



*Engaging Citizens | Empowering Communities*

# EURASIA FOUNDATION

## 2010 NETWORK YEARBOOK



# EURASIA FOUNDATION MISSION

*We believe societies function best when people take responsibility for their own civic and economic prosperity. Through cooperation based on mutual respect, our programs equip citizens to define and achieve outcomes of enduring benefit to their communities.*

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Front Cover: (background) Vassily Mikhlin. (left to right) EPF, EFCA, Kyiv School of Economics  
Back Cover: Archil Kikodze

## Letter from the Chair and the President

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Whatever one's view may be on the dramatic political transformation now underway in the Middle East and North Africa, one thing is certain: events on the ground can change by the day or even by the hour, but fundamental social and political change will be the work of generations.

Eurasia Foundation was created in response to another epochal transformation – the breakup of the Soviet Union – and from the beginning we have taken the long view. We started by engaging individual social entrepreneurs who brought good ideas to life through the sheer force of their energy and creativity. To capture the value of these individual efforts we next turned to the promotion of pioneering institutions that could sustain the transformation over the long term. Ultimately, we rooted ourselves in local soil by converting our representative offices into locally-chartered foundations to create the Eurasia Foundation Network. With the addition in 2010 of the East Europe Foundation of Moldova, our network is now an alliance of six autonomous institutions, a reliable and effective partner to organizations throughout Eurasia committed to building prosperity and stability in the region.



The successful establishment of the Eurasia Foundation Network does not mean we have completed our mission. On the contrary, much work remains to be done. As you will see in this report, our program portfolio is growing, with projects ranging from social media development in Russia to youth engagement in the Caucasus to access to justice in Central Asia. These programs are all implemented in close collaboration with our network partners and would not be possible without their local presence and knowledge. Increasingly, they are based on competed project funding – a new strategic focus – by leveraging the unique asset we have in the people and institutions of the Eurasia Foundation Network. Today our Foundation is poised not only to deepen its engagement with the citizens of Eurasia; we can also adapt successful models of citizen engagement from our core geography to the needs of other societies in transition – in the Middle East and elsewhere.



The important work of the Eurasia Foundation Network would not be possible without the enduring commitment of our donors and partners around the world. We thank you again for your continued trust and support and look forward to continuing our partnership in the coming year.

Sincerely,

Jan Kalicki

Jan H. Kalicki  
Chairman

Horton Beebe-Center

Horton Beebe-Center  
President

### Dedication to Sarah Carey

*This annual report is dedicated to Sarah Carey, Eurasia Foundation's Chair from 1994 to 2010, whose unwavering commitment to the Foundation and its work still guides and inspires us.*







“The story of the Eurasia Foundation is inspiring. An idea that originated in the US government was embraced by private citizens and executed in a way that has fundamentally changed the trajectory of civil society, local government, and small business in communities throughout the Eurasia region. Today the Foundation is a unique asset to those of us who wish to contribute to the peaceful evolution of the nations of Eurasia.”

Brent Scowcroft  
Former National Security Advisor  
January 12, 2010

Photo Credit:  
Top: Natalie Matrosian/EF  
First row (left to right): EF, Natalie Matrosian/  
EF, EPF.  
Second row (left to right): Promin Charitable  
Foundation, Izturgan Aldayev  
Below: FNE

## EURASIA FOUNDATION NETWORK

Eurasia Foundation was founded in 1992 to empower the citizens of the nations that comprised the Soviet Union to advance their countries socially and economically. Since then, Eurasia Foundation has transformed from a U.S.-based foundation with field offices in the region to the Eurasia Foundation Network comprised of six autonomous institutions: New Eurasia Foundation in Russia, Eurasia Foundation of Central Asia, Eurasia Partnership Foundation in the South Caucasus, East Europe Foundation of Ukraine, East Europe Foundation of Moldova, and Eurasia Foundation in the United States.

The Eurasia Foundation Network promotes stability and prosperity throughout the region by supporting institutions that advance open, pluralistic and entrepreneurial societies. Its programs engage citizens who are active within their communities, facilitate local economic development, build accountable institutions, support and develop independent media, and strengthen cross-border ties. By working together, the network's foundations increase exchanges among local and international institutions throughout the region and multiply the social return on the financial investments made by their donors.

