,050	,613 . including gran	ts of \$ 1,437,537.	(Revenue \$	
	CENTRAL ASIA PROGRAMS	33	·,		
	EURASIA FOUNDATIONS' PR	OGRAMS IN C	ENTRAL ASIA ARE IMI	LEMENTED IN	
	PARTNERSHIP WITH THE EU				
	MEMBER OF THE EURASIA F				
	CENTRAL ASIA SUPPORT IN				ND
	RULE OF LAW IN ADDITION				
				· · · · · · · · · · · · · · · · · · ·	
1b	(Code:) (Expenses \$ 1,423	063 including grap	ts of \$ 857,360.)	(Povonuo [¢]	
FD	RUSSIA PROGRAMS				
	EURASIA FOUNDATION'S PR	OGRAMS TN RI	ISSTA ARE IMPLEMENT	TH PARTNERS	нтр
	WITH THE NEW EURASIA FO				
	FOUNDATION NETWORK. IN				סחפי
			TO BUILD CONNECTION		
	SOCIETY ORGANIZATIONS A				<u> </u>
	PARTNERED WITH A LOCAL			-	D
			**	ATTON TO PROVIDE	<u>c</u>
	LEGAL AID TO LABOR MIGR	ANIS IN RUS	SIA.		
	1 11 2	- 025			
4c	(Code:) (Expenses \$ 1,113	,935. including gran	ts of \$ 262,521.)	(Revenue \$	
	UKRAINE/MOLDOVA/BELARUS				
	EURASIA FOUNDATION'S PR				D IN
	PARTNERSHIP WITH THE EA				
	MOLDOVA, MEMBERS OF THE				
	ARE IMPLEMENTED THROUGH				T
	(NEE). EF'S PROGRAMS IN			-	
	BUSINESS EDUCATION, AND	ENERGY EFF	ICIENCY. IN UKRAINE	3, EF CONTINUES	ТО
	PROVIDE INSTITUTIONAL S	UPPORT TO I	IS LEGACY INSTITUT	ON, EEF UKRAIN	Ε.
	IN MOLDOVA, WE SUPPORT	YOUTH PARTIC	CIPATION IN CIVIL S	SOCIETY AND LOC	AL
	AND NATIONAL GOVERNANCE				
	EEF MOLDOVA.				
1d	Other program services (Describe in Schedule	0.)			
	(Expenses \$ 2,167,539. includi		46,724.) (Revenue \$)	
4e	Total program service expenses	6,755,150.			
10	ו סנמו או ספו מווז שבו מוטב באאבוושבש ג			Form 99	90 (201
32002 2-09-				FUIII	(201
09-	12		2		
70	813 745960 14323	2011.05090	THE EURASIA FOUND	ATION 1432	23

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If</i> "Yes," <i>complete Schedule C, Part I</i>	3		x
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4		X
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? <i>If "Yes," complete Schedule C, Part III</i>	5		x
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		Х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		x
9	Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X; or provide			
	credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		х
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? <i>If "Yes," complete Schedule D, Part V</i>	10		x
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, IX, or X			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a	Х	
b	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		X
с	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		X
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? <i>If</i> "Yes," <i>complete Schedule D, Part IX</i>	11d		x
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Х	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Х	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI, XII, and XIII	12a	Х	
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b		X
	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	37	X
	Did the organization maintain an office, employees, or agents outside of the United States?	14a	Х	<u> </u>
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000		х	
45	or more? If "Yes," complete Schedule F, Parts I and IV Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization	14b	Δ	
15	or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV	45	х	
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals	15	- 23	
10	located outside the United States? If "Yes," complete Schedule F, Parts III and IV	16	х	
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		x
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines	<u> </u>		<u> </u>
	1c and 8a? If "Yes," complete Schedule G, Part II	18	х	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			
	complete Schedule G, Part III	19		х
20a		20a		X
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		

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			Yes	No
21	Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the			
	United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Х	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		x
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete		37	
	Schedule J	23	Х	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No", go to line 25	24a		Х
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		
	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a			37
	disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			v
~~	Schedule L, Part I	25b		X
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified			х
07	person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		<u>л</u>
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member			
	of any of these persons? If "Yes," complete Schedule L, Part III	27		х
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV	21		
20	instructions for applicable filing thresholds, conditions, and exceptions):			
а		28a		х
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		Х
	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer,			
	director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		Х
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		Х
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If</i> "Yes," <i>complete Schedule M</i>	30		x
31	Did the organization liquidate, terminate, or dissolve and cease operations?			
	If "Yes," complete Schedule N, Part I	31		Х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			
	Schedule N, Part II	32		Х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		Х
34	Was the organization related to any tax-exempt or taxable entity?			
	If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34		X
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		X
b	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of			
	section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		X
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			v
0 -	If "Yes," complete Schedule R, Part V, line 2	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization	0-		x
00	and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i>	37		
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?	20	х	
	Note. All Form 990 filers are required to complete Schedule O	38	<u> </u>	

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Pa	Check if Schedule O contains a response to any question in this Part V			X
			Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable 1a 50			
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable 1b 0			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming			
	(gambling) winnings to prize winners?	1c	X	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,			
	filed for the calendar year ending with or within the year covered by this return 2a 59			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	X	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to <i>e-file</i> (see instructions)			37
	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		X
	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a			
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a	X	
b	If "Yes," enter the name of the foreign country: ► SEE SCHEDULE O			
	See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.			37
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		X
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Х
	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit			
	any contributions that were not tax deductible?	6a		Х
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts			
_	were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).	_	v	
a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	X	v
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		X
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required	_		v
		7c		X
	If "Yes," indicate the number of Forms 8282 filed during the year	_		v
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		X X
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		~
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g 7h		
h 8	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? Sponsoring organizations maintaining donor advised funds and section $509(a)(3)$ supporting organizations. Did the supporting N/A	7h		
0	organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.	0		
5	Did the organization make any taxable distributions under section 4966? N/A	9a		
a h	Did the organization make a distribution to a donor, donor advisor, or related person? N/A	9b		
10	Section 501(c)(7) organizations. Enter:	30		
a	Initiation fees and capital contributions included on Part VIII, line 12 N/A			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b			
11	Section 501(c)(12) organizations. Enter:			
а	Gross income from members or shareholders N/A			
b	Gross income from other sources (Do not net amounts due or paid to other sources against			
	amounts due or received from them.)			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state? N/A	13a		
	Note. See the instructions for additional information the organization must report on Schedule O.			
b	Enter the amount of reserves the organization is required to maintain by the states in which the			
2	organization is licensed to issue qualified health plans			
с	Enter the amount of reserves on hand			
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		Х
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b		
		_		

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/	Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response
	to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

X

Sec	tion A. Governing Body and Management					-
			a c		Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year	1a	16			
	If there are material differences in voting rights among members of the governing body, or if the governing					
	body delegated broad authority to an executive committee or similar committee, explain in Schedule O.		1 6			
b	Enter the number of voting members included in line 1a, above, who are independent	1b	16			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationsh					v
-	officer, director, trustee, or key employee?			2		X
3	Did the organization delegate control over management duties customarily performed by or under the			•		x
	of officers, directors, or trustees, or key employees to a management company or other person?		T T	3 4	Х	<u> </u>
4	Did the organization make any significant changes to its governing documents since the prior Form			4 5	Λ	x
5	Did the organization become aware during the year of a significant diversion of the organization's as		i	5 6		X
6	Did the organization have members or stockholders? Did the organization have members, stockholders, or other persons who had the power to elect or a			0		
7a				7a		x
h	Are any governance decisions of the organization reserved to (or subject to approval by) members,		T T	1a		
D D				7b		x
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year	ar by the follo	owina.	15		
a	The governing body?			8a	х	
b	Each committee with authority to act on behalf of the governing body?			8b	Х	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be re					
			-	9		х
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal F					
					Yes	No
10a	Did the organization have local chapters, branches, or affiliates?			10a		X
b	If "Yes," did the organization have written policies and procedures governing the activities of such o	hapters, aff	filiates,			
	and branches to ensure their operations are consistent with the organization's exempt purposes? $\ .$			10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing boo	dy before fili	ing the form?	11a	Х	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.					
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13			12a	X	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give ris			12b	Х	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If	′es," descril	be			
	in Schedule O how this was done			12c	X	
13	Did the organization have a written whistleblower policy?			13	X	
14	Did the organization have a written document retention and destruction policy?		l l l l l l l l l l l l l l l l l l l	14	Х	
15	Did the process for determining compensation of the following persons include a review and approv		endent			
-	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			45.0	х	
a k	The organization's CEO, Executive Director, or top management official			15a 15b	Δ	x
b	Other officers or key employees of the organization			150		
16-	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrange	ment with a				
	taxable entity during the year?		•	16a		x
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate		cipation	Tou		
-	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the orga	-				
	exempt status with respect to such arrangements?			16b		
Sec	tion C. Disclosure					
17	List the states with which a copy of this Form 990 is required to be filed SEE SCHEDULE	0				
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-		501(c)(3)s only) a	vailab	le	
	for public inspection. Indicate how you made these available. Check all that apply.					
	X Own website Another's website X Upon request					
19	Describe in Schedule O whether (and if so, how), the organization made its governing documents, c	onflict of int	terest policy, and	d finar	ncial	
	statements available to the public during the tax year.					
20	State the name, physical address, and telephone number of the person who possesses the books a	and records	of the organizat	ion: 🕨	·	
	YEKATERINA PETRY - 202-234-7370					
13200	1350 CONNECTICUT AVE., NW, WASHINGTON, DC 20036			E	000	00445
01-23-	¹² 6			⊦orm	990 ((2011)
	U					

2011.05090 THE EURASIA FOUNDATION

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors** Check if Schedule O contains a response to any guestion in this Part VII

Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees Section A.

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

• List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.

• List all of the organization's current key employees, if any. See instructions for definition of "key employee."

• List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.

• List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

• List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A)	(B)	l				npei	154	(D)	(E)	(F)		
Name and Title	Average			(C) Position (do not check more than one						Reportable	Reportable	Estimated
	hours per	box	box, unless pe			is bot	h an	compensation	compensation	amount of		
	week	-	Cer an	er and a direc		rector/trustee)		from	from related	other		
	(describe hours for	directo				-		the organization	organizations (W-2/1099-MISC)	compensation from the		
	related	ee or (stee			nsateo		(W-2/1099-MISC)		organization		
	organizations	trust	al tru		oyee	ompe				and related		
	in Schedule	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			organizations		
(1) JAN KALICKI	O)	pul	lus	9ff	Key	e, <u>F</u> C	For					
CHAIR	3.00	x		x				0.	0.	0.		
(2) DAN WITT												
VICE CHARIMAN	3.00	x		х				0.	0.	0.		
(3) GEORGE HELLAND												
TREASURER	4.00	X		Х				0.	0.	0.		
(4) TERRENCE J. ENGLISH												
TRUSTEE	4.00	Х						0.	0.	0.		
(5) EUGENE K. LAWSON												
TRUSTEE	3.00	X						0.	0.	0.		
(6) DREW GUFF										_		
TRUSTEE	3.00	X						0.	0.	0.		
(7) ESTHER DYSON												
TRUSTEE	3.00	X						0.	0.	0.		
(8) FIONA HILL	2 00									0		
TRUSTEE	3.00	X						0.	0.	0.		
(9) GEORGE M. INGRAM	2 00								0	0		
TRUSTEE	3.00	X						0.	0.	0.		
(10) JAN HILLERED TRUSTEE	3.00	x						0.	0.	0.		
(11) MARGERY KRAUS	5.00	<u> </u>						0.	0.	0.		
TRUSTEE	3.00	x						0.	0.	0.		
(12) RANDY BREGMAN	5.00	1							0.			
TRUSTEE	3.00	x						0.	0.	0.		
(13) SANDRA WILLETT JACKSON												
TRUSTEE	3.00	x						0.	0.	0.		
(14) MARGARET MILNER RICHARDSON												
TRUSTEE	3.00	x						0.	0.	0.		
(15) THOMAS R. PICKERING												
TRUSTEE	3.00	X						0.	0.	0.		
(16) WILLIAM FRENZEL												
TRUSTEE	4.00	Х						0.	0.	0.		
(17) W. HORTON BEEBE-CENTER												
PRESIDENT	40.00			Х				204,014.	0.	29,612.		
132007 01-23-12						_				Form 990 (2011)		

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Form 990	(2011)
Dart VII	

Section A. Officers, Directors, Tru	istees, Key Ei	mplo	byee	es, a	nd	High	est	Compensated Employ	ees (continued)				
(A)	(B) (C) Average Position					-		(D)	(E)			(F)	
Name and title	Average hours per		not c	heck	more	e than		Reportable	Reportable compensation			imate	
	week					is bot or/trus		compensation from	from related			ount (other	51
	(describe	ector						the	organizations		comp		tion
	hours for related	or dir	ee			ated		organization	(W-2/1099-MIS	C)		m the	
	organizations	rustee	ll trust		lee	m pens		(W-2/1099-MISC)			•	nizati relate	
	in Schedule	Individual trustee or director	Institutional trustee	er	Key employee	Highest compensated employee	her					nizatio	
	O)	Indiv	Insti	Officer	Key e	High empl	Former						
(18) GEORGE ZARUBIN	40.00										~		~ •
REGIONAL VICE PRESIDENT	40.00				X			208,680.		0.	26	, 2	94.
(19) TIMOTHY PYLATE REGIONAL VP (THROUGH 4/30/12)	40.00					x		130,014.		ο.	22) 1 [.]	78.
(20) REGINA YAN	40.00							130,014.		<u> </u>		<u>, т</u>	/0.
EXECUTIVE VP (THROUGH 9/30/11)	40.00						х	195,630.		0.	19	9.6	52.
												10	
										\rightarrow			
1b Sub-total					<u> </u>	►		738,338.		0.	97	7.7	36.
c Total from continuation sheets to Part VI								0.		0.			0.
d Total (add lines 1b and 1c)								738,338.		0.	97	7	36.
2 Total number of individuals (including but n	ot limited to th	nose	liste	ed a	bov	e) wł	no r	eceived more than \$100	,000 of reportable	;			
compensation from the organization												Yes	4 No
2 Did the event estimation list any former officer	dina atau au tu									Г		res	
3 Did the organization list any former officer, line 1a? If "Yes," complete Schedule J for s				-	•			•			3	x	
4 For any individual listed on line 1a, is the su								her compensation from					
and related organizations greater than \$150			•						and organization		4	x	
5 Did any person listed on line 1a receive or a									idual for services				
rendered to the organization? If "Yes," com	plete Schedul	e J f	or si	uch	pers	son .					5		Х
Section B. Independent Contractors													
1 Complete this table for your five highest co										oensa	ation fr	om	
the organization. Report compensation for	the calendar y	ear	endi	ng v	vith	or w	ithir		year.		(0)		
(A) Name and business	address							(B) Description of s	ervices	Co	(C) ompen		n
JEFF ERLICH, 76 CLINTON S								1			<u> </u>		
MARLBOROUGH, MA 01752-234	-							PROGRAM MANA	GEMENT		119),5	01.
							\dashv						
2 Total number of independent contractors (i	ncludina but r	not li	mite	d to	tho	se li	stec	d above) who received n	nore than				
\$100,000 of compensation from the organized						1							
										١	Form S	90 (2	2011)
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						8							

