



# EURASIA FOUNDATION

## 2011 Network Yearbook



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Eurasia Foundation Mission

We believe societies function best when people take responsibility for their own civic and economic prosperity. Through cooperation based on mutual respect, our programs equip citizens to define and achieve outcomes of enduring benefit to their communities.



Letter from the Chair and the President



The tempo of change around the world – be it social, political or technological – continues at breathtaking speed. Every day breaking news clamors for our attention. But change is not measured by headlines alone. It is the steady progress of individuals who make their society a better place by building something that has not existed before.

At the heart of every Eurasia Foundation program is a social entrepreneur with the creativity and spirit to turn vision into reality. The Bill Maynes Fellowship, for example, gives a professional boost to social entrepreneurs from the Eurasia region, while our new Sarah Carey Program connects young professionals who share the belief that business and law – creatively applied – can overcome obstacles among nations.

Among other stories in this report, you will see how Eurasia Foundation promotes cooperation between Russians and Americans who share a commitment to address challenges facing both societies. In the South Caucasus, Eurasia Foundation’s local partners operate programs promoting job creation, small business development and social enterprises. And in Belarus, the Foundation’s locally registered affiliate promotes rural economic development, supports legal clinics and sponsors business education programs.

Eurasia Foundation’s access to justice program in Central Asia benefits individuals while building the legal institutions that will serve them in the long term. The Foundation partners with local organizations to deliver assistance to vulnerable citizens – with a focus on women, children and persons with disabilities – while helping those same partners mature as institutions.

Eurasia Foundation now extends its work to China and the Middle East, applying its experience with communities in transition to projects ranging from citizen engagement in rural areas to online women’s entrepreneurship training.

The important work of Eurasia Foundation would not be possible without the enduring commitment of our donors and partners around the world. Thank you again for your trust and support. We look forward to continuing our partnership in the years to come.

Sincerely,

Jan Kalicki

Jan H. Kalicki  
Chairman

Horton Beebe-Center

Horton Beebe-Center  
President



## Network Impact

Since 1993, Eurasia Foundation and its Network Partners have:

- Created 23,130 new jobs
- Developed 4,945 new businesses
- Formed 11,279 partnerships
- Awarded 9,271 grants
- Trained 486,334 individuals

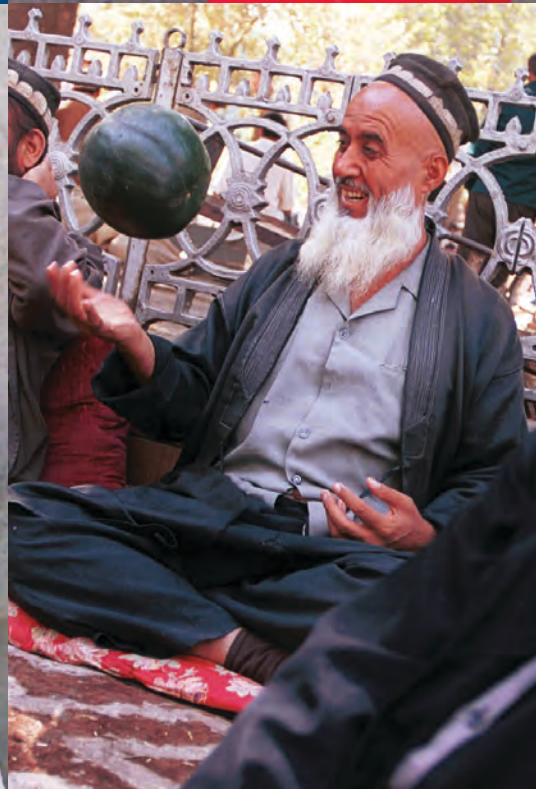


Photo Credits (from top left, clockwise): EF, EF, James Hill, EF, EF

“The inspiring efforts of the **Eurasia Foundation** are fundamentally changing the trajectory of civil society, local government and small business in communities from Arkhangelsk to Astana. With the ability to **make connections** to the private sector and the international community, the Eurasia Foundation helps citizens in these countries turn **local ideas** into concrete initiatives, from creating independent media outlets in Kyrgyzstan and Armenia to producing the **next generation** of environmental scientists in Kazakhstan.”

**William J. Burns**

Deputy Secretary of State, US Department of State

## EURASIA FOUNDATION NETWORK

Eurasia Foundation was founded in 1992 to empower the citizens of the nations that comprised the Soviet Union to advance their countries socially and economically. Since then, Eurasia Foundation has transformed from a US-based foundation with field offices in the region to the Eurasia Foundation Network comprised of six autonomous institutions: New Eurasia Foundation in Russia, Eurasia Foundation of Central Asia, Eurasia Partnership Foundation in the South Caucasus, East Europe Foundation of Ukraine, East Europe Foundation of Moldova and Eurasia Foundation in the United States.