### NEW EURASIA FOUNDATION

Established in 2004, New Eurasia Foundation (FNE) enhances peoples' lives through effective social and economic development programs carried out at the regional and federal levels of Russia. Strategic program priorities include enhancing the social and human capital of the Russian Federation in the areas of youth, education, migration, housing and urban development and media. In addition, FNE focuses on improving local competitiveness and the potential for technological innovation through strategic planning and management and entrepreneurship development.



### EURASIA FOUNDATION OF CENTRAL ASIA

Established in 2005, Eurasia Foundation of Central Asia (EFCA) operates programs throughout Central Asia. EFCA mobilizes public and private resources to help citizens of Central Asia design and execute projects that strengthen their communities and improve their civic and economic well-being. With offices in Almaty, Bishkek, Dushanbe and Osh, EFCA focuses its activities on higher education, labor migration, independent media, rule of law, corporate social responsibility, community development, youth engagement and ecotourism.



### EURASIA PARTNERSHIP FOUNDATION

Established in 2007, Eurasia Partnership Foundation (EPF) serves Armenia, Azerbaijan and Georgia. EPF facilitates citizen monitoring of business, government and donors, encourages the understanding and practice of local corporate philanthropy and develops the skills and vision of young people as advocates for social change through youth-run grant making. EPF also provides critical support to the region's social science researchers by offering reliable datasets, training and research grants. EPF's regional, networked approach embraces both the shared challenges and those specific to each country of the South Caucasus.



### EAST EUROPE FOUNDATION OF UKRAINE

Established in 2007, East Europe Foundation of Ukraine (EEF-Ukraine) builds the capacity of institutions and establishes local partnerships through grant programs and technical assistance, contributing to effective local governance, quality higher education, socially responsible corporations and philanthropic organizations. EEF-Ukraine focuses on improving the operating conditions needed to sustain local partnerships and empowering citizens to participate in improving their lives.



### EAST EUROPE FOUNDATION OF MOLDOVA

The Eurasia Foundation Network's newest partner is the East Europe Foundation of Moldova (EEF-Moldova), which officially launched activities on June 1, 2010. The new foundation continues Eurasia Foundation's 17-year legacy of promoting democracy and the growth of a market economy in Moldova. EEF-Moldova builds democratic systems in Moldova, empowering Moldovan citizens and fostering sustainable development through education, technical assistance and grant programs that promote civil society development, strengthen media, enhance good governance and build economic prosperity.



### NETWORK IMPACT

Since 1993, Eurasia Foundation and its Network Partners have:

- Formed 11,177 partnerships
- Awarded 9,172 grants
- Created 23,130 new jobs
- Developed 4,945 new businesses
- Trained 485,825 individuals

# Citizen Engagement

Eurasia Foundation believes citizens should take responsibility for their own social and economic prosperity. The Foundation and its partners support programs that empower communities, increase citizen participation in holding local governments accountable, involve youth in their communities, and facilitate the creation of jobs.

## Kyrgyzstan: Engaging Young Adults in Their Communities

In September 2010, 40 young men and women from Kyrgyzstan spent a week learning about ethnic tolerance and community development at a camp organized by Eurasia Foundation of Central Asia (EFCA). The camp was held in Isfana, Kyrgyzstan, a town in the ethnically mixed and turbulent Ferghana Valley. Through the program, a multiethnic group of young people renovated a kindergarten, which had not seen any rehabilitation since its construction in 1968. The kindergarten now serves more families and the building provides a safer environment for its students. On their own initiative, participants also opened an internet-based resource center that publishes a bulletin to better inform children and parents in eight schools of new developments. "I didn't think such peaceful conditions were possible with all the unrest at the moment," said Firdavs Abdunaimov, a 17-year-old participant of the camp. EF and USAID jointly funded the camp, which was run by EFCA and Leilek Daanyshmany, a local non-profit organization.