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Form 990 (_		EUR
Part VI	Statement	of	Rev	enue

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					(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
Contributions, Gifts, Grants and Other Similar Amounts	b c c f f	 Federated campaigns Membership dues Fundraising events Related organizations Government grants (contributi All other contributions, gifts, grant similar amounts not included abov Noncash contributions included in lines Total. Add lines 1a-1f 	1b 1c 1d ions) 1e ts, and 1f /e 1f	129,967. 5456909. 2097521.	7684397.			
Program Service Revenue	2 a b c c f	All other program service reve	nue	Business Code				
	3 4 5	Total. Add lines 2a-2f Investment income (including other similar amounts) Income from investment of tax Royalties	dividends, intere 	st, and roceeds	278,009.			278,009.
	b c c 7 a	 Gross rents Less: rental expenses Rental income or (loss) Net rental income or (loss) Gross amount from sales of assets other than inventory Less: cost or other basis 	(i) Real (i) Securities 5,332,959.	(ii) Personal ► (ii) Other				
ne	c	and sales expenses Gain or (loss) Net gain or (loss) Gross income from fundraising	g events (not	····· ►	65,006.			65,006.
Other Revenu	c	including \$ 129,9 contributions reported on line Part IV, line 18 Less: direct expenses Net income or (loss) from func Gross income from gaming ac	1c). See a b Iraising events tivities. See	71,912. 107978. ▶	-36,066.			-36,066.
	0 10 a	 Part IV, line 19 Less: direct expenses Net income or (loss) from gam Gross sales of inventory, less and allowances Less: cost of goods sold 						
			e	Business Code 900099	19.			19.
13200 01-23	e 12	All other revenue Total. Add lines 11a-11d Total revenue. See instructions.			19. 7991365. 9	0.	0.	306,968. Form 990 (2011)

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2011.05090 THE EURASIA FOUNDATION

Form 990 (2011)

THE EURASIA FOUNDATION Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).

com	blete columns (B), (C), and (D).				
	Check if Schedule O contains a respon			(0)	
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and				
	organizations in the United States. See Part IV, line 21	243,664.	243,664.		
2	Grants and other assistance to individuals in				
	the United States. See Part IV, line 22				
3	Grants and other assistance to governments,				
	organizations, and individuals outside the	2 260 470	2 260 470		
	United States. See Part IV, lines 15 and 16	2,360,478.	2,360,478.		
4	Benefits paid to or for members				
5	Compensation of current officers, directors,	511,569.	324,929.	186,640.	
•	trustees, and key employees	511,509.	524,929.	100,040.	
6	Compensation not included above, to disqualified				
	persons (as defined under section $4958(f)(1)$) and				
-	persons described in section 4958(c)(3)(B)	1,894,631.	1,331,178.	434,514.	128,939
7	Other salaries and wages Pension plan accruals and contributions (include	1,094,051.	I, JJI, I/0•	424,214.	120,959
8	section 401(k) and section 403(b) employer contributions)	105,002.	74,771.	23,265.	6,966
9		797,168.	551,165.	200,216.	45,787
9 10	Other employee benefits Payroll taxes	203,668.	141,102.	51,490.	11,076
11	Fees for services (non-employees):	203,000	111,102.	51,450.	11,0,0
	Management				
		44,174.	37,139.	7,035.	
c	Accounting	89,038.	12,023.	77,015.	
d	Lobbying		, ••		
e	Professional fundraising services. See Part IV, line 17				
f	Investment management fees				
g	Other	848,323.	791,287.	34,353.	22,683
12	Advertising and promotion				•
13	Office expenses	160,421.	86,129.	73,571.	721
14	Information technology				
15	Royalties				
16	Occupancy	423,342.	139,971.	283,371.	
17	Travel	335,079.	306,565.	12,842.	15,672
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	48,436.	36,184.	12,252.	
20	Interest				
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	3,925.	3,925.		
23	Insurance	37,724.		37,724.	
24	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.)				
а	PARTNER CONTRACTS	276,626.	276,626.		
b	MEMBERSHIP DUES	14,712.	12,451.	2,261.	
c	TAXES AND LICENSES	13,701.	13,577.	124.	
d	STAFF RECRUITMENT	11,522.	4,029.	2,017.	5,476
	All other expenses	8,264.	7,957.	307.	- , -
25	Total functional expenses. Add lines 1 through 24e	8,431,467.	6,755,150.	1,438,997.	237,320
26	Joint costs. Complete this line only if the organization				
-	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				
_	Check here if following SOP 98-2 (ASC 958-720)				
13201	0 01-23-12				Form 990 (2011
			4.0		

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Part X | Balance Sheet

1 Cash : non interest bearing 1,748,075.1 1,585,248. 2 Savings and temporary cash investments 668,493.2 448,703. 3 Pregges and grants receivable, net 233,528.4 343,004. 5 Receivables from current and former officers, directors, trustees, key employees. and highest compensated employees. Complete Part II 5 6 6 Accounts receivable, net 5 6 7 7 Nets and loans receivable, net 5 6 9 Prepaid expenses and selected harges 83,269.9 86,507. 10 Land, buildings, and acquirment: cost or other basis. Complete Part II 5 6 9 Prepaid expenses and deferred charges 83,269.9 86,507. 11 Investories. See Part IV, line 11 10 1,580,131. 12 14 Interpaid expenses and deferred charges 6,661,818.11 7,434,352.1 11 Investores. See Part IV, line 11 13 14 145,042.5 14 Interpaid expenses 16,661,818.11 7,163,327.5 11 Instanteres expaidie						(A) Beginning of year		(B) End of year
2 Savings and temporary cash revealuble, net 668,493,2 2 448,703,399 3 Pladges and grants receivable, net 12,619,386,3 9,630,399 2,33,528,4 34,304 5 Receivables from ourrent and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II 5 5 6 Receivables from other disqualified persons (as defined under section 4958(3)(3)(3)(3)(3)(3), and contributing employees beneficity organizations (as elenter under section 4558(4)(1)), presens described in section 4958(3)(3)(3), and contributing employees beneficity organizations (as elenter under section 458(3)(2)(2), evaluatry employees beneficity organizations (as elenter under section 501(c)(2) voluntary employees beneficity organizations (as elenter under section 501(c)(2) voluntary employees beneficity organizations (as elenter under section 501(c)(2) voluntary employees beneficity organizations (as elenter under section 501(c)(2) voluntary employees beneficity organizations (as elenter under section 501(c)(2) voluntary employees beneficity organizations (as elenter under section 501(c)(2) voluntary employees beneficity organizations (as elenter under section 501(c)(2) voluntary employees beneficity organizations (as elenter under under section 501(c)(2) voluntary employees beneficity organizations (as elenter under section 501(c)(2) voluntary employees beneficity organizations (as elenter under section 501(c)(2) voluntary employees beneficity organizations (as elenter under section 501(c)(2) voluntary employees beneficity organizations (as elenter under section 501(c)(2) voluntary employees beneficity organizations (as elenter under section 501(c)(2) voluntary employees beneficity organizations (as		1	Cash - non-interest-bearing				1	
3 Pledges and grants receivable, net 12, 619, 386. 3 9, 630, 399, 233, 528. 4 4 Accounts receivable, net 233, 528. 4 34, 304. 5 Receivables from outer and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L 5 6 Receivables from other disqualified persons (as defined under section 4986(3)(8), and contributing employees and sponsoring organizations of section 501(c)(9) voluntary employees and sponsoring organizations of section 501(c)(9) voluntary employees and sponsoring organizations (see instructors) 6 7 Notes and loans receivable, net 7 10a 1, 580, 133. 9 Preparid expenses and deferred charges 83, 269. 9 10a 1, 579, 934. 4, 122. 10a 1, 579, 934. 4, 122. 11 Investments - other socrities. See Part IV, line 11 13 11 Investments - other socrities. See Part IV, line 11 14 11 Intranghole asset. 511, 228. 17 12 Investments - other socrities. Gene Part IV of Schedule D 22, 065, 132. 18 13 Investments - other socrities. Gene Part IV of Schedule D 22, 065, 132. 19, 287, 1820. 19, 287, 1820. 19, 287, 1820. 19, 287, 1820. 19, 287, 1820. 19, 287, 1820. 19, 287, 182								
4 Accounts receivable, net 233,528.4 34,304.5 5 Receivables from current and former officers, directors, trustees, key employees, and higher compensated employees. Complete Part II 5 6 Receivables from current and former officers, directors, trustees, key employees conclusion of actions (as defined under section 4958(9)(1)), persons described in section 4958(9)(3)(8), and contributing employees conclusion or use. 5 9 Prepaid expenses and defered charges instructions) 7 10a 1,580,1131. 8 11 Investments- public y radiations (see instructions) 7 10a 1,580,1131. 8 10b 1,580,1131. 10b 1,7434,352. 11 Investments- public y radiations (see Part IV, ine 11 13 11 10b 1,579,934. 4,122. 10c 197. 11 Investments- public y radiations (see Part IV, ine 11 13 11 14 13 14 Intangible assets. 16 6,661,818. 17.433,327. 13 Investments- public y radiations (see Part IV, ine 11 13 12 10.220,257.133. 11.228. 14 Intangible assets. 11.31. 12.22.065,133. </th <th></th> <th></th> <td></td> <td></td> <td></td> <td></td> <td></td>								
5 Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II 5 6 Receivables from other disqualified persons (as defined under section 43456(7)(0), persons described in section 501(c)(9) voluntary employees: beneficiary organizations (as elimination 501(c)(9) voluntary employees: beneficiary endowers: complete Part II of Schedule D 511, 228, 17, 365, 131, 9, 287, 182, 19, 282, 183,								34,304.
employees, and highest compensated employees. Complete Part II of Schedule L 6 6 6 6 6 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 10a		-						
of Schedule L 5 6 Receivables from other disqualified persons (as defined under section 4956(r)(1), persons described in section 4956(r)(3)(6), and contributing employers and sponsoring organizations of section 501(r)(9) voluntary employers thereficially organizations (see instructions) 6 7 Notes and loans receivable, net employees thereficial organizations (see instructions) 7 8 9 Prepard expenses and deferred charges 8 8, 2,269,9 9, 6,607,7 10a Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D 1,579,934. 4,122. 10c 1,97,434,352. 11 Investments - other securities. See Part IV, line 11 13 12 13 14 Integrational diagnetic diagnetic excities 6,661,818. 11,7,434,352. 12 Investments - other securities. See Part IV, line 11 13 14 15 Other assets. See Part IV, line 11 13 14 68,110. 16 Total assets. Add lines 1 through 15 (must equal line 34) 22,065,133. 18,7,163,327. 10 Total assets. Add lines 1 through 25. 11,228. 12,9,287,820. 12,82 21 Exprevenue		Ŭ						
999 4958(0(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employers' beneficiary organizations of section 501(c)(9) voluntary employers and depreciation 6 10 Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D Less: accumulated depreciation 10a 1,580,131. 10b 5 11 Investments - ublicky traded securities 6,661,818. 11 7,434,352. 12 Investments - program-related. See Part IV, line 11 13 14 14 15 Other assets. See Part IV, line 11 14 66,19,818. 19,287,820. 17 Accounts payable and accrued expenses 5111,228. 17,365,133. 19 22,065,139. 16 19,287,820. 21 Expression or custodial account liability. Complete Part IV of Schedule D 21 22 22 22 22 22 22 22 22 22 22 22 22 22					5			
server employers beneficiary organizations of section 501 (c)(9) voluntary employees' beneficiary organizations (see instructions) 6 7 Notes and lears receivable, net 7 8 Inventories for sale or use 8 9 Prepaid expenses and deferred charges 83, 269.9 86, 507. 10a Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D 10b 1, 579, 934. 4, 1, 122. 10c 197. 11 Investments - other securities. See Part IV, line 11 13 11 13 11 14 13 11 14 14 10 13 10 14 10 13 10 12.2 0.65, 138. 11 7, 434, 352. 12 10 10 10.55, 138. 11 7, 434, 352. 12 14 10 13 10 11 13 10 11 13 13 10 12 12 12 12 12 12 12 12 12 13 10 12 12 13 11 13		6	Receivables from other disqualified persons (as	under section				
general constructions 6 7 Notes and loans receivable, net 7 8 Inventories for sale or use. 8 9 Prepaid expenses and deferred charges 83, 269. 9 10a 1, 580, 131. 10a 1, 7434, 352. 11 Investments - publicly traded scuritles 6, 661, 818. 11 7, 434, 352. 12 Investments - publicly traded scuritles 10a 1, 579, 934. 4, 122. 10c 197. 11 Investments - publicly traded scuritles 6, 661, 818. 11 7, 434, 352. 12 Investments - publicly traded scuritles 14 13 11 14 Intragible assets. See Part IV, line 11 13 14 14, 13 16 Other assets. See Part IV, line 11 22, 065, 139, 16 19, 287, 8200. 17 Accounts payable and accrued expenses 511, 228. 17, 163, 327. 19 Deferred revenue 9, 607, 953. 18 7, 163, 327. 19 Deferred revenue 21 22 22 22 <			4958(f)(1)), persons described in section 4958(c	nd contributing				
generation 7 Notes and loans receivable, net. 7 generation 8 Inventories for sale or use 8 generation 10a 1,580,131. 8 generation 10a 1,580,131. 10a 1,797,934. generation 10a 1,580,131. 10a 1,7434,352. 11 Investments - publicly traded securities 6,661,818. 11 7,434,352. 12 Investments - program-related. See Part IV, line 11 13 14 14 13 Investments - program-related. See Part IV, line 11 13 14 14 Intangible assets 6,607,139. 19,287,820. 16 Total assets. Add lines 1 through 15 (must equal line 34) 22,065,139. 19,287,820. 17 Accounts payable and accrued expenses 511,228. 17,365,131. 18 Grants payable 20 22 22 21 Executed more officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II 23 22 Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified parties 24			employers and sponsoring organizations of sect	c)(9) voluntary				
9 Prepaid expenses and deferred charges 83,269. 9 86,507. 10a Land, buildings, and equipment: cost or other basis. Complete Part V of Schedule D 10a 1,580,131. 10b 1,780,131. b Less: accumulated depreciation 10b 1,579,934. 4,122. 10c 197. 11 Investments - publicly traded securities 6,661,818. 11 7,434,352. 12 Investments - other securities. See Part IV, line 11 13 12 12 14 Intagible assets 44 68,110. 12,28. 17,362,327. 86,507. 17 Accounts payable and accrued expenses 9,607,953. 16 19,287,820. 19,287,820. 20 Test assets. Add lines 1 through 15 (must equal line 34) 22,065,133. 16 19,287,820. 21 Excrow or custodial account liability. Complete Part IV of Schedule D 21 21 20 22 Payables to current and former officers, furstees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L 22 22 24 Descured notes and loans payable to unrelated third parties 24 24 25 Other	6		employees' beneficiary organizations (see instru		6			
9 Prepaid expenses and deferred charges 83,269. 9 86,507. 10a Land, buildings, and equipment: cost or other basis. Complete Part V of Schedule D 10a 1,580,131. 10b 1,780,131. b Less: accumulated depreciation 10b 1,579,934. 4,122. 10c 197. 11 Investments - publicly traded securities 6,661,818. 11 7,434,352. 12 Investments - other securities. See Part IV, line 11 13 12 12 14 Intagible assets 44 68,110. 12,28. 17,362,327. 86,507. 17 Accounts payable and accrued expenses 9,607,953. 16 19,287,820. 19,287,820. 20 Test assets. Add lines 1 through 15 (must equal line 34) 22,065,133. 16 19,287,820. 21 Excrow or custodial account liability. Complete Part IV of Schedule D 21 21 20 22 Payables to current and former officers, furstees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L 22 22 24 Descured notes and loans payable to unrelated third parties 24 24 25 Other	set	7	Notes and loans receivable, net			7		
10a Land, buildings, and equipment: cost or other basis. Complete Part Vi of Schedule D 10a 1,580,131. 0c 197. 11 Investments - publicly traded securities 0.1,579,934. 4,122. 10c 197. 11 Investments - publicly traded securities. See Part IV, line 11 11 12 12 12 12 12 12 13 13 14 13 13 14 13 14 13 14 13 14 14 14 14 15 0ther assets. See Part IV, line 11 13 14 14 14 16 70.87, 1820. 12 22,055,139. 16 19,287,820. 19,287,820. 19,287,820. 19,287,820. 19,287,820. 19,287,820. 19,287,820. 19,287,820. 19,287,820. 19,287,820. 19,287,820. 19,285,131. 19,285,133. 19,285,	As	8	Inventories for sale or use				8	
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52-1780162 Page 11