The Eurasia Foundation Network promotes stability and prosperity throughout the region by supporting institutions that advance open, pluralistic and entrepreneurial societies. Its programs engage citizens who are active within their communities, facilitate local economic development, build accountable institutions, support and develop independent media and strengthen cross-border ties. By working together, the network's foundations increase exchanges among local and international institutions throughout the region and multiply the social return on the investments made by their donors.

### New Eurasia Foundation

Established in 2004, New Eurasia Foundation (FNE) implements international, national, regional and municipal projects designed to improve the lives of Russian citizens. Program priorities include enhancing the social and human capital of Russia in the areas of education, media and social development. In addition, FNE focuses on improving local competitiveness and the potential for technological innovation.

### Eurasia Foundation of Central Asia

Established in 2005, Eurasia Foundation of Central Asia (EFCA) mobilizes public and private resources to help citizens of Central Asia design and execute projects that strengthen their communities and improve their civic and economic well-being. With offices in Almaty, Bishkek, Dushanbe and Osh, EFCA focuses its activities on citizen participation, corporate social responsibility, community development and youth engagement.

### Eurasia Partnership Foundation

Established in 2007, Eurasia Partnership Foundation (EPF) serves Armenia, Azerbaijan and Georgia. EPF facilitates citizen monitoring of business, government and donors, encourages the understanding and practice of corporate philanthropy and develops the skills and vision of young people as advocates for social change through youth-run grant making. EPF also provides critical support to the region's social science researchers by offering reliable datasets, training and research grants. EPF's regional, networked approach embraces common challenges and those challenges specific to each country of the South Caucasus.

### East Europe Foundation of Ukraine

Established in 2007, East Europe Foundation of Ukraine (EEF-Ukraine) builds the capacity of institutions and fosters local partnerships through grant programs and technical assistance, contributing to effective local governance, quality education, energy efficiency and socially responsible corporations. EEF-Ukraine focuses on improving the operating conditions needed to sustain local partnerships and empowering citizens to improve their lives.

### East Europe Foundation of Moldova

Established in 2010, East Europe Foundation of Moldova (EEF-Moldova) continues Eurasia Foundation's legacy of promoting democracy and the growth of a market economy in Moldova. Through education, technical assistance and grant programs that promote civil society development, strengthen media, enhance governance and build economic prosperity, EEF-Moldova empowers citizens and fosters sustainable development.



# Citizen Engagement

Eurasia Foundation believes citizens should take responsibility for their own social and economic prosperity. The Foundation and its partners support programs that empower communities, increase citizen participation in holding local governments accountable, involve youth in their communities and facilitate the creation of jobs.



*Few employment opportunities exist in Tajikistan. The country was hard hit by the global economic crisis in 2008 and many Tajiks have gone abroad to work. In frustration, some have embraced radicalism. EFCA works with communities to reduce youth radicalization. (Photo credit: EFCA)*



*The CSPP program is organized around 11 working groups comprised of Russian and American partners. Pictured here is a plenary session at the 2011 CSPP conference in Moscow, Russia. (Photo Credit: EF)*

## Creating Lasting US–Russian Partnerships

Launched in 2011, the US-Russia Civil Society Partnership Program (CSPP) creates partnerships between Russian and US NGOs. Program participants design innovative policy recommendations through CSPP's 11 working groups, which include anti-corruption, child protection, community development, education and youth, environmental protection, gender equity, higher education, human rights and rule of law, media and access to information, migration and public health. In 2011, CSPP held its first annual conference of civil society leaders from Russia and the US in Moscow. CSPP has also fostered six Russian and US partnerships, which are delivering joint projects in child protection, gender, anti-corruption, environmental protection and community development. CSPP is an initiative of Eurasia Foundation and New Eurasia Foundation.

## Training the Next Generation of Social Entrepreneurs in Iran

The Online School of Social Entrepreneurship gives Iranian social entrepreneurs the tools they need to devise solutions to pressing problems in their communities, such as unemployment, environmental and health challenges and youth poverty. Through an online platform, the School provides a virtual space for aspiring and established social entrepreneurs to connect and learn from one another. It offers courses in social entrepreneurship, financial management, human resources and project management. Since September 2010, more than 30 students have started social projects after participating in an online course, and the School's alumni club has more than 100 members in 15 cities.