## Fighting Corruption and Increasing Public Trust in Moldova

Corruption in Moldova is a major issue that impairs the country economically and inhibits citizen trust of elected officials and public employees. With support from East Europe Foundation of Moldova, IDIS Viitorul, a local nongovernmental organization, launched a project in the fall of 2010 to fight corruption in customs administration. In partnership with the Customs Service of Moldova, IDIS established a hotline for reporting corrupt practices. The project also established a Civic Council comprised of Customs Service officers, business association representatives, independent experts and business journalists who respond to tips from the hotline. The Civic Council also advises the Customs Service on fighting areas of corruption identified by both the private sector and civil society. The project includes an anti-corruption media campaign and ethics training courses for customs officers. IDIS and the Customs Service have already signed an Agreement for Cooperation that will continue their joint efforts beyond the end of the project.



Launch of IDIS Viitorul project to fight corruption and increase trust in the Customs Service in Moldova.  
Photo Credit: EEF- Moldova



## Cultivating Young Leaders in Armenia

During the 2010 and 2011 Easter holidays, Eurasia Partnership Foundation's Youth Bank program brought together 100 volunteers to collect food donations from local markets for underprivileged households. In total, the group collected groceries worth more than \$2,500 and distributed them among 120 households in Yerevan, Martuni, Yeghegnadzor and Gyumri. In anticipation of the new school year, Youth Bank members and local volunteers also collected donated school supplies. Their work allowed 30 schoolchildren from economically vulnerable families to start the school year with the supplies they need to succeed. Youth Bank is an initiative that gives young people an opportunity to play a positive leadership role in their communities. The Eurasia Foundation Network supports nearly 150 Youth Bank programs every year in seven countries in the region.

## Helping People with Disabilities in Ukraine

In Ukraine, persons with disabilities often face social and physical isolation from the rest of society. To reduce this isolation, East Europe Foundation of Ukraine launched the Equal Access for People with Disabilities program. As part of this initiative, Dyvosvit, a local NGO, installed voice equipment at major road crossings and audio warning devices for the blind at railway stations, the city council building, the regional hospital, and other public buildings in the western oblast of Zakarpattia. Dyvosvit also created an audio book library for the blind with more than 1,050 titles and three regional museums were equipped with wheelchair ramps, new entryways and emergency call buttons. These improvements increased access to public places for persons with physical disabilities. Given the program's positive results, it will be expanded to Vynnytsia Oblast in 2011.



Top: Youth Bank members from Armenia and Turkey engage in discussion during an exchange program hosted by Eurasia Partnership Foundation.

Photo Credit: Artur Ghazaryan

Bottom: An event raising public awareness for persons with disabilities in Ukraine.

Photo Credit: EEF- Ukraine



# Local Economic Development

Eurasia Foundation promotes entrepreneurship and local economic development by strengthening cooperation among the public, private and civic sectors. The Foundation engages all levels of society in local programs that seek to remove governmental barriers to small business growth, help entrepreneurs gain access to capital and promote international standards in business education.

## Developing the Local Economy in Tajikistan

Tajikistan continues to struggle economically, and the southern community of Muminabad is no exception. Through its Poverty Reduction Small Grants Program, Eurasia Foundation of Central Asia (EFCA) provided training to 26 local women on dairy industry practices. They received practical guidance on industry health and hygiene standards, animal care and operating a small business. Four of the women are now running dairy businesses that employ 22 local women who sell their milk. A new milk-processing station, established with support from EFCA, produces healthy dairy products that were once a rarity in Muminabad. The program is funded by the Embassy of the Kingdom of the Netherlands in Astana, Kazakhstan.



An artisan in Turkmenistan displays local crafts.  
Photo Credit: istockphoto/Velirina

## Growing Private Enterprise in Turkmenistan

In Turkmenistan, proceeds from the sale of artisan crafts are a crucial source of income for many rural families. Unfortunately, most artisans struggle with low sales due to a lack of business knowledge about product demand and new marketing technologies. EFCA's Crafts Development Project promotes the crafts industry in Turkmenistan by providing business training programs for entrepreneurs and extending marketing support to artisans. EF's partner, Chapak, an Ashgabat-based artisans organization, was given a grant in April 2010 to open a crafts information center. The center helps artisans develop their businesses and solve legal and financial issues related to registration, taxation and business planning. To date, Chapak has conducted four business and technical trainings for 76 artisans from across Turkmenistan.