THE EURASIA FOUNDATION

Form **990** (2011)

Form	form 990 (2011) THE EURASIA FOUNDATION 52		80162	Pa	_{ge} 12
Pa	rt XI Reconciliation of Net Assets				
	Check if Schedule O contains a response to any question in this Part XI				X
1	Total revenue (must equal Part VIII, column (A), line 12)	1	7,99		
2	Total expenses (must equal Part IX, column (A), line 25)	2	8,43		
3	Revenue less expenses. Subtract line 2 from line 1	3	-44		
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	11,86		
5	Other changes in net assets or fund balances (explain in Schedule O)	5			57.
6	Net assets or fund balances at end of year. Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))	6	11,71	0,7	37.
Pa	rt XII Financial Statements and Reporting				_
	Check if Schedule O contains a response to any question in this Part XII				
				Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other				
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule	Ο.			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		X
b	Were the organization's financial statements audited by an independent accountant?		2b	Х	
с	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	e audit,			
	review, or compilation of its financial statements and selection of an independent accountant?		2c	Х	
	If the organization changed either its oversight process or selection process during the tax year, explain in Sch	edule O.			
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issue	d on a			
	separate basis, consolidated basis, or both:				
	X Separate basis Consolidated basis Both consolidated and separate basis				
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Si	ngle Audit			
	Act and OMB Circular A-133?		3a	Х	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the requ	ired audit			
	or audits, explain why in Schedule O and describe any steps taken to undergo such audits.		3b	Х	
				000 /	0011

Form **990** (2011)

132012 01-23-12

SCHEDULE A
(Form 990 or 990-EZ

Department of the Treasury

Public C	Charity 3	Status	and F	Public	Support
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Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Interr	nal Reve	nue Service	► At	tach to Form 990 or Fo	rm 990-E	Z. 🕨 See	separate	instructio	ons.		Inspe	ection	
Nar	ne of t	the organizati	on						E	mployer	identificat	ion nu	mber
			THE EUR	ASIA FOUNDAT	ION					5	2-1780)162	
Pa	art I	Reason	for Public Char	ity Status (All organiz	ations mu	st complet	te this par	t.) See inst	ructions.				
The	organ	nization is not a	a private foundation	because it is: (For lines 1	1 through	11, check	only one b	ox.)					
1		A church, co	nvention of churches	s, or association of chur	ches desc	ribed in se	ction 170	(b)(1)(A)(i)					
2		A school des	cribed in section 17	0(b)(1)(A)(ii). (Attach Sc	hedule E.)								
3		A hospital or	a cooperative hospi	tal service organization of	described	in section	170(b)(1)	(A)(iii).					
4		A medical res	search organization of	operated in conjunction	with a hos	pital desci	ribed in se	ction 170	(b)(1)(A)(ii	i). Enter t	the hospita	l's nam	ne,
		city, and stat	e:										
5		An organizati	ion operated for the	benefit of a college or ur	niversity o	wned or op	perated by	a governi	mental uni	t describ	ed in		
		section 170	(b)(1)(A)(iv). (Comple	ete Part II.)									
6		A federal, sta	te, or local governm	ent or governmental unit	t describe	d in sectio	n 170(b)(1	1)(A)(v).					
7	X	An organizati	ion that normally rec	eives a substantial part o	of its supp	oort from a	governme	ental unit c	r from the	general	public desc	cribed i	in
		section 170(b)(1)(A)(vi). (Comple	te Part II.)									
8		A community	r trust described in s	ection 170(b)(1)(A)(vi).	(Complete	Part II.)							
9		An organizati	ion that normally rec	eives: (1) more than 33 1	1/3% of its	support f	rom contri	butions, m	nembershi	p fees, a	nd gross re	ceipts	from
		activities rela	ted to its exempt fur	nctions - subject to certa	ain excepti	ons, and (2	2) no more	e than 33 1	/3% of its	support	from gross	; invest	tment
		income and ι	unrelated business ta	axable income (less sect	tion 511 ta	ix) from bu	sinesses a	acquired b	y the orga	nization	after June 3	30, 197	75.
			509(a)(2). (Complete	,									
10		An organizati	ion organized and op	perated exclusively to te	st for publ	ic safety. S	See sectio	on 509(a)(4	ŀ).				
11		An organizati	ion organized and op	perated exclusively for th	ne benefit	of, to perfo	orm the fu	nctions of,	or to carry	y out the	purposes	of one	or
		more publicly	/ supported organiza	tions described in section	on 509(a)(⁻	1) or section	on 509(a)(2	2). See sec	tion 509(a	a)(3). Ch	eck the box	(that	
				organization and comple		•					7		
		a 📖 Type I		21		e III - Func		0		d	Type III - 0		
e		, 0	· ·	t the organization is not			,			•	•		
			•	han one or more publicly		•				9(a)(1) or	section 509	Э(а)(2).	
f		÷		ten determination from t									
			rganization, check th										. 📖
ç	J	•		rganization accepted ar			•		•.				T
		., .	•	irectly controls, either al	•		•		., .	,		Yes	No
				upported organization?									┼──
				described in (i) above?									┼──
h				person described in (i) of about the supported or							11g(iii)	4	L
		Flovide the h	ollowing information	about the supported or	ganization	(5).							
	Nomo	ofourported	(ii) EIN	(iii) Type of	(iv) Is the c	organization	(v) Did voi	i notify the	(vi) Is	the	(v::) A r	nount o	
(I	,	e of supported anization	(11) LIN	organization		sted in your		ion in col.	organizatio	on in col.	• • •	oport	Л
organization				(described on lines 1-9 above or IRC section	governing	document?	(i) of you	r support?	(i) organiz U.S	?	Jul	Support	
				(see instructions))	Yes	No	Yes	No	Yes	No			

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2011

132021 01-24-12

Total

10570813 745960 14323

OMB No. 1545-0047

Open to Public

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Schedule A (Form 990 or 990-EZ) 2011 THE EURASIA FOUNDATION

52-1780162 _{Pag}	ae 2
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Concure /								
Part II								

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

See	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")	21,087,286.	14,344,395.	11,586,307.	13,463,857.	7,680,215.	68,162,060.
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3	21,087,286.	14,344,395.	11,586,307.	13,463,857.	7,680,215.	68,162,060.
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						3,853,708.
	Public support. Subtract line 5 from line 4.						64,308,352.
Sec	ction B. Total Support						
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
7	Amounts from line 4	21,087,286.	14,344,395.	11,586,307.	13,463,857.	7,680,215.	68,162,060.
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar sources \dots	316,880.	165,156.	125,983.	156,963.	278,009.	1,042,991.
9	Net income from unrelated business						
	activities, whether or not the						
	business is regularly carried on						
10	Other income. Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part IV.)	8,530.	4,537.	391.	864.	19.	14,341.
11	Total support. Add lines 7 through 10						69,219,392.
12	Gross receipts from related activities,	, etc. (see instruction	ons)			12	128,588.
13	First five years. If the Form 990 is for	r the organization's	s first, second, thir	d, fourth, or fifth ta	ax year as a sectio	n 501(c)(3)	
	organization, check this box and stop	here					>
Sec	ction C. Computation of Publ	ic Support Pe	rcentage				
14	Public support percentage for 2011 (line 6, column (f) di	ivided by line 11, c	olumn (f))		14	92.91 %
	Public support percentage from 2010					15	95.69 %
16 a	33 1/3% support test - 2011. If the o	organization did no	t check the box o	n line 13, and line	14 is 33 1/3% or n	nore, check this bo	
	stop here. The organization qualifies						►X
b	33 1/3% support test - 2010. If the o	organization did no	t check a box on I	ine 13 or 16a, and	line 15 is 33 1/3%	or more, check th	is box
	and stop here. The organization qual						▶∟
17a	10% -facts-and-circumstances tes	t - 2011. If the org	anization did not c	heck a box on line	e 13, 16a, or 16b, a	and line 14 is 10%	or more,
	and if the organization meets the "fac	cts-and-circumstan	ces" test, check th	nis box and stop h	ere. Explain in Pa	rt IV how the organ	ization
	meets the "facts-and-circumstances"	test. The organiza	tion qualifies as a	publicly supported	d organization		▶∟
b	10% -facts-and-circumstances tes	t - 2010. If the org	anization did not c	heck a box on line	e 13, 16a, 16b, or ⁻	17a, and line 15 is	10% or
	more, and if the organization meets the	he "facts-and-circu	mstances" test, cl	neck this box and	stop here. Explain	in Part IV how the	
	organization meets the "facts-and-cire	cumstances" test.	The organization o	qualifies as a publi	cly supported orga	anization	▶∐
18	Private foundation. If the organization	on did not check a	box on line 13, 16	a, 16b, 17a, or 17t	o, check this box a	and see instruction	s ►
					Sche	dule A (Form 990	or 990-EZ) 2011