*After participating in EF's Online School of Social Entrepreneurship, a civic group in western Iran opened a library with a collection of 5,000 books. The library is thriving with more than 450 members in a poor village of 2,000 people. (Photo credit: EF)*

## Reducing Youth Radicalization in Tajikistan

Fazliddin Sharpov noticed that his local mosque was the only warm public space for young people to gather in the winter months, and that discussions at the mosque were growing increasingly heated as the economic situation worsened. He also noticed that the basketball courts in his region did not have hoops or balls and the soccer field was always flooded. The schools did not have sports teams to channel young people's energy. But Sharpov was busy working and there was only so much he could do. In five of Tajikistan's poorest regions, including Fazliddin's town, Eurasia Foundation of Central Asia works to reduce the threat of political and religious radicalization. In 2010, Fazliddin got involved and took classes on leadership and strategies to prevent radicalization. After teaming up with EFCA, Fazliddin and more than 80 people fixed the local soccer fields. He organized soccer teams and found sponsors; now more than 300 young people participate in the sports clubs. Building on Eurasia Foundation's Youth Bank model, which seeks to engage young people in the lives of their communities, Fazliddin is in the process of creating a youth center that will organize sports competitions and trainings. He is confident that "the radical mood will disappear" once young people have more to aspire to and something productive to do. As it develops, EFCA's program will support more than 50 projects, which will benefit more than 100,000 young people.

## Strengthening Citizen Participation in Ukraine

Your Local Representative, a program implemented by East Europe Foundation of Ukraine, enhances the capacity of Ukrainian NGOs and citizens to influence their communities by monitoring the work of local deputies. In 2011, EEF supported eight projects to improve citizens' access to information about their local elected representatives by introducing tools to monitor the work of 87 local councils. The projects covered approximately one-third of the country, including the oblasts of Odessa, Volyn, Chernihiv, Donetsk, Luhansk, Kharkiv, Ternopil as well as the Crimea. NGOs established online portals and collected information on local representatives. More than 4,600 local deputies created portal pages, which include biographical information, an activity report and contact information that would allow citizens to meet with deputies or their staff. The program has provided an important feedback loop that citizens have embraced: more than 209,000 people have visited the portals and left 1,400 comments. The program has also resulted in greater cooperation between NGOs and journalists, many of whom turn to the portal pages as a reliable source of information.



*The ExxonMobil Life Skills Education Initiative for Young Women in western Kazakhstan has been so successful that even young men want to participate. The Kazakhstani government plans to model similar trainings after the program. (Photo Credit: EFCA)*

# Local Economic Development

Eurasia Foundation promotes entrepreneurship and local economic development by strengthening cooperation among the public, private and civic sectors. The Foundation engages all levels of society with local programs that seek to remove governmental barriers to small business growth, help entrepreneurs gain access to capital and promote international standards in business education.

## Preparing Young Women for Careers in Rural Kazakhstan

Eurasia Foundation of Central Asia helps young women in western Kazakhstan increase their self-confidence and prepares them for the job market through a series of trainings in leadership, career development and financial literacy. Since the Life Skills Education Initiative was launched in 2009, there has been tremendous demand for the trainings and even young men have signed up. More than 550 young women and 140 men have participated. Among attendees, 91 percent reported improved self-esteem, 82 percent improved communication skills, 96 percent improved ability to work in teams and 40 percent improved their public speaking skills. The Ministry of Education is considering incorporating EFCA's training manuals into the country's secondary school curriculum.

“The trainings really made me think about my future: what profession I will choose and what my dreams are. I discovered my hidden abilities and talents. I have a goal now and I know I will be very successful.”

—Azhar, participant in Life Skills Initiative

## Equipping Women To Succeed As Entrepreneurs

Founded in October 2009, Eurasia Foundation's Online School of Women's Entrepreneurship gives motivated Iranian women the business knowledge and confidence they need to establish and expand their own businesses. Through the School's innovative online education and social networking platform, female entrepreneurs in Iran are given a space to discuss business ideas and receive guidance from experienced instructors, who help hone their initial concepts into concrete business plans. The School also offers an opportunity for these new businesswomen to receive mutual support from other aspiring entrepreneurs. The School has offered courses to more than 260 women in business plan writing, marketing and e-commerce. Eighteen alumnae have started their own businesses, including Roya, an entrepreneur based in Tehran. Roya simplified her business plan with the help of her instructor and went on to launch a successful bakery. Other alumnae have expanded their businesses and bolstered their professional networks as a result of the School's courses.



*EEF Ukraine has enabled hundreds of at-risk youth to succeed on their own through practical trainings and by establishing a job center. (Photo Credit: EEF-Ukraine)*



*Three women displaced by the 2008 war in Georgia now operate a profitable bakery in Gori as a result of EPF's support. (Photo Credit: EPF)*

## Preparing Orphans for Independent Life

Ukraine has more than 100,000 orphans and an estimated 90 percent are “social orphans,” which means they were placed in state institutions as a result of abandonment or imprisonment of their parents. Many social orphans experienced abuse and violence from parents who were drug users or alcoholics. When social orphans leave state institutions at age 15 and 16, they are often unprepared for independent life and many fall into prostitution and criminality. To combat this challenge, East Europe Foundation of Ukraine established a partnership among educational institutions, teachers, psychologists, employment services and employers to help vulnerable youth adapt to independent life in Zhytomyr Oblast. More than 300 at-risk youth learned how to write resumes, search for jobs, interview professionally, prepare healthy food and plan a personal budget through interactive trainings. By establishing a career counseling center offering one-on-one consultations and job leads, the project continues to assist dozens of at-risk youth.