## Investing in the Economy of Kyrgyzstan through Education

In Kyrgyzstan, budget allocations for education are cut nearly every year. In 2009 alone, allocations shrank by 20 percent. To assist talented but financially underprivileged students, EFCA is running USAID's Education Loan Program, which provides guaranteed loans for up to 50% of students' tuition costs.

The program has given 19-year old Aiman Arymbekova, a student of Tourist Management at the Kyrgyz Tourism Academy, a chance to further her education. Like most families living in the Manas settlement of the Chui region, it was very difficult for Aiman's parents to find money to pay for her studies. Loans offered through the program enabled them to provide a good education for their daughter. "I convinced my parents to take the loan so that they wouldn't worry about how they would pay for my studies." Aiman is confident that the decision was the right one. She is excited to graduate and begin work in the tourist sector.

In addition to providing student loans, the program also offers technical support to help students find employment and internships. As part of an entrepreneurship program, 15 companies chose 15 business plans from students aspiring to start their own businesses. Mentor-entrepreneurs consult students on the practical aspects of running a business, and may provide funding for the students to start or expand their businesses.

## Belarusian Regional Business Training and Education

To encourage entrepreneurship in Belarus, New Eurasia Establishment (NEE), an affiliate of Eurasia Foundation, created 14 entrepreneurship centers to provide business training and consultations. To date, the centers have provided individual consultations to more than 2,600 entrepreneurs and small business managers across the country. More than 540 entrepreneurs have participated in networking activities and roundtable discussions that established a dialogue between entrepreneurs and public officials. The roundtables provide an opportunity to discuss critical business regulations, offer policy recommendations and develop practical ideas. Eight policy recommendations developed during the roundtables were forwarded to government entities in areas covering tax legislation, export development, licensing and business development. The efforts undertaken by the Business Union of Entrepreneurs and Employers, NEE's main partner in this project, contributed significantly to the adoption of the 2010 law on "Support to Small and Medium Entrepreneurship in Belarus."



Top: An artisan in Turkmenistan receives felt-working training.  
Photo Credit: EFCA

Bottom: Artisans learning to dye wool as part of crafts training in Turkmenistan.  
Photo Credit: EFCA

# Institution Building and Public Policy

Eurasia Foundation programs improve the accountability of public institutions and make local government more responsive to the needs of citizens. Working with local partners, EF supports public accountability through capacity building, increased transparency in municipal processes, and the establishment of institutions that gather and analyze reliable data for informed policy decisions.

## Improving Access to Healthcare in Georgia

In Georgia, hundreds of thousands of people are internally displaced as a result of past conflicts and often struggle to obtain high quality medical care. In 2009, with support from USAID, Eurasia Partnership Foundation funded the Medical Workers Initiative. The program improves access to medical services for internally displaced persons (IDPs) and increases public awareness of patients' rights. Together with the NGO Argus, the initiative monitors state-funded medical programs and services for more than 300 IDPs in the Imereti region. Based on the success of the project, physicians in one town requested that the Medical Workers Initiative evaluate the local IDP outpatient clinic. The investigation discovered that the director of the clinic was embezzling funds. The director was replaced after formal appeals to the Ministry of Health and local healthcare and social security departments. The Medical Workers Initiative continues to empower IDP communities through consultations, education and issue-based advocacy.

## Fighting Corruption in Kazakhstan

Central Asian countries repeatedly rank as some of the most corrupt states in the world. To help reduce the level of corruption in Kazakhstan, Eurasia Foundation of Central Asia established the Independent Anticorruption Council (IAC). The IAC promotes good governance and civil society development by enabling businesses and citizens to advise government agencies on corruption and governance issues. Currently, the IAC includes representatives of 15 public associations of Kazakhstan. In the spring of 2010, the council organized a tour of successful anti-corruption programs in Georgia, Moldova and Estonia for IAC representatives. In all three countries, the government actively supported the establishment of IACs, which now act as effective interlocutors between society and government. "We need to develop active public organizations in order to counteract corruption," said Bakhyt Tumenova, president of Aman Saulyk, a Kazakhstani NGO. "It is impossible to overcome corruption without the participation of society."