132022 01-24-12

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

-410	ndar year (or fiscal year beginning in) 🕨	(a) 2007	(h) 2000	(0) 2000	(4) 2010	(~) 0	011	(f) Total
	Gifts, grants, contributions, and	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2	.011	
•	membership fees received. (Do not							
	include any "unusual grants.")							
~								<u> </u>
2	Gross receipts from admissions, merchandise sold or services per- formed, or facilities furnished in any activity that is related to the							
2	organization's tax-exempt purpose							
3	Gross receipts from activities that are not an unrelated trade or bus-							
	iness under section 513							
4	Tax revenues levied for the organ-							
	ization's benefit and either paid to or expended on its behalf							
5	The value of services or facilities							
	furnished by a governmental unit to the organization without charge							
~								<u> </u>
	Total. Add lines 1 through 5							<u> </u>
/a	Amounts included on lines 1, 2, and							
F	3 received from disqualified persons Amounts included on lines 2 and 3 received							
	from other than disqualified persons that exceed the greater of \$5,000 or 1% of the							
	amount on line 13 for the year							
С	Add lines 7a and 7b							
	Public support (Subtract line 7c from line 6.)							
Sec	tion B. Total Support		-	-				
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2	011	(f) Tota
9	Amounts from line 6							
10a	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources							
b	Unrelated business taxable income (less section 511 taxes) from businesses							
	acquired after June 30, 1975							ļ
	Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regulative actricated op							
12	regularly carried on Other income. Do not include gain							
12	or loss from the sale of capital							
13	or loss from the sale of capital assets (Explain in Part IV.)	the organization'	s first, second, thi	d, fourth, or fifth ta	ax year as a sectio	on 501(c)(3	3) organiz	zation,
13	or loss from the sale of capital assets (Explain in Part IV.) Total support (Add lines 9, 10c, 11, and 12.) First five years. If the Form 990 is for	-			-			
13 14	or loss from the sale of capital assets (Explain in Part IV.) Total support (Add lines 9, 10c, 11, and 12.) First five years. If the Form 990 is for	-		d, fourth, or fifth ta	-			
13 14 Sec	or loss from the sale of capital assets (Explain in Part IV.) Total support (Add lines 9, 10c, 11, and 12.) First five years. If the Form 990 is for check this box and stop here tion C. Computation of Publ	ic Support Pe	rcentage		-	·····		
13 14 Sec 15	or loss from the sale of capital assets (Explain in Part IV.) Total support (Add lines 9, 10c, 11, and 12.) First five years. If the Form 990 is for check this box and stop here tion C. Computation of Publi Public support percentage for 2011 (I	ic Support Pe ine 8, column (f) d	rcentage livided by line 13, o	column (f))				
13 14 Sec 15 16	or loss from the sale of capital assets (Explain in Part IV.) Total support (Add lines 9, 10c, 11, and 12.) First five years. If the Form 990 is for check this box and stop here tion C. Computation of Publ Public support percentage for 2011 (I Public support percentage from 2010	ic Support Pe ine 8, column (f) d Schedule A, Part	rcentage livided by line 13, d III, line 15	column (f))		15		
13 14 5ec 15 16 Sec	or loss from the sale of capital assets (Explain in Part IV.) Total support (Add lines 9, 10c, 11, and 12.) First five years. If the Form 990 is for check this box and stop here tion C. Computation of Public Public support percentage for 2011 (I Public support percentage from 2010 tion D. Computation of Invest	ic Support Pe ine 8, column (f) d Schedule A, Part stment Incom	ercentage livided by line 13, d III, line 15 le Percentage	column (f))	·	15 16		
13 14 5ec 15 16 Sec 17	or loss from the sale of capital assets (Explain in Part IV.) Total support (Add lines 9, 10c, 11, and 12.) First five years. If the Form 990 is for check this box and stop here tion C. Computation of Public Public support percentage for 2011 (I Public support percentage for 2010 etion D. Computation of Investion Investment income percentage for 20	ic Support Pe ine 8, column (f) d Schedule A, Part stment Incom	ivided by line 13, d Ill, line 15 Ill Percentage mn (f) divided by lin	column (f)) ne 13, column (f))	· · · · · · · · · · · · · · · · · · ·	15 16 17		
13 14 15 16 5ec 17 18	or loss from the sale of capital assets (Explain in Part IV.) Total support (Add lines 9, 10c, 11, and 12.) First five years. If the Form 990 is for check this box and stop here tion C. Computation of Public Public support percentage for 2010 the D. Computation of Investion Investment income percentage for 20 Investment income percentage from 20	ic Support Pe ine 8, column (f) d Schedule A, Part stment Incom 111 (line 10c, colur 2010 Schedule A,	ivided by line 13, 4 III, line 15 Percentage mn (f) divided by lin Part III, line 17	column (f))	· · · · · · · · · · · · · · · · · · ·	15 16 17 18		▶
13 14 15 16 5ec 17 18	or loss from the sale of capital assets (Explain in Part IV.) Total support (Add lines 9, 10c, 11, and 12.) First five years. If the Form 990 is for check this box and stop here tion C. Computation of Public Public support percentage for 2010 (I Public support percentage from 2010 tion D. Computation of Investion Investment income percentage from 2010 as 1/3% support tests - 2011. If the	ic Support Pe ine 8, column (f) d Schedule A, Part stment Incom 11 (line 10c, colur 2010 Schedule A, organization did r	ivided by line 13, of III, line 15 Percentage mn (f) divided by lin Part III, line 17 not check the box	column (f)) ne 13, column (f)) on line 14, and line	15 is more than (15 16 17 18 33 1/3%, a	and line 1	17 is not
13 14 Sec 15 16 Sec 17 18	or loss from the sale of capital assets (Explain in Part IV.) Total support (Add lines 9, 10c, 11, and 12.) First five years. If the Form 990 is for check this box and stop here tion C. Computation of Public Public support percentage for 2010 (I Public support percentage from 2010 tion D. Computation of Investing Investment income percentage for 20 Investment income percentage for 20 Investment income percentage from 2 33 1/3% support tests - 2011. If the more than 33 1/3%, check this box an 33 1/3% support tests - 2010. If the	ic Support Pe ine 8, column (f) d Schedule A, Part stment Incom 11 (line 10c, colur 2010 Schedule A, organization did r nd stop here. The organization did r	ivided by line 13, III, line 15 Percentage mn (f) divided by lin Part III, line 17 not check the box organization qua not check a box or	column (f)) ne 13, column (f)) on line 14, and line ifies as a publicly s n line 14 or line 19a	15 is more than 3 supported organiz , and line 16 is mo	15 16 17 18 33 1/3%, a action pore than 3	and line 1 3 1/3%, ;	17 is not and
13 14 Sec 15 16 Sec 17 18	or loss from the sale of capital assets (Explain in Part IV.) Total support (Add lines 9, 10c, 11, and 12.) First five years. If the Form 990 is for check this box and stop here tion C. Computation of Public Public support percentage for 2010 (I Public support percentage from 2010 tion D. Computation of Investing Investment income percentage for 20 Investment income percentage from 23 33 1/3% support tests - 2011. If the more than 33 1/3%, check this box an	ic Support Pe ine 8, column (f) d Schedule A, Part stment Incom 11 (line 10c, colur 2010 Schedule A, organization did r nd stop here. The organization did r	ivided by line 13, III, line 15 Percentage mn (f) divided by lin Part III, line 17 not check the box organization qua not check a box or	column (f)) ne 13, column (f)) on line 14, and line ifies as a publicly s n line 14 or line 19a	15 is more than 3 supported organiz , and line 16 is mo	15 16 17 18 33 1/3%, a action pore than 3	and line 1 3 1/3%, ;	17 is not and
13 14 15 15 16 Sec 17 18 19a b	or loss from the sale of capital assets (Explain in Part IV.) Total support (Add lines 9, 10c, 11, and 12.) First five years. If the Form 990 is for check this box and stop here tion C. Computation of Public Public support percentage for 2010 (I Public support percentage from 2010 tion D. Computation of Investing Investment income percentage for 20 Investment income percentage for 20 Investment income percentage from 2 33 1/3% support tests - 2011. If the more than 33 1/3%, check this box an 33 1/3% support tests - 2010. If the	ic Support Pe ine 8, column (f) d Schedule A, Part stment Incom 11 (line 10c, colur 2010 Schedule A, organization did r organization did r organization did r eck this box and s	rcentage livided by line 13, d III, line 15 De Percentage mn (f) divided by lin Part III, line 17 not check the box e organization qua not check a box or top here. The organization	column (f)) ne 13, column (f)) on line 14, and line ifies as a publicly s n line 14 or line 19a anization qualifies a	15 is more than 3 supported organiz , and line 16 is ma as a publicly supp	15 16 17 18 33 1/3%, a ation ore than 3 orted orga	and line 1 3 1/3%, anization	17 is not and

Schedule A

Identification of Excess Contributions Included on Part II, Line 5

52-1780162

2011

** Do Not File **
*** Not Open to Public Inspection ***

Contributor's Name	Total Contributions	Excess Contributions
ARNEGIE CORPORATION	5,238,096.	3,853,708
		3,853,708

** PUBLIC DISCLOSURE COPY **

Schedule B (Form 990, 990-EZ, or 990-PF) Department of the Treasury

Internal Revenue Service

Name of the organization

Sche	dule (of Coi	ntribu	itors

Attach to Form 990, Form 990-EZ, or Form 990-PF.

OMB No. 1545-0047

2011

Employer identification number

Organization type (check one):

Filers of:	Section:
Form 990 or 990-EZ	\fbox 501(c)(3) (enter number) organization
	4947(a)(1) nonexempt charitable trust not treated as a private foundation
	527 political organization
Form 990-PF	501(c)(3) exempt private foundation
	4947(a)(1) nonexempt charitable trust treated as a private foundation
	501(c)(3) taxable private foundation

THE EURASIA FOUNDATION

Check if your organization is covered by the **General Rule** or a **Special Rule**. **Note.** Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

General Rule

For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II.

Special Rules

X For a section 501(c)(3) organization filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi) and received from any one contributor, during the year, a contribution of the greater of **(1)** \$5,000 or **(2)** 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1. Complete Parts I and II.

☐ For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 for use *exclusively* for religious, charitable, scientific, literary, or educational purposes, or the prevention of cruelty to children or animals. Complete Parts I, II, and III.

□ For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions for use *exclusively* for religious, charitable, etc., purposes, but these contributions did not total to more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Do not complete any of the parts unless the **General Rule** applies to this organization because it received nonexclusively religious, charitable, etc., contributions of \$5,000 or more during the year.

Caution. An organization that is not covered by the General Rule and/or the Special Rules does not file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on Part I, line 2 of its Form 990-PF, to certify that it does not meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF. Schedule B (Form 990, 990-EZ, or 990-PF) (2011)

Employer identification number

52-1780162

THE EURASIA FOUNDATION

10570813 745960 14323

Part I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed. (a) (b) (c) (d) No. Name, address, and ZIP + 4 **Total contributions** Type of contribution 1 X Person Payroll 2,000,000. Noncash \$ (Complete Part II if there is a noncash contribution.) (a) (b) (c) (d) No. Name, address, and ZIP + 4 **Total contributions** Type of contribution 2 X Person Payroll 3,896,502. Noncash \$ (Complete Part II if there is a noncash contribution.) (b) (c) (d) (a) **Total contributions** No. Name, address, and ZIP + 4 Type of contribution 3 X Person Payroll 1,425,242. Noncash \$ (Complete Part II if there is a noncash contribution.) (a) (b) (c) (d) No. Name, address, and ZIP + 4 **Total contributions** Type of contribution Person Payroll Noncash \$ (Complete Part II if there is a noncash contribution.) (a) (b) (c) (d) Type of contribution No. Name, address, and ZIP + 4 **Total contributions** Person Payroll Noncash (Complete Part II if there is a noncash contribution.) (b) (c) (d) (a) **Total contributions** No. Name, address, and ZIP + 4 Type of contribution Person Payroll Noncash \$ (Complete Part II if there is a noncash contribution.) 123452 01-23-12 Schedule B (Form 990, 990-EZ, or 990-PF) (2011) 17

2011.05090 THE EURASIA FOUNDATION

Employer identification number

52-1780162

THE EURASIA FOUNDATION

Part II Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed.

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
23453 01-23-12		\$	990, 990-EZ, or 990-PF)

<u>HE E</u> URA	SIA FOUNDATION		52-1780162
Part III E	Exclusively religious, charitable, etc., ind rear. Complete columns (a) through (e) and the total of exclusively religious, charitable, u	dividual contributions to section 501 I the following line entry. For organizat etc., contributions of \$1,000 or less fo	(c)(7), (8), or (10) organizations that total more than \$1,000 tions completing Part III, enter or the year. (Enter this information once.) \$
ι	Jse duplicate copies of Part III if addition	onal space is needed.	
a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
-			
		(e) Transfer of g	ift
	Transferee's name, address,	and ZIP + 4	Relationship of transferor to transferee
a) No.			
from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
— _			
		(e) Transfer of g	ift
	Transferee's name, address,	and ZIP + 4	Relationship of transferor to transferee
a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
-			
		(e) Transfer of g	ift
	Transferee's name, address,	and ZIP + 4	Relationship of transferor to transferee
a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
_ _			
		(e) Transfer of g	
	Transferee's name, address,	and ZIP + 4	Relationship of transferor to transferee
			Schodula B (Earm 000, 000 E7, a- 000 B)
454 01-23-12		19	Schedule B (Form 990, 990-EZ, or 990-P

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990. ► See separate instructions.

OMB No. 1545-0047
2011
Open to Public Inspection

Nam	e of the organization THE EURASIA FOUNDA	FION		Employer identification number 52-1780162
Pa			Similar Funds or A	
	organization answered "Yes" to Form 990, Part IV, line			
		(a) Donor advis	ed funds (b) Funds and other accounts
1	Total number at end of year			•
2	Aggregate contributions to (during year)			
3	Aggregate grants from (during year)			
4	Aggregate value at end of year			
5	Did the organization inform all donors and donor advisors in v		eld in donor advised func	ls
	are the organization's property, subject to the organization's			
6	Did the organization inform all grantees, donors, and donor a			
	for charitable purposes and not for the benefit of the donor o			
	impermissible private benefit?	·	• • •	
Pa				
1	Purpose(s) of conservation easements held by the organization	on (check all that apply).	
	Preservation of land for public use (e.g., recreation or e	ducation) 🗌 🗌 Pre	servation of an historically	important land area
	Protection of natural habitat	Pre	servation of a certified his	toric structure
	Preservation of open space			
2	Complete lines 2a through 2d if the organization held a qualif	ied conservation contri	bution in the form of a cor	nservation easement on the last
	day of the tax year.		-	
			Ļ	Held at the End of the Tax Year
а	•••••••••••••••••••••••••••••••••••••••			2a
b	Total acreage restricted by conservation easements			2b
С	Number of conservation easements on a certified historic stru		F	2c
d	Number of conservation easements included in (c) acquired a	•		
	listed in the National Register			2d
3	Number of conservation easements modified, transferred, rel	eased, extinguished, or	r terminated by the organi	zation during the tax
	year			
4	Number of states where property subject to conservation eas			
5	Does the organization have a written policy regarding the per			Yes No
~	violations, and enforcement of the conservation easements it			
6 7	Staff and volunteer hours devoted to monitoring, inspecting, Amount of expenses incurred in monitoring, inspecting, and e			
7		-		
8	Does each conservation easement reported on line 2(d) abov	• •		
9	and section 170(h)(4)(B)(ii)? In Part XIV, describe how the organization reports conservati			
9	include, if applicable, the text of the footnote to the organization			, ,
	conservation easements.		its that describes the orga	anzation's accounting for
Pa	rt III Organizations Maintaining Collections of	Art. Historical Tr	easures, or Other S	Similar Assets.
	Complete if the organization answered "Yes" to Form			
1a	If the organization elected, as permitted under SFAS 116 (AS		its revenue statement an	d balance sheet works of art,
	historical treasures, or other similar assets held for public exh	ibition, education, or re	esearch in furtherance of p	public service, provide, in Part XIV,
	the text of the footnote to its financial statements that descri			
b	If the organization elected, as permitted under SFAS 116 (AS	C 958), to report in its i	revenue statement and ba	alance sheet works of art, historical
	treasures, or other similar assets held for public exhibition, ec			
	relating to these items:			
	(i) Revenues included in Form 990, Part VIII, line 1			▶ \$
	(ii) Assets included in Form 990, Part X			► \$
2	If the organization received or held works of art, historical trea	asures, or other similar	assets for financial gain, p	provide
	the following amounts required to be reported under SFAS 1	16 (ASC 958) relating to	o these items:	
а	Revenues included in Form 990, Part VIII, line 1			▶ \$
b	Assets included in Form 990, Part X			▶ \$
LHA 13205	For Paperwork Reduction Act Notice, see the Instructions	; for Form 990.		Schedule D (Form 990) 2011
01-23-	12			