## Supporting Local Businesses in Georgia

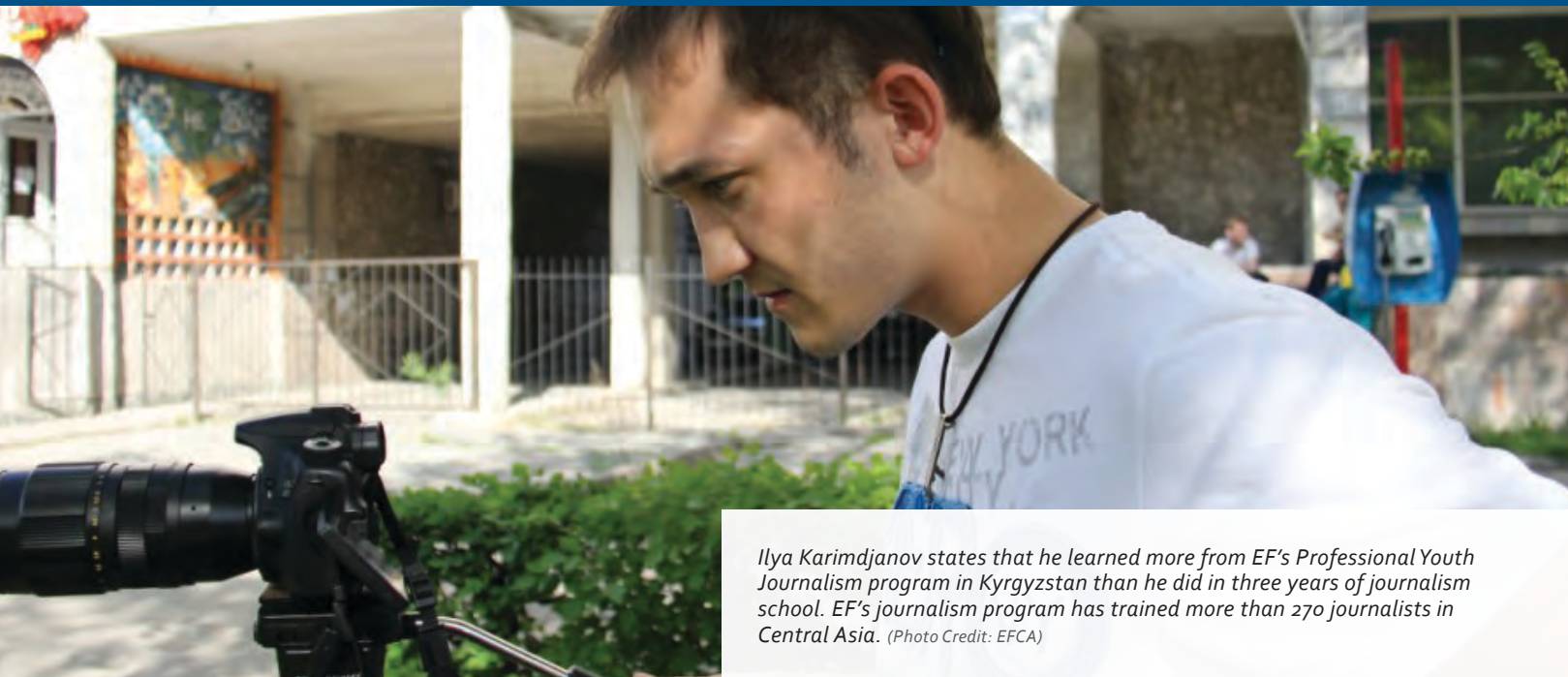
Four years after the 2008 war between Georgia and Russia, a small bakery is thriving in Gori, Georgia. A local women's group, the Women and Development Association, established the First Social Enterprise LTD and through this firm purchased equipment to start a small bakery in the war-torn town. The bakery now employs six people, including three women displaced by the war, and generates small but consistent profits by selling baked goods and salads to local schools and companies.

As part of its Social Enterprise program, EPF organized a study tour for the Gori bakery staff to a booming café in Tbilisi. The Gori staff was introduced to high quality products and services that the café in Tbilisi offers and took part in baking bread, croissants and other pastries. In addition, they learned about its initial marketing and sales strategy.

“An effective and targeted consultancy, relevant foreign experience and support from the Eurasia Partnership Foundation allowed us to get our business idea off the ground,” said Director of the Association Pati Bukhrikidze.

# Independent Media Development

In the Eurasia region, independent media outlets often encounter censorship and environments hostile to journalists. Since 1993, the Eurasia Foundation Network has supported independent media by providing technical assistance and grants to improve editorial practices, enhance financial sustainability and increase the media's use of the Internet.