Mtvarisa Sakheishvili (in white), a doctor from Abkhazia, meets with IDP monitors in Georgia.

Photo Credit: EPF- Georgia



Solar panels now heat the water at the Sonechko kindergarten in Ukraine.  
Photo Credit: EEF- Ukraine

## Energy Efficient Technology Brings Hot Water to Children in Ukraine

Energy efficiency is one of the most vital issues facing Ukraine today. Since 2006, Eurasia Foundation and East Europe Foundation of Ukraine have invested nearly \$400,000 in 21 initiatives that installed innovative, energy efficient technologies. As part of one initiative, children at the Sonechko Kindergarten in the Lviv region now enjoy hot water generated by solar panels installed on the roof of the building. As part of the same energy efficiency effort, the Foundation conducted energy audits of the community's municipal buildings and proposed several energy conservation projects to the town council for funding.

## Helping Migrants in Russia

Migration is one of the most significant factors influencing the socio-economic development of Russia's regions. Over the past year, New Eurasia Foundation has promoted several migration policy recommendations. These recommendations contributed to the simplification of Russia's Federal Law regulating the migration of highly skilled workers to Russia and removed the special work permit requirement for migrants employed by individuals. The project's newly launched website, [www.baromig.ru](http://www.baromig.ru), attracts readers from a wide cross-section of society and features expert-led discussions on migrant issues. The website is attracting a growing number of users interested in the program's online surveys, analytical materials and electronic publications.

## Caucasus Research Resource Centers Improve Independent Research

The Caucasus Research Resource Centers (CRRC), a program operated by Eurasia Partnership Foundation, strengthen social science research and public policy analysis in the South Caucasus through a network of university-based research centers. Over the past three years, CRRC has worked with more than 30 donors in developing bilateral research relationships and launching long-term research projects with international partners. CRRC has a track record of working on critical themes such as democratization, elections, corruption, media, poverty and public policy. The Centers are regularly approached by partners for repeat collaboration and are making progress toward long-term sustainability in the region.

## Building Municipal Capacity in Azerbaijan

In 2006, Eurasia Partnership Foundation (EPF) and its local partners established the Municipal Performance Management System (MPMS) to improve municipalities' transparency, efficiency and credibility in Azerbaijan. EPF introduced the system in 20 municipalities, including the northern town of Khudat. In the beginning, Khudat's leadership showed little interest in MPMS. However, as EPF focused on improving officials' understanding of the tool, Khudat became one of the most actively engaged municipalities in the program. Through MPMS, Khudat officials formulated more efficient policy, created strategic plans and organized town-hall meetings, resulting in greater transparency and citizen involvement. "The Municipal Performance Measurement System is a great tool that enables us to perform our functions more effectively," said Elman Allakhverdiyev, head of the Khudat Municipality. "The indicators allow us to evaluate our performance and observe positive and negative trends."



# I ndependent Media

In the Eurasia region, independent media outlets often encounter censorship and environments hostile to journalists. Since 1993, the Eurasia Foundation Network has supported independent media by providing technical assistance and grants to improve editorial practices, enhance financial sustainability and increase media's use of the Internet.

## Reducing Media Bias in Cross-Border Conflict

Armenia and Azerbaijan struggle with a lack of accurate and unbiased reporting on the relationship between the two countries and the Nagorno-Karabakh conflict. Eurasia Partnership Foundation launched the Unbiased E-Media Coverage in Armenia and Azerbaijan program to promote dialogue blogging and online journalism across the shared border. The campaign established new discussion communities and supports existing online platforms, such as the Neutral Zone blog. Neutral Zone was created in July 2010 and covers issues related to culture, education, healthcare and society, as well as sensitive topics, such as domestic violence and minority rights.

"The Person without a Name" cartoon was created as part of the Unbiased E-media Coverage in Armenia and Azerbaijan project.  
Photo Credit: EPF



The program has also supported a series of articles on Azerbaijanis living in Armenia and Armenians living in Azerbaijan on [www.medialab.am](http://www.medialab.am), [www.contact.az](http://www.contact.az) and other websites. Prior to the E-Media program, few individual bloggers maintained constant links across the Armenia–Azerbaijan border. Now, as a result of the program's wide-ranging activities, a vibrant cross-border cooperation platform exists on Facebook, Twitter and other social networks.