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2011.05090 THE EURASIA FOUNDATION

		ASIA FOUND						2 - 17			_{je} 2
Pai	t III Organizations Maintaining C	Collections of A	rt, His	torical Tr	easures, o	r Othe	r Simila	r Asse	ts (cont	inued)	
3	Using the organization's acquisition, access	ion, and other record	ds, chec	k any of the	following that	t are a sig	gnificant u	se of its	collectio	n items	
	(check all that apply):										
а	Public exhibition	c	1 🖂	Loan or exc	hange progra	ms					
b	Scholarly research	e	•	Other							
с	Preservation for future generations										
4	Provide a description of the organization's c	ollections and expla	in how th	ney further tl	he organizatio	on's exen	npt purpos	se in Par	t XIV.		
5	During the year, did the organization solicit of								-		
-	to be sold to raise funds rather than to be m								Yes		No
Pai	t IV Escrow and Custodial Arran		ete if the	e organizatio	n answered "	Yes" to F	Form 990,	Part IV, I	ine 9, or		
	reported an amount on Form 990, Pa										
1a	Is the organization an agent, trustee, custod								-		
	on Form 990, Part X?							∟	Yes		No
b	If "Yes," explain the arrangement in Part XIV	and complete the fo	ollowing	table:							
									Amoun	t	
	Beginning balance										
	Additions during the year										
е	Distributions during the year										
f	Ending balance						. 1f		1		
	Did the organization include an amount on F		e 21?					∟	Yes		No
	If "Yes," explain the arrangement in Part XIV t V Endowment Funds. Complete						<u>, </u>				
Fai	Endowment Funds. Complete		1		1			are back		voare br	
4.		(a) Current year	(D) P	rior year	(c) Two years	S DACK	a) mee ye	als Dack	(e) Four	years ba	106
	Beginning of year balance										
b	Contributions										
	Net investment earnings, gains, and losses										
	Grants or scholarships										
е	Other expenditures for facilities										
	and programs										
	Administrative expenses										
g	End of year balance Provide the estimated percentage of the cur		 1	a oolumo (a							_
2	Board designated or quasi-endowment	•	%	g, column (a	u)) Heiu as.						
a b	Permanent endowment	%	70								
	Temporarily restricted endowment	%									
C	The percentages in lines 2a, 2b, and 2c show										
30	Are there endowment funds not in the posse		ration the	at are held a	nd administer	red for th	e organiza	ation			
Uu	by:						ie organize		1	Yes I	No
	(i) unrelated organizations								3a(i)		10
	(ii) related organizations								3a(ii)		
b	If "Yes" to 3a(ii), are the related organization	s listed as required (on Scheo	dule R?					3b		
4	Describe in Part XIV the intended uses of the										
Pa	t VI Land, Buildings, and Equipm										
	Description of property	(a) Cost or o		í	or other	(c) Ac	cumulated	ł	(d) Boo	k value	
		basis (investi		basis		• •	reciation		,, 200		
1 a	Land	· ·									
	Buildings										
	Leasehold improvements			8	4,232.		84,23	2.			0.
	Equipment				3,905.	7	33,90	5.			0.
	Other				1,994.	7	61,79	7.		19	7.
	Add lines 1a through 1e. (Column (d) must e		t X, colur		-		- 			19	7.
							6	chodulo	D /Earm	0001 2	011

Schedule D (Form 990) 2011

132052 01-23-12

Schedule D) (Form 990)	201
Dart VII	Invostn	non

14323__1

Fait VII Investments - Other Securities. Sec	e Form 990, Part X, I			
 (a) Description of security or category (including name of security) 	(b) Book value	Co	(c) Method of valua st or end-of-year mar	
(1) Financial derivatives				
(2) Closely-held equity interests				
(3) Other				
(A)				
(B)				
(C)				
(D)				
(E)				
(F)				
(G)				
(H)				
(1)				
Total. (Col (b) must equal Form 990, Part X, col (B) line 12.)				
Part VIII Investments - Program Related. Se	e Form 990. Part X.	line 13.		
			(c) Method of valua	tion:
(a) Description of investment type	(b) Book value	Co	st or end-of-year mar	
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
(10)				
Total. (Col (b) must equal Form 990, Part X, col (B) line 13.)				
Part IX Other Assets. See Form 990, Part X, line	15			
	Description			(b) Book value
	Decemption			
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
(10)				
Total. (Column (b) must equal Form 990, Part X, col (B) line			▶	
Part X Other Liabilities. See Form 990, Part X,	line 25.			
1. (a) Description of liability		(b) Book value		
(1) Federal income taxes		40 005		
(2) REFUNDABLE ADVANCE		48,625.		
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
(10)				
(11)				
Total. (Column (b) must equal Form 990, Part X, col (B) line	25.)	48,625.		
FIN 48 (ASC 740) Footnote. In Part XIV, provide the text of the footnote to 2. FIN 48 (ASC 740).	The organization's findncia	i statements that reports the organ	ization s liability for uncertal	in tax positions under
2. FIN 48 (ASC 740). 132053 01-23-12			Sch	edule D (Form 990) 2011
		22		

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	URASIA FOUNDATION					1780162 Page
Part XI Reconciliation of Change				State	men	
	in (A), line 12)			-		7,991,365
	nn (A), line 25)			-		8,431,467
	ine 2 from line 1					-440,102
	ents					636,882
						240 005
				-		-348,925
	ugh 8					287,957
ID Excess or (deficit) for the year per audited Part XII Reconciliation of Revenue	d financial statements. Combine lines 3 an e per Audited Financial Stateme			l per R	eturr	-152,145 1
	per audited financial statements				1	8,387,300
2 Amounts included on line 1 but not on Fo						
a Net unrealized gains on investments		2a	636,8	882.		
b Donated services and use of facilities					1	
					1	
d Other (Describe in Part XIV.)			107,9	978.		
e Add lines 2a through 2d			-		2e	744,860
					3	7,642,440
Amounts included on Form 990, Part VIII					-	. ,
a Investment expenses not included on Fo		4a				
b Other (Describe in Part XIV.)			348,9	25.		
					4c	348,925
	nust equal Form 990, Part I, line 12.)				5	7,991,365
Part XIII Reconciliation of Expense					Retu	
· · · · · · · · · · · · · · · · · · ·	nancial statements				1	8,539,445
2 Amounts included on line 1 but not on Fo						
		2a				
b Prior year adjustments					1	
c Other losses						
d Other (Describe in Part XIV.)			107,9	978.	1	
e Add lines 2a through 2d					2e	107,978
					3	8,431,467
Amounts included on Form 990, Part IX,						
a Investment expenses not included on Fo		4a				
b Other (Describe in Part XIV.)		4b			1	
c Add lines 4a and 4b		··			4c	0
5 Total expenses. Add lines 3 and 4c. (This	must equal Form 990, Part I, line 18.)				5	8,431,467
art XIV Supplemental Information						
mplete this part to provide the descriptions	required for Part II, lines 3, 5, and 9; Part II	I, lines 1	a and 4; Part IV,	lines 1	b and	2b; Part V, line 4; Part
line 2; Part XI, line 8; Part XII, lines 2d and 4t						
ART X, LINE 2: FOR THE	YEAR ENDED SEPTEMBER	30,	2012, TH	IE F	OUN	DATION
AS DOCUMENTED ITS CONS	TDERATION OF FASE ASC	740	-10 TNCC	ME	тах	ES THAT
		/ 10	107 1000		11111	
PROVIDES GUIDANCE FOR R	EPORTING UNCERTAINTY	IN I	NCOME TAX	ES	AND	HAS
	DIAI IINCEDMAIN MAY DO	a T m T		τυ	тор	RTURD
ETERMINED THAT NO MATE	RIAL UNCERTAIN TAX PO	5111	TTAOD SNC	. F I	FOR	ETINER
ECOGNITION OR DISCLOSU	RE IN THE FINANCIAL S	TATE	MENTS. TH	IE F	EDE	RAL FORM
90, RETURN OF ORGANIZA	TION EXEMPT FROM INCO	ME T	AX, IS SU	JBJE	СТ	ТО
XAMINATION BY THE INTE	RNAL REVENUE SERVICE,	GEN	ERALLY FC	DR T	HRE	E YEARS
FTER IT IS FILED.	······································					
					Sched	dule D (Form 990) 201
32054 1-23-12	23					-
70813 745960 14323	2011.05090 THE EU	IRASI	A FOUNDA	TIOI	N	143231

-348,925.

348,925.

Part XIV Supplemental Information (continued)

PART XI, LINE 8 - OTHER ADJUSTMENTS:

CANCELLATION OF DONOR AWARDS

PART XII, LINE 2D - OTHER ADJUSTMENTS:

SPECIAL EVENTS EXPENSES SHOWN AS EXPENSE ON THE FINANCIAL 107,978.

STATEMENTS AND NETTED AGAINST REVENUE ON FORM 990, PART VIII, LINE 88.

PART XII, LINE 4B - OTHER ADJUSTMENTS:

CANCELLATION OF DONOR AWARDS

PART XIII, LINE 2D - OTHER ADJUSTMENTS:

SPECIAL EVENTS EXPENSES SHOWN AS EXPENSE ON THE FINANCIAL 107,978.

STATEMENTS AND NETTED AGAINST REVENUE ON FORM 990, PART VIII, LINE 88.

Schedule D (Form 990) 2011

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24 2011.05090 THE EURASIA FOUNDATION

SCHEDULE F (Form 990)	Statement of Activities Outside the United State ► Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16.	ites
Department of the Treasury Internal Revenue Service	► Attach to Form 990. ► See separate instructions.	
Name of the organization		Emp
THE EURASIA	FOUNDATION	52-
Part I General	Information on Activities Outside the United States. Complete if the organ	nizatior
to Form 990), Part IV, line 14b.	
1 For grantmakers.	Does the organization maintain records to substantiate the amount of its grants and other	assist

OMB No. 1545-0047

Employer identification number

· · · · · · · · · · · · · · · · · · ·						
THE EURASIA FOU	NDATION				52-17801	62
Part I General Info	rmation on A	ctivities Ou	tside the United States. Comp	lete if the orgar		
to Form 990, Par	t IV, line 14b.					
			ds to substantiate the amount of its gr			
the grantees' eligibility for	or the grants or a	assistance, and	the selection criteria used to award the	e grants or ass	istance? X	Yes No
2 Fer grentmekere Dooo	wiha in Davit \/ tha	organization'a	propoduros for monitoring the use of it	a aranta and a	ther encietance of	taida tha
2 For grantmakers. Desc United States.	nde in Part v tre	organizations	procedures for monitoring the use of it	s grants and o	ther assistance ou	Iside the
	he following Part	I. line 3 table c	an be duplicated if additional space is	needed.)		
(a) Region	(b) Number of	(c) Number of	(d) Activities conducted in region		vity listed in (d)	(f) Total
	offices	employees, agents, and	(by type) (e.g., fundraising, program		gram service,	expenditures for and
	in the region	independent	services, investments, grants to		e specific type	investments
		in region	recipients located in the region)		ce(s) in region	in region
				SUPPORT INS		
RUSSIA & THE NEWLY					F OF LEGACY	
INDEPENDENT STATES	9	9	PROGRAM SERVICES ACTIVITIES	FOUNDATIONS ENGAGEMENT	•	2,705,839.
						2,703,035.
RUSSIA & THE NEWLY			GRANTS TO RECIPIENTS			
INDEPENDENT STATES	0	0	LOCATED IN REGION			2,187,871.
				ONLINE EDUC		
				PROGRAMS FO		
MIDDLE EAST AND NORTH AFRICA	0	0	PROGRAM SERVICES ACTIVITIES	ENTREPRENEU ENTREPRENEU	•	965,115.
	0	0	FROGRAM SERVICES ACTIVITIES	ENIKEFKENEC	JKS AND	303,115.
				SUPPORT NON	IPROFIT	
EAST ASIA AND THE				ORGANIZATIO	ONS AND	
PACIFIC	0	0	PROGRAM SERVICES ACTIVITIES	COMMUNITY I	DEVELOPMENT.	514,350.
EUROPE (INCLUDING ICELAND & GREENLAND)	0	0	GRANTS TO RECIPIENTS LOCATED IN REGION			172 607
& GREENLAND /	0	0	LOCATED IN REGION			172,607.
3 a Sub-total	9	9				6,545,782.
b Total from continuation						
sheets to Part I	0	0				0.
c Totals (add lines 3a and 3b)	و	9				6,545,782.
	-					

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990. SEE PART V FOR COLUMN (E) DESCRIPTIONS Schedule F (Form 990) 2011

132071 01-23-12

RUSSIA & THE NEWLY INDEPENDENT CIVIL SOCIETY STATES PARTNERSHIP PROGRAM 21,000.WIRE 0. 2 Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter

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THE EURASIA FOUNDATION

3 Enter total number of other organizations or entities

Part II Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 15, for any

recipient who received more than \$5,000. Check this box if no one recipient received more than \$5,000

Part II can be duplicated if additional space is needed.

Schedule F (Form 990) 2011

1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Begion	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
			EQUAL BEFORE THE LAW PROGRAM	5,093.	WIRE	0.		
			INSTITUTIONAL SUPPORT TO EPF GEORGIA	6,350.	WIRE	0.		
			INSTITUTIONAL SUPPORT TO EEF MOLDOVA	63,119.	WIRE	0.		
			INSTITUTIONAL SUPPORT TO EFF UKRAINE	51,910.	WIRE	0.		
			CIVIL SOCIETY PARTNERSHIP PROGRAM	10,750.	WIRE	0.		
			LEGAL AID TO MIGRANT WORKERS	20,000.	WIRE	0.		
			CIVIL SOCIETY PARTNERSHIP PROGRAM	21,000.	WIRE	0.		