*Ilya Karimdjyanov states that he learned more from EF's Professional Youth Journalism program in Kyrgyzstan than he did in three years of journalism school. EF's journalism program has trained more than 270 journalists in Central Asia. (Photo Credit: EFCA)*

## Changing the Face of Journalism in Kyrgyzstan

Aspiring Central Asian journalists face steep challenges. In addition to censorship and political interference, many journalists lack the basic skills necessary to produce high quality stories. EF's Professional Youth Journalism (PYJ) program, delivered in partnership with local NGOs and universities, is helping young journalists surmount these critical problems.

The PYJ program has already trained more than 270 young journalists in Central Asia. One of these journalists is 21-year-old Ilya Karimdjyanov. Ilya was a journalism student in Bishkek, Kyrgyzstan, but he dropped out because the program bore little reality to modern journalism. Central Asian journalism programs typically follow a theory-based educational model that frequently graduates students who have never conducted an interview. Ilya learned more through PYJ's short courses in three months than in three years of journalism school.

"After one week of training . . . you begin to interview sources and write real stories," he said.

The PYJ program builds upon the success of [Kloop.kg](http://kloop.kg), a web portal and media school in Bishkek that provides both training and a platform for young journalists to publish their work. Operating since 2008, Kloop has quickly distinguished itself as a credible news outlet. Through PYJ, EF has expanded the Kloop model, establishing similar youth media schools in Almaty, Dushanbe and Osh.

Kloop schools teach practical skills in five modules: newswriting, social media, photography, media ethics and law, and videography. Students apply what they have learned immediately, publishing their work online through the Kloop network. Before an article is published, Kloop's editors review each piece, following a higher journalistic standard than most other outlets in the region.

The PYJ program also helps its students identify jobs. With their practical journalism skills, Kloop graduates are highly sought after. It has placed Kloop graduates in a number of major independent media outlets in Central Asia, including *Asia Plus*, *AKIpress*, the *Institute for War and Peace Reporting*, *K-News*, *Interfax-Kazakhstan* and *NewEurasia.net*.

## Promoting National Dialogue in Armenia

After the Armenian government forcefully put down protests following the 2008 presidential election, many Armenians were angry and lacked a constructive venue for nationwide discussion on charged subjects. In response, Eurasia Partnership Foundation launched a weekly talk show that is broadcast on national television and rebroadcast into the regions. The show does not shy away from sensitive issues, including Armenian-Azerbaijani relations, Armenian-Turkish rapprochement, the role of women in society, youth leadership and the protection of property rights. The hour-long talk show has a simple format: the first 15 minutes are reserved for a video or documentary to provoke discussion and the host of the talk show and his guests engage on the topic for the remaining 45 minutes. To ensure a broad spectrum of views, journalists, representatives of government agencies, civil society actors, professors and students are invited to participate. According to the AGB Nielsen Media Research Company, which measures viewership in Yerevan, the average show draws 3,000 viewers, while some shows had reached as many as 17,000.



*Now in its third year, EPF's nationally broadcast talk show, Article 27, draws a regular audience to discuss politically-charged issues. (Photo Credit: EPF)*

## Russia Independent Community Media

Since 2004, New Eurasia Foundation's media unit has provided assistance to more than 65 regional newspapers, impacting an estimated audience of 15 million readers. Several of these newspapers have played a key role in supporting competitive local elections, including *City News: Pervouralsk*, *Zhukovskiy News* and *Kurier*. One of these newspapers, *Kurier*, sought to increase voters' interest in their local mayoral election. It ran online polls, closely covered key community issues and organized a public debate with the candidates. When the front-runner from the ruling United Russia party refused to participate in the debate, the move backfired at the ballot box. It triggered a rare runoff election against a charismatic young opposition politician, who ultimately prevailed. FNE presented this remarkable race in the documentary, *Made in Berdsk*, which was screened at the International Human Rights Documentary Film Festival in Prague.



*Galina Komornikova is editor-in-chief of the Kurier in Berdsk, Russia. Her newspaper played a key role in the 2011 mayoral election by stimulating interest in the race. (Photo Credit: EF)*

# Nonprofit Institution Building

Nonprofit institutions can have a transformative effect on societies in transition. For nearly 20 years, Eurasia Foundation has been instrumental in the development of hundreds of lasting and transparent institutions by providing technical and financial support and brokering relationships with both local and international partners.



*In 2008, a local elementary school in Qinghai renovated its classrooms after receiving a grant from a donor in Hong Kong. Elementary school staff received coaching on proposal writing from EF's NGO Resource Center. (Photo Credit: EF)*

## Championing First-Rate Research in the South Caucasus

The Caucasus Research Resource Centers (CRRC), a program operated by the Eurasia Partnership Foundation, strengthen social science research and public policy analysis in the South Caucasus through a network of university-based research centers. CRRC has a track record of working on critical themes such as democratization, elections, corruption, media, poverty and public policy. The Caucasus Barometer, CRRC's best-known research product, is used by governments, political parties, NGOs and academics. It is a reliable source of information on attitudes and beliefs throughout the region. In Georgia, political parties draw extensively on CRRC's public opinion polling to target constituents, fine-tune messaging and better understand the needs of their constituents. In the next phase of the CRRC program, the centers will be registered as independent entities housed at leading institutions of higher education.

## Expanding Civil Society in China

In 2007, EF and its local partner established the Qinghai NGO Resource Center in the provincial capital of Xining. Qinghai Province is one of China's poorest regions, and as such, the nascent NGO sector plays a vital role in delivering basic services to citizens, especially in education and public health. The Center strengthens the capacity of grassroots organizations by providing workshops, individualized technical assistance and consultations to local community groups. Since its establishment, the Center has assisted more than 150 grassroots NGOs and community leaders. As a result of EF's support, approximately 40 percent of the proposals submitted by these local organizations have received funding from donors in Hong Kong, Germany and Japan. The Center has also been instrumental in registering seven new NGOs in Qinghai. EF's community grants program also supports the growth of volunteerism and public participation in the province, and has provided financing for ten citizen-driven projects.

## Celebrating 15 Years of Kyiv School of Economics

Kyiv School of Economics (KSE), founded by the Economics Education Research Consortium (EERC) and the Victor Pinchuk Foundation, is a world-class academic institution. In 1995, Eurasia Foundation launched EERC to modernize economics education and research in Ukraine. EERC became an independent institution in 2003 and has since grown into KSE, which offers internationally recognized master's degrees in business economics, financial economics and economic analysis taught in English by international and Western-trained Ukrainian faculty. The curriculum is modeled on the best economic, business and financial graduate programs in North America and Western Europe. Its graduates have gone on to earn admission to leading graduate programs in the United States and the United Kingdom as well as top jobs in consulting and finance in Ukraine.

## Kyiv School of Economics

- 15** Years of operation
- 482** Total number of graduates
- 85** Graduates have received a Ph.D. abroad
- 55** Publications by faculty in refereed journals
- 10** Current full-time faculty
- 54** Students admitted in 2011
- 81** Current number of students at the school

## Strengthening Participatory Democracy in Moldova

East Europe Foundation of Moldova coordinates and represents the voice of nonprofits in Moldova. In 2010, EEF President, Sorin Mereacre, was elected as the chairman of the National Participation Council (NPC), which is a body of 30 representatives from civil society organizations that participates in the formulation of strategic priorities for the country's development. Among its functions, the NPC monitors the websites of 33 different government bodies to ensure transparency in decision-making as required by law. NPC's input is channeled through the NPC secretariat to the prime minister's office, the State Chancellery, ministries and agencies. As chair, Mereacre participates in the Cabinet of Ministers' meetings and provides direct feedback from the NPC to the prime minister and ministers.

*CRRC's annual Caucasus Barometer tracks social, political and economic developments across the South Caucasus. The Barometer is a unique survey that is widely referenced in international publications. (Photo Credit: CRRC)*

*With support from EF's China Program, the Huzhu Rainbow Culture Center opened community libraries in three villages in northwestern China. (Photo Credit: EF)*

# Rule of Law and Good Governance

An independent judiciary is fundamental to the protection of civil and economic rights. Eurasia Foundation works to make justice available to all citizens by providing pro bono legal counsel, improving legal education, strengthening judicial systems in concert with government ministries and nongovernmental experts, and by providing professional opportunities for young lawyers.



*A recent EBL report found that women are turning away from using informal means of resolving disputes in rural Kyrgyzstan. In-depth research informs EBL's approach and outreach. (Photo Credit: James Hill)*

## Providing Access to Justice in Central Asia

In 2011, Eurasia Foundation launched the Equal Before the Law (EBL) program, an ambitious multi-year, multi-country initiative to improve access to justice for vulnerable people in Central Asia. EBL provides pro bono legal services, works to improve the curricula of Central Asia's law schools and has established networks of likeminded organizations to maximize the program's impact. EBL's 32 lawyers provide consultations to vulnerable people across southern Kazakhstan, Kyrgyzstan and Tajikistan. With assistance from EBL, 15 professors are developing new course materials that include access to justice for vulnerable persons for the leading law schools of Central Asia. EBL has also established a network of more than 150 civil society organizations that provide legal assistance to vulnerable groups. Membership in the network entitles them to access to EBL's lawyers and makes them eligible for training. To date, the program has provided more than 5,000 legal consultations, primarily to women.

## Strengthening Georgia's Judiciary System

In 2011, Eurasia Partnership Foundation led the effort to establish the Coalition for an Independent and Transparent Judiciary, which unites 30 CSOs, businesses, professional associations and media outlets to monitor ongoing judicial reforms and advocate for a more independent and transparent judiciary. The Coalition set up six working groups and organized four public forums on some of the most salient issues facing Georgian society and its justice system. Representatives from the three branches of government, the donor community and civil society participated in each of the forums. With input from the Coalition, legislation concerning the judiciary has been amended to make courts more open by allowing for uniform application of audio-recording rules. It also empowers judges with improved implementation of existing disciplinary rules and ensures better implementation of commercial law.