Page 2

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Schedule F (Form 990) 2011

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Schedule F (Form 990)	THE E	URASIA FOUND	ATION		52-17	80162		Page 2
Part II Continuation of	of Grants and Other	Assistance to Organiza	ations or Entities Outside the	United States.	(Schedule F (Form 9	90), Part II, line 1)		
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA & THE NEWLY INDEPENDENT STATES	INSTITUTIONAL SUPPORT TO EFCA (CENTRAL ASIA)	22,080.	WIRE	0.		
		RUSSIA & THE NEWLY INDEPENDENT STATES	CIVIL SOCIETY PARTNERSHIP PROGRAM	34,370.	WIRE	0.		
		RUSSIA & THE NEWLY INDEPENDENT STATES	CIVIL SOCIETY PARTNERSHIP PROGRAM	35,649.	WIRE	0.		
		RUSSIA & THE NEWLY INDEPENDENT STATES	CIVIL SOCIETY PARTNERSHIP PROGRAM	39,120.	WIRE	0.		
		RUSSIA & THE NEWLY INDEPENDENT STATES	CIVIL SOCIETY PARTNERSHIP PROGRAM	44,226.	WIRE	0.		
		RUSSIA & THE NEWLY INDEPENDENT STATES	INSTITUTIONAL SUPPORT TO FNE	83,060.	WIRE	0.		
		RUSSIA & THE NEWLY INDEPENDENT STATES	INDEPENDENT PRINT MEDIA PROGRAM	113850.	WIRE	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	EQUAL BEFORE THE LAW PROGRAM	110707.	WIRE	0.		
		RUSSIA & THE NEWLY INDEPENDENT STATES	CIVIL SOCIETY PARTNERSHIP PROGRAM	189661.	WIRE	0.		

Schedule F (Form 990)	THE EURASIA FOUNDATION				Page 2			
	n of Grants and Other Assistance to Organizations or Entities Outside I			e United States. (Schedule F (Form 990), Part II, line 1)				
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA & THE NEWLY INDEPENDENT STATES	EQUAL BEFORE THE LAW PROGRAM	501993.	WIRE	0.		
		RUSSIA & THE NEWLY INDEPENDENT	EQUAL BEFORE THE LAW PROGRAM	889822.		0.		

Schedule F (Form 990) 2011

Schedule	F (Form 990) 2011 T	ΉE	EURASIA	FOUNDATIO	Ν
Part III	Grants and Other Assistand	ce to	Individuals Outs	ide the United Sta	ate
	Part III can be duplicated if a	dditic	nal space is need	ded.	
(a) T	ves of grant or assistance		(b) Pagion	(c) Number of	(c

Part III can be duplicated if additional space is needed.										
(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)			
	EUROPE (INCLUDING ICELAND &	-	61 000							
EQUAL BEFORE THE LAW PROGRAM	GREENLAND)	1	61,900.		0.					

Page 3

52-1780162

1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	X Yes	No No
2	Did the organization have an interest in a foreign trust during the tax year? <i>If</i> "Yes," <i>the organization may be required to file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A)</i>	Yes	X No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? <i>If</i> "Yes," <i>the organization may be required to file Form</i> 5471, <i>Information Return of U.S. Persons With Respect To Certain Foreign Corporations.</i> (see Instructions for Form 5471)	Yes	X No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? <i>If</i> "Yes," <i>the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund.</i> (see Instructions for Form 8621)	Yes	X No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? <i>If</i> "Yes," <i>the organization may be required to file Form 8865, Return of U.S. Persons With Respect To Certain Foreign Partnerships. (see Instructions for Form 8865)</i>	Yes	X No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? <i>If</i> "Yes," <i>the organization may be required to file Form 5713, International Boycott Report (see Instructions for Form 5713)</i>	Yes	X No

Schedule F (Form 990) 2011

Part V Supplemental Information Complete this part to provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information. SCHEDULE F, PART I, LINE 2: EURASIA FOUNDATION (EF) HAS RIGOROUS SYSTEMS FOR MONITORING THE IMPLEMENTATION OF OUR OPERATIONAL AND GRANTMAKING PROGRAMS IN THE COUNTRIES OF THE FORMER SOVIET UNION AND IN THE UNITED STATES. THESE SYSTEMS INCLUDE A PROPRIETARY GRANTS MANAGEMENT SYSTEM FOR TRACKING GRANT RECIPIENTS' EXPENSES AND A NETWORK-WIDE DONOR DATABASE TO ENSURE THAT FOUNDATION STAFF ARE IN COMPLIANCE WITH DONOR REQUIREMENTS. EF CONTINUALLY INVESTS IN TRAINING OUR STAFF TO USE THESE SYSTEMS EFFECTIVELY. IN ADDITION, EF DEVELOPS A THOROUGH MONITORING AND EVALUATION PLAN FOR ALL OF ITS MAJOR PROGRAMS. MONITORING AND EVALUATION ACTIVITIES ALLOW THE FOUNDATION TO TRACK THE PRODUCTION OF DELIVERABLES AND EACH PROGRAM'S PROGRESS TOWARDS EXPECTED OUTCOMES. MONITORING AND EVALUATION ACTIVITIES DEPEND ON THE LEVEL OF FUNDING FOR EACH INDIVIDUAL PROGRAM AND INCLUDE, BUT ARE NOT LIMITED TO, THE FOLLOWING: MIDTERM AND/OR FINAL EVALUATIONS (INTERNAL OR EXTERNAL), PERIODIC FINANCIAL AND PROGRAMMATIC REPORTING BY SUB-RECIPIENTS AND OTHER IMPLEMENTING PARTNERS, TROUBLESHOOTING OF PROGRAM AND FINANCIAL ISSUES WITH SUBRECIPIENTS AND OTHER IMPLEMENTING PARTNERS ON AN ONGOING BASIS.

PART I, LINE 3, COLUMN (E): (E) SPECIFIC TYPES OF SERVICES IN REGION: SUPPORT INSTITUTIONAL DEVELOPMENT OF LEGACY FOUNDATIONS, CIVIC ENGAGEMENT AND GOOD GOVERNANCE.

(E) SPECIFIC TYPES OF SERVICES IN REGION: ONLINE EDUCATION PROGRAMS FOR WOMEN ENTREPRENEURS, SOCIAL ENTREPRENEURS AND TEACHERS OF CIVICS.

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SCHEDULE G

((Form	990	or	990-	·ΕΖ

Department of the Treasury	
Internal Revenue Service	

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a. ► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

ſ	2011
	Open To Public

Employer identification number

OMB No. 1545-0047

Ν	lame	of	the	organization
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THE EURASIA FOUNDATION

THE EUR	RASIA FOUNDATION				52-1780	162
Part I Fundraising Activities required to complete this part	Complete if the organization answert.	ered "\	∕es" to	Form 990, Part IV,	line 17. Form 990-EZ	filers are not
 Indicate whether the organization rai Mail solicitations Internet and email solicitations Phone solicitations In-person solicitations In-person solicitations Did the organization have a written key employees listed in Form 990, F If "Yes," list the ten highest paid ind compensated at least \$5,000 by the 	e Solicitat f Solicitat g Special or oral agreement with any individual Part VII) or entity in connection with p lividuals or entities (fundraisers) purse	ion of ion of fundra (inclue rofess	non-g gover aising o ding o ional f	overnment grants nment grants events fficers, directors, tru undraising services?	stees or	
(i) Name and address of individual or entity (fundraiser)	(ii) Activity	(iii) fundr have ci or con contribi	ustody trol of	(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in col. (i)	(vi) Amount paid to (or retained by) organization
		Yes	No			
Total						

3 List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing.

LHA Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule G (Form 990 or 990-EZ) 2011

132081 01-23-12

Schodulo C (Form 000 or 000 E7) 2011 THE EURASTA FOUNDATION

Pa		333	ne organization answered	l "Yes" to Form 990, P	art IV, line 18, or reported	
		of fundraising event contributions and g	(a) Event #1 SIGNATURE EVENT	(b) Event #2	(c) Other events	(d) Total events (add col. (a) through
Revenue			(event type)	(event type)	(total number)	- col. (c))
	1	Gross receipts	201,879.			201,879.
	2	Less: Charitable contributions	129,967.			129,967.
	3	Gross income (line 1 minus line 2)	71,912.			71,912.
	4	Cash prizes				
ses	5	Noncash prizes	2,506.			2,506.
Direct Expenses	6	Rent/facility costs	800.			800.
Direct	7	Food and beverages	38,107.			38,107.
	8	Entertainment	750.			750.
	9	Other direct expenses				65,815.
	10			•		(107,978,
	11	Net income summary. Combine line 3, colum	nn (d), and line 10			-36,066.
Pa	irt	Gaming. Complete if the organization	answered "Yes" to Form	990, Part IV, line 19, c	or reported more than	
		\$15,000 on Form 990-EZ, line 6a.	1			
Revenue			(a) Bingo	(b) Pull tabs/instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col. (a) through col. (c))
ŭ	1	Gross revenue				
səsu	2	Cash prizes				
Expe	3	Noncash prizes				
Direct Expenses	4	Rent/facility costs				
	5	Other direct expenses				
	6	Volunteer labor	└── Yes % └── No	Yes %	6 🛄 Yes %	
	7	Direct expense summary. Add lines 2 throug	h 5 in column (d)		►	()
	8	Net gaming income summary. Combine line	1, column d, and line 7			
а	ls	ter the state(s) in which the organization opera the organization licensed to operate gaming a No," explain:	ctivities in each of these	states?		🗌 Yes 🛄 No
		ere any of the organization's gaming licenses r 'Yes," explain:			x year?	Yes No
10.5%		4 49 49			Ostantia O (T	000 000 57) 0011
1320	82 0	1-23-12			Schedule G (Fo	orm 990 or 990-EZ) 2011

Schedule	G (Form 990 or 990-EZ) 2011 THE EURASIA FOUNDATION 5	52-178	80162	Page 3
	s the organization operate gaming activities with nonmembers?		Yes	
	e organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed			
	Iminister charitable gaming?	<u></u> C	Yes	🗌 No
	ate the percentage of gaming activity operated in:			
a The	organization's facility		3a	
b An o	utside facility	1	3b	
	r the name and address of the person who prepares the organization's gaming/special events books and records			
Nam	e 🕨			
Add	ress 🕨			
	s the organization have a contract with a third party from whom the organization receives gaming revenue?		Yes	
	es," enter the amount of gaming revenue received by the organization \blacktriangleright \$ and the amoun			
	and the amount of gaming revenue received by the organization $\mathbf{P} = \mathbf{P}$ and the amount of gaming revenue retained by the third party $\mathbf{P} = \mathbf{P}$.	ii.		
	es," enter name and address of the third party:			
Nam	e 🕨			
Add	ress ►			
16 Gam	ing manager information:			
Nam	e 🕨			
Gam	ing manager compensation 🕨 💲			
Door				
Dest	cription of services provided			
	Director/officer Employee Independent contractor			
47 14				
	datory distributions: e organization required under state law to make charitable distributions from the gaming proceeds to			
	n the state gaming license?	Г	Yes	
h Ento	r the amount of distributions required under state law to be distributed to other exempt organizations or spent in	<u>–</u>		
	nization's own exempt activities during the tax year > \$	uie		
Part IV		nns (iiii) an	d (v), and	d Part III.
	lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also complete this part to provide any additional infor			
132083 01-2	34	-		-
7081	3 745960 14323 2011.05090 THE EURASIA FOUNDATION		143	231

SCHEDULE I								OMB No. 1545-0047
(Form 990)	Grants and Other Assistance to Organizations, Governments, and Individuals in the United States						2011	
				, ,				2011
Department of the Treasury Internal Revenue Service		Comp	lete if the organizatio	on answered "Yes" Attach to For	-	rt IV, line 21 or 22.		Open to Public Inspection
Name of the organization Employer THE EURASIA FOUNDATION								
Part I General Inform	nation on Grants a							52-1780162
1 Does the organization	n maintain records	to substantiate th	e amount of the grants	or assistance. the	e arantees' eliaibili	ty for the grants or ass	sistance, and the selec	tion
			J J					
			toring the use of grant					
			d Organizations in th			anization answered "\	/es" to Form 990, Part	IV, line 21, for any
recipient that re	eceived more than s	\$5,000. Check thi	s box if no one recipier	nt received more th	nan \$5,000. Part I		additional space is nee	eded 🕨 🗌
1 (a) Name and addres or governr	•	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
TAHOE-BAIKAL INSTITU PO BOX 13587 SOUTH LAKE TAHOE, CA		68-0248195	501(C)(3)	35,000.	0.			INTERNATION COLLABORATION AND COMMUNITY DEVELOPMENT
WSOS COMMUNITY ACTION INC PO BOX 590 - 3 43420	,	34-0975934	501(C)(3)	27,280.	0.			SUSTAINABLE DEVELOPMENT OF RURAL COMMUNITIES
EMQ FAMILIES FIRST 251 LLEWELLYN AVE. CAMPBELL, CA 95008		94-2295953	501(C)(3)	56,005.	0.			SUPPORTING CHILDREN WITHOUT PARENTAL CARE
ALTAI ASSISTANCE PRO 2351 COUNTY ROUTE 10 WADHAMS, NY 12993		26-4554255	501(C)(3)	27,907.	0.			DEVELOPMENT THROUGH ENTREPRENEURIAL TRAINING
CRUDE ACCOUNTABILITY 8 EAST MASON AVE ALEXANDRIA, VA 22301		56-2328811	501(C)(3)	24,900.	0.			PRESERVATION OF WETLANDS
ENVIRONMENTAL INVEST 1527 NEW HAMPSHIRE A WASHINGTON, DC 20036	VE NW	52-1654284	501(C)(3)	28,000.	0.			FOREST DEPENDENT COMMUNITIES IN RUSSIA: SUPPORT FOR COMPLIANCE WITH US TIMBER
2 Enter total number of	f section 501(c)(3) a	nd government o	rganizations listed in th	ne line 1 table				6
3 Enter total number of							·····	
LHA For Paperwork Rec	duction Act Notice	, see the Instruct	tions for Form 990.					Schedule I (Form 990) (201

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990. SEE PART IV FOR COLUMN (H) DESCRIPTIONS

	SIA FOUNDA						2-1780162 Page 1
Part II Continuation of Grants and Othe	er Assistance to Go	overnments and Orga	nizations in the U	nited States (Sch	edule I (Form 990), Pa	rt II.)	•
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CENTER FOR BUSINESS ETHICS AND							
CORPORATE GOVERNANCE - 524							CERTIFICATION OF
DELANCEY ST - PHILADELPHIA, PA							COMPLIANCE IN THE RUSSIAN
19106	45-4314892	501(C)(3)	19,213.	٥.			POWER SYSTEMS INDUSTRY
		1	1				
							· · · · · · · · · · · · · · · · · · ·

Schedule I (Form 990)

Schedule I (Form 990) (2011)

THE EURASIA FOUNDATION

Page **2**

 Part III
 Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22.