## Setting Budget Priorities in Kyrgyzstan

Kyrgyzstan's citizens rarely hold their local public servants to account. This is largely due to a poor understanding of local governance principles—in particular local budgeting—and a lack of access to information. This is true for local government staff and council members as well as regular citizens. "Although we approve the local budget, I didn't know how it was formed," said Maralbay Zhanylbekov, chairman of a local council in Jalal-Abad Province.

To tackle this situation, EFCA is implementing a project to increase budget literacy that has already trained more than 1,100 citizens, village council members and staff from 40 rural districts. Trainings include sessions on planning, prioritization and monitoring, relevant legislation and access to budget information. Trainees also learned what role they should play in the process and how they can apply what they have learned to develop budgets that better reflect citizens' interests.

For citizens, taking part in the development and monitoring of their local government budget offers a rare opportunity to have real influence on the way government works. The results of the training have been immediate. With EFCA's support, more than 180 village councils held open budget hearings, which afforded citizens a chance to review draft budgets and recommend changes based on community priorities. This process has improved the effectiveness of local authorities in meeting local needs and in building trust between citizens and the government.

## Supporting Legal Clinics and Young Lawyers in Belarus

Since 2006, Eurasia Foundation and the New Eurasia Establishment have supported the creation and development of 13 university-based legal clinics in Belarus. Through the clinics, law students provide pro bono legal services to vulnerable citizens, including pensioners, women and new mothers, the poor and prisoners and their families. In 2011, law students assisted more than 2,500 clients. The clinics support the professional development of future lawyers and have created a community of law students eager to defend the civic and constitutional rights of citizens. Since their inception, more than 450 students have participated in the clinics. The legal clinic program also offers professional development opportunities, including exposure to other legal systems and a chance to meet lawyers from Europe. One of NEE's clinics established a partnership with the University Legal Clinics Foundation in Poland, which gives Belarusian attorneys an opportunity to familiarize themselves with Western-style legal practices.



*NEE's legal clinics provide an opportunity for law students in Belarus to gain practical legal experience and help vulnerable citizens. In 2011, law students assisted more than 2,500 clients. (Photo Credit: New Eurasia Establishment)*

*EF's Equal Before the Law Program has provided pro bono legal services to over 5,000 people in Tajikistan, Kyrgyzstan and Kazakhstan. More than 80 percent of clients are women. (Photo Credit: EFCA)*

# Sarah Carey Program

The Sarah Carey Program aims to capture Sarah's belief that business and law—creatively applied—can overcome political obstacles among nations and lead to social benefit for all. Comprised of three elements—an annual award, a symposium and a mechanism for connecting young people—the Sarah Carey Program constitutes a living legacy dedicated to Sarah's pioneering spirit.



*US Deputy Secretary of State William J. Burns gave the keynote address at EF's 2012 Gala Dinner. In it, he described Eurasia Foundation as "a model private-public partnership for others to emulate." (Photo Credit: EF)*

As part of the Carey Program, Eurasia Foundation presented the first Sarah Carey Award to Ambassador Thomas R. Pickering for his work as a diplomat, businessman and nonprofit leader in bringing Russians and Americans closer together. Ambassador Pickering provided crucial support to civil society in Russia when he served as US ambassador during the early days of the country's independence. When he shifted to the private sector as an executive at the Boeing Company, he brokered business transactions that created jobs and enhanced the wealth of communities in the United States and Russia. Ambassador Pickering continues to serve on the boards of several leading nonprofits working in Russia.

The award presentation took place at Eurasia Foundation's 2012 Gala Dinner at the Mayflower Hotel in Washington, DC. US Deputy Secretary of State William J. Burns delivered the keynote address, calling Pickering "quite simply the best diplomat I have ever known."



*Eurasia Foundation named Ambassador Thomas R. Pickering as the recipient of the inaugural Sarah Carey Award. Here Pickering speaks at EF's 2012 Gala Dinner. (Photo Credit: EF)*

In 2011, Eurasia Foundation announced that it would launch a program to honor Sarah Carey. Ms. Carey was chair of the Eurasia Foundation's Board of Trustees from 1994 to 2010. Her deep connection to the Eurasia region spanned more than 50 years, starting in 1959 as an eyewitness to the famous "Kitchen Debate" between Nikita Khrushchev and Richard Nixon in Moscow and culminating in Sarah's emergence as a leading American legal practitioner and an indispensable advisor to policymakers and young people interested in the region.

## 2011 Bill Maynes Fellows

Dedicated to the generous spirit of Eurasia Foundation's late president, the Bill Maynes Fellowship offers a distinctive opportunity for civil society leaders from the Eurasia region. The program enables fellows to build lasting personal and professional relationships with US counterparts through individually tailored exchanges.

The 2011 Bill Maynes Fellows are pioneering businesswomen and leading advocates for small business and entrepreneurship in their respective countries. During a two-week program in Washington, DC, the fellows visited over 20 organizations and met with more than 50 individuals, including academics, government representatives and international development experts.



### Matluba Uljabaeva, Tajikistan

Ms. Uljabaeva is the Chairwoman of the National Association of Small and Medium Business of Tajikistan (NASMB). NASMB is a business association that represents the interests of more than 100 entrepreneurs and businesses in Tajikistan.

Ms. Uljabaeva worked with Eurasia Foundation of Central Asia to establish the American Chamber of Commerce in Tajikistan and continues to work with EFCA in building the capacity of that organization.

Prior to chairing NASMB, Ms. Uljabaeva was the executive director of Indigo Tajikistan. Under her leadership, the company grew into the country's second largest mobile telephone operator. She has served as a business advocacy officer for UNDP and worked for Tajikistan's Ministry of Education as an IT specialist.



### Valeria Klitsounova, Belarus

Ms. Klitsounova is Chairwoman of Country Escape: the Association for Rural and Ecotourism in Minsk, Belarus. Ms. Klitsounova's advocacy efforts were instrumental in passing national legislation simplifying the operating environment for small businesses in Belarus.

Eurasia Foundation helped establish Country Escape by providing the association with its first grant in 2003. The association unites more than 600 members, including teachers, farmers, economists, pensioners and youth from across Belarus, to create a viable rural tourism sector and the jobs and business opportunities that accompany it.

In addition to her work at Country Escape, Ms. Klitsounova is director of the Center for Agro and Ecotourism Development, an agricultural and ecotourism business incubator. She is also a senior lecturer at Belarus State University and has worked on programs with UNDP, OSCE, the US Embassy and the European Commission.

Eurasia Foundation Financials

Statement of Financial Position as of September 30, 2011

ASSETS	2011	2010
Cash and cash equivalents	\$2,416,568	\$6,807,562
Investments	\$6,661,818	\$1,399,265
Grants, accounts and other receivables	\$12,852,914	\$11,812,004
Prepaid expenses	\$83,269	\$89,601
Fixed assets, net of accumulated depreciation and amortization of \$1,576,009	\$4,122	\$8,962
Advances and deposits	\$46,448	\$53,513
TOTAL ASSETS	\$22,065,139	\$20,170,907

LIABILITIES AND NET ASSETS		
LIABILITIES	2011	2010
Accounts payable and accrued expenses	\$511,228	\$1,247,998
Grants payable	\$9,607,953	\$9,687,362
Refundable advance	\$83,076	-
TOTAL LIABILITIES	\$10,202,257	\$10,935,360
NET ASSETS	2011	2010
Unrestricted	\$6,570,032	\$7,009,584
Temporarily restricted	\$5,292,850	\$2,225,963
TOTAL NET ASSETS	\$11,862,882	\$9,235,547
TOTAL LIABILITIES AND NET ASSETS	\$22,065,139	\$20,170,907

REVENUE			2011	2010
	UNRESTRICTED	TEMPORARILY RESTRICTED	TOTAL	TOTAL
Grants and contributions	\$35,615	\$13,754,956	\$13,790,571	\$11,985,800
Investment loss	(324,793)	-	(324,793)	(45,005)
Other income	864	-	864	391
Cancellation of donor awards	-	(255,935)	(255,935)	(188,325)
Net assets released from donor-imposed restrictions	10,432,134	(10,432,134)	-	-
TOTAL REVENUE	10,143,820	3,066,887	13,210,707	11,752,861

EXPENSES	UNRESTRICTED	TEMPORARILY RESTRICTED	TOTAL	TOTAL
PROGRAM SERVICES:				
Russia	1,031,273	-	1,031,273	227,923
South Caucasus	1,426,150	-	1,426,150	2,814,859
Central Asia	3,207,733	-	3,207,733	830,321
Ukraine/Belarus/Moldova	2,019,243	-	2,019,243	4,506,741
Other - Iran/China/Maynes Fellowship, etc.	1,079,326	-	1,079,326	1,067,234
TOTAL PROGRAM SERVICES	8,763,725	-	8,763,725	9,447,078
SUPPORTING SERVICES:				
Management and General	1,819,647	-	1,819,647	1,666,963
TOTAL EXPENSES	10,583,372	-	10,583,372	11,114,041

Change in net assets	(439,552)	3,066,887	2,627,335	638,820
Net assets at beginning of year	7,009,584	2,225,963	9,235,547	8,596,727
NET ASSETS AT END OF YEAR	6,570,032	5,292,850	11,862,882	9,235,547

Complete audited financial reports are available upon request.  
Network partners' financial reports should be requested from the appropriate organization.

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