 Part III can be duplicated if additional space is needed.
 (a) Type of grant or assistance
 (b) Number of recipients
 (c) Amount of cash grant
 (d) Amount of non-cash assistance
 (b) Number of recipients
 (c) Amount of cash grant
 (b) Amount of non-cash grant
 (b) Number of cash grant
 (c) Amount of non-cash assistance
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 (b) Number of non-cash grant
 (b) Number of non-cash grant
 (c) Amount of non-cash grant
 (b) Number of non-cash grant
 (b)

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non- cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
Part IV Supplemental Information. Complete this part to	provide the informatio	n required in Part I,	line 2, and any other	I r additional information.	

SCHEDULE I, PART I, LINE 2: EURASIA FOUNDATION (EF) HAS RIGOROUS SYSTEMS

FOR MONITORING THE IMPLEMENTATION OF OUR OPERATIONAL AND GRANTMAKING

PROGRAMS IN THE UNITED STATES. THESE SYSTEMS INCLUDE A PROPRIETARY GRANTS

MANAGEMENT SYSTEM FOR TRACKING GRANT RECIPIENTS' EXPENSES AND A

NETWORK-WIDE DONOR DATABASE TO ENSURE THAT FOUNDATION STAFF ARE IN

COMPLIANCE WITH DONOR REQUIREMENTS. EF CONTINUALLY INVESTS IN TRAINING OUR

STAFF TO USE THESE SYSTEMS EFFECTIVELY. IN ADDITION, EF DEVELOPS A THOROUGH

MONITORING AND EVALUATION PLAN FOR ALL OF ITS MAJOR PROGRAMS. MONITORING

AND EVALUATION ACTIVITIES ALLOW THE FOUNDATION TO TRACK THE PRODUCTION OF

DELIVERABLES AND EACH PROGRAM'S PROGRESS TOWARDS EXPECTED OUTCOMES. MONITORING AND EVALUATION ACTIVITIES DEPEND ON THE LEVEL OF FUNDING FOR EACH INDIVIDUAL PROGRAM AND INCLUDE, BUT ARE NOT LIMITED TO, THE FOLLOWING: MIDTERM AND/OR FINAL EVALUATIONS (INTERNAL OR EXTERNAL), PERIODIC FINANCIAL AND PROGRAMMATIC REPORTING BY SUB-RECIPIENTS AND OTHER IMPLEMENTING PARTNERS, TROUBLESHOOTING OF PROGRAM AND FINANCIAL ISSUES WITH

SUBRECIPIENTS AND OTHER IMPLEMENTING PARTNERS ON AN ONGOING BASIS.

PART II, LINE 1, COLUMN (H):

NAME OF ORGANIZATION OR GOVERNMENT: ENVIRONMENTAL INVESTIGATION AGENCY

(H) PURPOSE OF GRANT OR ASSISTANCE: FOREST DEPENDENT COMMUNITIES IN

RUSSIA: SUPPORT FOR COMPLIANCE WITH US TIMBER REQUIREMENTS

Schedule I (Form 990) 2011

132291 05-01-11

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(Fo	HEDULE J rm 990) Compensation Information For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees tment of the Treasury al Revenue Service Complete if the organization answered "Yes" to Form 990, Part IV, line 23. Attach to Form 990. See separate instructions.	OMB No. 1545-0047			
_		nployer identificat	ion nu	mber	
	THE EURASIA FOUNDATION	52-178016	2		
Pa	rt I Questions Regarding Compensation				
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990 Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. First-class or charter travel X Housing allowance or residence for personal Travel for companions Payments for business use of personal resid Tax indemnification and gross-up payments X Discretionary spending account Personal services (e.g., maid, chauffeur, cher	use ence	Yes	No	
h	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or				
5	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b	x		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, direct		<u> </u>	<u> </u>	
	trustees, and the CEO/Executive Director, regarding the items checked in line 1a?		x		
	, , , , , , , , , , , , , , , , , , , ,				
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization establish compensation of the CEO/Executive Director. Explain in Part III. Compensation committee Independent compensation consultant Form 990 of other organizations During the user of the centre of the c	to			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing				
•	organization or a related organization: Receive a severance payment or change-of-control payment?	4a	x		
a h	Receive a severance payment or change-of-control payment?			x	
c	Participate in, or receive payment from, an equity-based compensation arrangement?			X	
Ŭ	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.				
	Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9. For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:	5a		X	
a h	The organization?			X	
D.	Any related organization? If "Yes" to line 5a or 5b, describe in Part III.				
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation				
Ŭ	contingent on the net earnings of:				
а	The organization?	6a		Х	
b	b Any related organization?				
	If "Yes" to line 6a or 6b, describe in Part III.				
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments				
	not described in lines 5 and 6? If "Yes," describe in Part III	7	X		
8	Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the				
	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III			X	
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in				
	Regulations section 53.4958-6(c)?				
LHA	For Paperwork Reduction Act Notice, see the Instructions for Form 990.	Schedule J (Form	n 990)	2011	

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Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of	W-2 and/or 1099-MI	SC compensation	(C)	(D)	(E) Total of columns	(F) Compensation
		(i) Base	(ii) Bonus &	(iii) Other	Retirement and other deferred	Nontaxable benefits	(B)(i)-(D)	reported as deferred
(A) Name		compensation	incentive compensation	reportable compensation	compensation			in prior Form 990
				compensation				
	i)	193,014.	11,000.	0.	12,855.	16,757.	233,626.	0.
1 W. HORTON BEEBE-CENTER (i	ii)	0.	0.	0.	0.	0.	0.	0.
	i)	208,680.	0.	0.	9,351.	16,943.	234,974.	0.
	ii)	0. 130,014.	0.	0.	0. 5,571.	0. 16,607.	0. 152,192.	0.
	i)	130,014.	0.	0.	0.	10,007.	152,192.	0.
	ii) ï)	132,630.	0.	63,000.	7,515.	12,137.		63,000.
	'' - ii)	0.	0.	0.	0.	0.	0.	0.
	i)							
	ii)							
	i)							
	ii)							
	i)							
	ii)							
	i) ii)							
	i)							
	ii)							
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	ii) i)							
	'' - ii)							
	i)							
	ii)							
	i)							
_ <u>16</u> (i	ii)							

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52-1780162

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

PART I, LINE 1A: HOUSING ALLOWANCE IS ONLY PROVIDED TO EMPLOYEES

WORKING OUTSIDE THE UNITED STATES AND IT IS INCLUDED IN THEIR REPORTABLE

COMPENSATION. THE ORGANIZATION ALSO PAYS A PORTION OF HORTON BEEBE-CENTER'S

COSMOS CLUB MEMBERSHIP DUES, SINCE THE EURASIA FOUNDATION USES MR.

BEEBE-CENTER'S CLUB MEMBERSHIP FOR SOME OFFICIAL FUNCTIONS AND EVENTS.

PART I, LINE 4A: SEVERANCE PAYMENTS FOR REGINA YAN AND NANETTE LOWE

WERE ACCRUED AND APPROVED ON 9/30/11, IN THE AMOUNTS OF \$63,000 AND

\$44,000, RESPECTIVELY. THESE AMOUNTS WERE PAID DURING THE 2012 FISCAL YEAR.

PART I, LINE 7: W. HORTON BEEBE-CENTER RECEIVED A BONUS OF \$11,000 IN

FISCAL YEAR 2012, IN LIEU OF A MERIT-BASED SALARY INCREASE.

Schedule J (Form 990) 2011

SCHEDULE O

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. Attach to Form 990 or 990-EZ. OMB No. 1545-0047

Name of the organization THE EURASIA FOUNDATION Employer identification number 52-1780162

FORM 990, PART III, LINE 4D, OTHER PROGRAM SERVICES:

MENA PROGRAMS

EURASIA FOUNDATION'S PROGRAMS IN THE MIDDLE EAST AND NORTH AFRICA

REGION USE INNOVATIVE ONLINE EDUCATION AND SOCIAL NETWORKING PLATFORMS

TO OPERATE THREE ONLINE SCHOOLS (OF WOMEN'S ENTREPRENEURSHIP, SOCIAL

ENTREPRENEURSHIP, AND CIVIC EDUCATION), AN ONLINE FAMILY LAW CENTER,

AND A REGIONAL NETWORK OF CIVIL SOCIETY, INDUSTRY AND PRIVATE SECTOR

GROUPS TO SAFEGUARD FREEDOM OF EXPRESSION ONLINE.

EXPENSES \$ 965,115. INCLUDING GRANTS OF \$ 0. REVENUE \$ 0.

CHINA PROGRAMS

EURASIA FOUNDATION'S PROGRAMS IN CHINA SUPPORT A NON-PROFIT RESOURCE

CENTER IN QINGHAI PROVINCE, WHICH PROVIDES TRAINING, TECHNICAL SUPPORT

TO COMMUNITY GROUPS AND SMALL GRANTS TO NGOS FOR COMMUNITY PROJECTS.

THESE GROUPS AND NGOS SEEK LOCAL SOLUTIONS FOR LOCAL ISSUES THROUGH

VOLUNTEERISM, LOCAL ECONOMIC DEVELOPMENT AND SMALL INFRASTRUCTURE

PROJECTS.

EXPENSES \$ 514,350. INCLUDING GRANTS OF \$ 29,052. REVENUE \$ 0.

SOUTH CAUCASUS PROGRAMS

EURASIA FOUNDATION'S PROGRAMS IN ARMENIA, AZERBAIJAN AND GEORGIA ARE

IMPLEMENTED IN PARTNERSHIP WITH THE EURASIA PARTNERSHIP FOUNDATION

(EPF), A MEMBER OF THE EURASIA FOUNDATION NETWORK. IN ADDITION TO

PROVIDING INSTITUTIONAL SUPPORT TO EPF, EURASIA FOUNDATION ALSO

SUPPORTS A NETWORK OF RESOURCE, RESEARCH AND TRAINING CENTERS IN THE

CAPITAL CITIES OF ARMENIA, AZERBAIJAN AND GEORGIA, WHICH IS

 LHA
 For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.
 Schedule O (Form 990 or 990-EZ) (2011)

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EXPENSES \$ 516,005. INCLUDING GRANTS OF \$ 12,672. REVENUE \$ 0.

OTHER INITIATIVES:

BILL MAYNES FELLOWSHIPS PROGRAM

THE BILL MAYNES FELLOWSHIP PROGRAM OFFERS A DISTINCTIVE OPPORTUNITY FOR

EMERGING LEADERS FROM THE EURASIA REGION TO FORGE DEEP PROFESSIONAL

CONNECTIONS BETWEEN EXPERTS AND ORGANIZATIONS FROM AMERICA AND EURASIA

IN FIELDS VITAL TO THE GROWTH OF STABLE AND PROSPEROUS SOCIETIES.

SARAH CAREY PROGRAM AND YOUNG PROFESSIONALS NETWORK

EACH YEAR EURASIA FOUNDATION RECOGNIZES THROUGH AN AWARD AN INDIVIDUAL WHO HAS NOTABLY ADVANCED CIVIL SOCIETY IN THE EURASIA REGION THROUGH THE PRACTICE OF LAW, BUSINESS, OR DIPLOMACY AND HAS BROUGHT AMERICANS AND CITIZENS OF THE REGION CLOSER TOGETHER. ADDITIONALLY, EURASIA FOUNDATION ORGANIZES AN ANNUAL SYMPOSIUM, THE SARAH CAREY FORUM, WHICH EXAMINES THE MUTUAL BENEFITS OF ENGAGEMENT BETWEEN THE UNITED STATES AND THE COUNTRIES IN THE EURASIA REGION.

IN KEEPING WITH SARAH'S LIFELONG COMMITMENT TO MENTORSHIP, THE YOUNG PROFESSIONALS NETWORK IS A NINE-MONTH PROGRAM THAT CREATES MONTHLY OPPORTUNITIES FOR YOUNG PEOPLE IN WASHINGTON TO DISCUSS DEVELOPMENTS IN THE EURASIA REGION AND INTERACT WITH DIPLOMATS, JOURNALISTS AND ANALYSTS. EXPENSES \$ 172,069. INCLUDING GRANTS OF \$ 5,000. REVENUE \$ 0.

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Schedule O (Form 990 or 990-EZ) (2011)

Name of the organization

THE EURASIA FOUNDATION

FORM 990, PART V, LINE 4B, LIST OF FOREIGN COUNTRIES:

RUSSIA, UKRAINE, BELARUS, KAZAKHSTAN,

KYRGYZSTAN, TAJIKISTAN, GEORGIA

FORM 990, PART VI, SECTION A, LINE 4: ON OCTOBER 19, 2012 THE EURASIA FOUNDATION BYLAWS WERE AMENDED TO INCREASE THE POTENTIAL NUMBER OF TRUSTEES FROM 21 TO 30.

FORM 990, PART VI, SECTION B, LINE 11: THE FORM 990 WAS PREPARED BY AN OUTSIDE ACCOUNTANT IN CONSULTATION WITH THE ORGANIZATION'S SENIOR MANAGEMENT. A DRAFT OF FORM 990 WAS REVIEWED BY THE DIRECTOR OF FINANCE AND ADMINISTRATION. A COPY OF THE FORM 990 WAS PROVIDED ELECTRONICALLY TO THE FINANCE AND AUDIT AND EXECUTIVE COMMITTEES, AS WELL AS THE ENTIRE BOARD. ALL QUESTIONS WERE ADDRESSED ELECTRONICALLY, BEFORE FILING WITH THE IRS.

FORM 990, PART VI, SECTION B, LINE 12C: ANNUALLY, ALL OFFICERS, TRUSTEES AND EMPLOYEES ARE REQUIRED TO SIGN A CONFLICT OF INTEREST STATEMENT AND, IF NECESSARY, THE STATEMENT IS UPDATED THROUGHOUT THE YEAR. IF A CONFLICT SHOULD ARISE, THE INTERESTED OFFICER, TRUSTEE, OR STAFF MEMBER WILL DISCLOSE IN WRITING TO THE BOARD OF TRUSTEES ALL MATERIAL FACTS AS TO THE RELATIONSHIP OR INTEREST. INDIVIDUALS WITH CONFLICTS OF INTEREST MUST RECUSE THEMSELVES FROM PARTICIPATING IN ANY PART OF THE DECISIONS RELATED TO THE TRANSACTION GIVING RISE TO THE CONFLICT.

 FORM 990, PART VI, SECTION B, LINE 15A: EACH YEAR EURASIA FOUNDATION (EF)

 REVIEWS MARKET RESEARCH ON THE EXISTING SALARIES TO ENSURE EF IS

 COMPETITIVE IN ITS EMPLOYEE COMPENSATION. EF ALSO FOLLOWS INDUSTRY STANDARD

 FOR MERIT INCREASE ADJUSTMENTS. A REVIEW IS CONDUCTED TO COMPARE EF AGAINST

 132212
 Schedule O (Form 990 or 990-EZ) (2011)

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 2011.05090 THE EURASIA FOUNDATION

Schedule O (Form 990 or 990-EZ) (2011)	Page 2				
Name of the organization THE EURASIA FOUNDATION	Employer identification number 52-1780162				
THE DC AREA AS WELL AS SIMILAR ORGANIZATIONS AND BUDGET SIZE BASED ON					
PUBLISHED SURVEY DATA. SPECIFICALLY FOR THE PRESIDENT, CH	RONICLE OF				
PHILANTHROPY ANNUAL EXECUTIVE SALARY REVIEW IS ALSO TAKEN	INTO				
CONSIDERATION. THE PRESIDENT'S SALARY IS REVIEWED AND APP	ROVED BY THE				
BOARD. FOR ALL OTHER EMPLOYEES, AN ANNUAL SALARY ADJUSTME	NT POOL IS				
REVIEWED BY THE FINANCE & AUDIT COMMITTEE AND RECOMMENDAT	ION IS MADE TO THE				
EXECUTIVE COMMITTEE FOR FINAL APPROVAL. PERFORMANCE AND SALARY REVIEW FOR					
THE PRESIDENT IS CONDUCTED BY THE CHAIR AND VICE CHAIR OF THE BOARD. THE					
PRESIDENT ALSO RECENTLY COMPLETED A 360 DEGREE PERFORMANCE REVIEW AND HIS					
LAST COMPENSATION REVIEW TOOK PLACE IN MAY 2012.					

FORM 990, PART VI, LINE 17, LIST OF STATES RECEIVING COPY OF FORM 990: AL,AK,AZ,AR,CA,CO,CT,FL,GA,IL,KS,KY,ME,MD,MA,MI,MN,MS,MO,NH,NJ,NM,NY,NC,ND OH,OK,OR,PA,RI,SC,TN,UT,VA,WA,WV,WI

FORM 990, PART VI, SECTION C, LINE 19: THE ORGANIZATION'S GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY AND FINANCIAL STATEMENTS ARE AVAILABLE UPON REQUEST. THE ORGANIZATION'S FINANCIAL STATEMENTS ARE ALSO AVAILABLE ON GUIDESTAR.ORG. SUMMARY FINANCIAL STATEMENTS ARE AVAILABLE IN THE ANNUAL REPORT WHICH ARE DISTRIBUTED THROUGH THE WEBSITE AND UPON REQUEST. AUDITED FINANCIAL STATEMENTS ARE PROVIDED UPON REQUEST.

FORM 990, PART XI, LINE 5, CHANGES IN NET ASSETS:	
NET UNREALIZED GAINS ON INVESTMENTS:	636,882.
CANCELLATION OF DONOR AWARDS	-348,925.
TOTAL TO FORM 990, PART XI, LINE 5	287,957.

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Schedule O (Form 990 or 990-EZ) (2011)

Application for Extension of Time To File an Exempt Organization Return

OMB No. 1545-1709

► X

0 7

File a separate application for each return.

If you are filing for an Automatic 3-Month Extension, complete only Part I and check this box

• If you are filing for an Additional (Not Automatic) 3-Month Extension, complete only Part II (on page 2 of this form).

Do not complete Part II unless you have already been granted an automatic 3-month extension on a previously filed Form 8868.

Electronic filing (*e-file*) • You can electronically file Form 8868 if you need a 3-month automatic extension of time to file (6 months for a corporation required to file Form 990-T), or an additional (not automatic) 3-month extension of time. You can electronically file Form 8868 to request an extension of time to file any of the forms listed in Part I or Part II with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, which must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit *www.irs.gov/efile* and click on *e-file* for Charities & Nonprofits.

Part I Automatic 3-Month Extension of Time. Only submit original (no copies needed).

A corporation required to file Form 990-T and requesting an automatic 6-month extension - check this box and complete

Part I only All other corporations (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns.

Type or	Name of exempt organization or other filer, see instructions.	Employer identification number (EIN) of		
print	THE EURASIA FOUNDATION	X 52-1780162		
File by the due date for filing your return. See	Number, street, and room or suite no. If a P.O. box, see instructions. 1350 CONNECTICUT AVENUE, NW, NO. 1000	Social security number (SSN)		
instructions.	City, town or post office, state, and ZIP code. For a foreign address, see instructions. WASHINGTON, DC 20036			

Enter the Return code for the return that this application is for (file a separate application for each return)

Application	Return	Application			Return
Is For	Code	Is For			Code
Form 990	01	Form 990-T (corporation)	Form 990-T (corporation)		
Form 990-BL	02	Form 1041-A			08
Form 990-EZ	01	Form 4720			09
orm 990-PF 04 Form 5227				10	
Form 990-T (sec. 401(a) or 408(a) trust)	05	Form 6069			11
Form 990-T (trust other than above)	06	Form 8870			12
YEKATERINA PETR					
• The books are in the care of ▶ 1350 CONNECTICU	JT AVI	E., NW - WASHINGTON,	DC	20036	
Telephone No. ► 202-234-7370		FAX No. 🕨			
• If the organization does not have an office or place of business	in the Un	ited States, check this box		▶	
• If this is for a Group Return, enter the organization's four digit C	Group Exe	mption Number (GEN) If this	s is fo	r the whole group, cł	neck this
box L if it is for part of the group, check this box	and atta	ch a list with the names and EINs of all r	nemb	ers the extension is	for.
is for the organization's return for: ▶ calendar year or	, an	tion return for the organization named al d ending <u>SEP 30, 2012</u> on:	l retur	_ ·	
3a If this application is for Form 990-BL, 990-PF, 990-T, 4720, c nonrefundable credits. See instructions.	or 6069, ei	nter the tentative tax, less any	3a	\$	0.
b If this application is for Form 990-PF, 990-T, 4720, or 6069, or	enter anv	refundable credits and			
estimated tax payments made. Include any prior year overpayment allowed as a credit. 3b				0.	
c Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required,					
by using EFTPS (Electronic Federal Tax Payment System). See instructions.				0.	
Caution. If you are going to make an electronic fund withdrawal w			8879-	FO for payment instr	uctions.
LHA For Privacy Act and Paperwork Reduction Act Notice,				Form 8868 (Re	
123841 01-04-12		46		, ,	,

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Page 2 X

• If you are filing for an Additional (Not Automatic) 3-Month Extension, complete only Part II and check this box

Note. Only complete Part II if you have already been granted an automatic 3-month extension on a previously filed Form 8868.

 If you are filing for an Automatic 3-Month Extension, complete only Part I (on p 	age
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I u	ou are filing for an Automatic 3-Month Extension, com t II Additional (Not Automatic) 3-Month			nal (no c	opies need	ed).
			Enter filer'	s identifyir	ng number, se	e instructions
Туре	or Name of exempt organization or other filer, see ins	Employe	r identification	number (EIN) o		
print						01 60
File by due da	a far			X	52-178	
filing y	Number, street, and room of suite no. If a P.O. bo			Social se	curity number	(SSN)
return. instruc						
	^{ions.} City, town or post office, state, and ZIP code. For WASHINGTON, DC 20036	a foreign add	ress, see instructions.			
Entei	the Return code for the return that this application is for	(file a separa	te application for each return)			01
Appl	cation	Return	Application			Return
ls Fo		Code	Is For			Code
Form		01				
Form	990-BL	02	Form 1041-A			08
Form	990-EZ	01	Form 4720			09
Form	990-PF	04	Form 5227			10
Form	990-T (sec. 401(a) or 408(a) trust)	05	Form 6069			11
Form	990-T (trust other than above)	06	Form 8870			12
STO	Do not complete Part II if you were not already gran! YEKATERINA PE		natic 3-month extension on a pre	viously file	ed Form 8868	
	he organization does not have an office or place of busir his is for a Group Return, enter the organization's four di	git Group Exe and atta AUGUS' OCT 1 s, check reas	$\begin{array}{c} \text{emption Number (GEN)} ___\\\ \text{ch a list with the names and EINs of \Gamma 15, 2013 \\\ \textbf{, 2011} _ \text{ and endion: } \\ \text{on: } _\ Initial return \\ \end{array}$	If this is fo of all memb ng SEP Final r	r the whole gr <u>vers the extens</u> <u>30, 20</u> return	sion is for. 12
8a	If this application is for Form 990-BL, 990-PF, 990-T, 472	20, or 6069, e	nter the tentative tax, less any			
	nonrefundable credits. See instructions.			8a	\$	0 .
b	If this application is for Form 990-PF, 990-T, 4720, or 60	-				
	tax payments made. Include any prior year overpaymen	t allowed as a	a credit and any amount paid			0
	previously with Form 8868.			8b	\$	0
_	Balance due. Subtract line 8b from line 8a. Include your		n this form, if required, by using	0.	<u>م</u>	
с		STUCTOUS.		80	\$	٥
с 	EFTPS (Electronic Federal Tax Payment System). See in Signature and Verific		t he completed for Dort II	only		0.
Under		cation mus	st be completed for Part II anying schedules and statements, and	-	f my knowledge	O . and belief,
Under it is tr	Signature and Verific penalties of perjury, I declare that I have examined this form, inc ie, correct, and complete, and that I am authorized to prepare th	cation mus	-	-		

Form	8879-EO	

IRS e-file Signature Authorization

Do not send to the IRS. Keep for your records.

OMB No. 1545-1878

for an	Exempt	Orgai	nization
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For calendar year 2011, or fiscal year beginning $OCT \ 1$, 2011, and ending $SEP \ 30$, 20 12

Department of the Treasury Internal Revenue Service

► Se

Name of exempt organization

See instructions.

Employer identification number

52-1780162

THE EURASIA FOUNDATION

Name and title of officer W. HORTON BEEBE-CENTER

PRESIDENT

Part I Type of Return and Return Information (Whole Dollars Only)

Check the box for the return for which you are using this Form 8879-EO and enter the applicable amount, if any, from the return. If you check the box on line **1a**, **2a**, **3a**, **4a**, or **5a**, below, and the amount on that line for the return being filed with this form was blank, then leave line **1b**, **2b**, **3b**, **4b**, or **5b**, whichever is applicable, blank (do not enter -0-). But, if you entered -0- on the return, then enter -0- on the applicable line below. **Do not** complete more than 1 line in Part I.

1a	Form 990 check here b Total revenue, if any (Form 990, Part VIII, column (A), line 12)	1b	7991365
2a	Form 990-EZ check here b Total revenue, if any (Form 990-EZ, line 9)	2b	
3a	Form 1120-POL check here b Total tax (Form 1120-POL, line 22)	3b	
4a	Form 990-PF check here b Tax based on investment income (Form 990-PF, Part VI, line 5)	4b	
5a	Form 8868 check here b Balance Due (Form 8868, Part I, line 3c or Part II, line 8c)	5b	

Part II Declaration and Signature Authorization of Officer

Under penalties of perjury, I declare that I am an officer of the above organization and that I have examined a copy of the organization's 2011 electronic return and accompanying schedules and statements and to the best of my knowledge and belief, they are true, correct, and complete. I further declare that the amount in Part I above is the amount shown on the copy of the organization's electronic return. I consent to allow my intermediate service provider, transmitter, or electronic return originator (ERO) to send the organization's return to the IRS and to receive from the IRS (a) an acknowledgement of receipt or reason for rejection of the transmission, (b) the reason for any delay in processing the return or refund, and (c) the date of any refund. If applicable, I authorize the U.S. Treasury and its designated Financial Agent to initiate an electronic funds withdrawal (direct debit) entry to the financial institution account indicated in the tax preparation software for payment of the organization's federal taxes owed on this return, and the financial institution to debit the entry to this account. To revoke a payment, I must contact the U.S. Treasury Financial Agent at 1-888-353-4537 no later than 2 business days prior to the payment (settlement) date. I also authorize the financial institutions involved in the processing of the electronic payment of taxes to receive confidential information necessary to answer inquiries and resolve issues related to the payment. I have selected a personal identification number (PIN) as my signature for the organization's electronic return and, if applicable, the organization's consent to electronic funds withdrawal.

Officer's PIN: check one box only

X I authorize GELMAN, ROSENBERG & FREEDMAN	to enter my PIN 14323
ERO firm name	Enter five numbers, bu do not enter all zeros
as my signature on the organization's tax year 2011 electronically filed retu is being filed with a state agency(ies) regulating charities as part of the IRS enter my PIN on the return's disclosure consent screen.	
As an officer of the organization, I will enter my PIN as my signature on the indicated within this return that a copy of the return is being filed with a st program, I will enter my PIN on the return's disclosure consent screen.	
Officer's signature 🕨	Date ►
Part III Certification and Authentication	
ERO's EFIN/PIN. Enter your six-digit electronic filing identification	
number (EFIN) followed by your five-digit self-selected PIN.	52697404550 do not enter all zeros
I certify that the above numeric entry is my PIN, which is my signature on the 2011 e confirm that I am submitting this return in accordance with the requirements of Pub . <i>e-file</i> Providers for Business Returns.	,
ERO's signature 🕨	Date ►
ERO Must Retain This Form -	See Instructions
Do Not Submit This Form To the IRS U	nless Requested To Do So
LHA For Paperwork Reduction Act Notice, see instructions. 123051 12-01-11	Form 8879-EO (2011)

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