## Providing Objective News in Central Asia

The Central Asia News Service (CANS) is a region-wide news outlet that publishes informative and objective reports from all five countries in Central Asia on a daily basis. By training journalists, the program—jointly operated by Eurasia Foundation and EFCA—raises journalism standards and offers writers a chance to freely practice their craft in an environment where such opportunities are rare. The quality of reporting on the CANS website is superior to other online news competitors in the region and has attracted an impressive readership since its launch. In the first quarter of 2009, the site averaged 51,000 unique visits per month. Fifteen months later, the readership jumped to 127,000 visits per month.

## Strengthening Independent Media in Russia

While there is little editorial independence at the national level, there are a number of independent outlets serving smaller media markets in Russia. Since 2005, New Eurasia Foundation's media unit has improved the number and quality of independent media sources in Russia's regions. Through a series of intensive trainings and consultations, the program enhances the business and editorial practices of independent regional newspapers. The program also provides extensive technology training to help local radio stations and newspapers improve their online presence and employ newly available digital tools to better report on and interact with the communities they serve.

New Eurasia Foundation's media unit has provided direct assistance to more than 54 regional newspapers, impacting an estimated audience of up to 15 million readers. In addition, the program has helped the Alliance of Independent Regional Publishers, the first independent regional print media association in Russia, develop into a fully representative industry lobbying group.

Local media outlets supported by New Eurasia Foundation's media unit in Russia.  
Photo Credit: FNE



Citizens vote in Moldova's 2010 Parliamentary elections. Photo Credit: EEF-Moldova

## Observing the 2010 Elections in Moldova

With support from East Europe Foundation of Moldova, the Independent Journalism Center (IJC) supports professional journalism and promotes high quality, free media in Moldova. In partnership with other nongovernmental organizations throughout the country, IJC closely monitored 26 mass-media outlets during the early Parliamentary elections in 2010. The project raised awareness about possible electoral violations and spurred media outlets to provide more balanced coverage. The public was informed about the results of the monitoring through six periodic reports and press conferences.



# Cross-Border Programs

Cross-border relations and regional collaboration in the Eurasia region have diminished significantly since the dissolution of the Soviet Union. To increase collaboration between countries in the region and their neighbors, the Eurasia Foundation Network promotes closer relations among the countries in Eurasia, as well as the broader neighborhood. In particular, network programs support cultural and business relations between Armenia and Turkey, improve small business and education exchange between Tajiks and Afghans and promote cross-cultural interaction among Uzbeks, Kyrgyz and Tajiks in the Ferghana Valley.

## Integrating Belarus with Europe

To help citizens in Belarus achieve their aspirations in sustainable development, economics, ecology, culture, tourism and sports, New Eurasia Establishment established the Using Euroregions to Integrate Belarus with Europe program. The initiative uses Euroregions, a transnational cooperation structure between two or more European territories, to help Belarus and its neighbors achieve shared goals. The program produced eight cross-border initiatives, including summer schools for environmentalists, green tourism clusters and campaigns to preserve the local culinary heritage. The program has enabled Belarusian localities to participate in five Euroregions: Bug, Belavezhskaya Pushcha, Dniepr, Nioman and Aziorny Kraj. The program is funded by USAID and the UK's Foreign and Commonwealth Office.

## Building Bridges across Borders in Armenia and Turkey

For more than a decade, EF and the Eurasia Partnership Foundation (EPF) have supported collaborative cross-border initiatives in the South Caucasus. These programs address shared regional challenges by finding common ground among engaged citizen groups. Since 2006, the program has supported more than a dozen projects helping Armenian organizations establish cross-border links with their counterparts in Turkey.

As part of its Armenia-Turkey Rapprochement program supported by USAID, EPF established a cooperative network of opinion makers and media figures through a series of high-level expert discussions. The conferences had a catalytic role in moving diplomatic relations forward between the two countries and were featured prominently in the Armenian and Turkish media. In response to growing press coverage, EPF and the European Stability Initiative developed a trilingual information and contacts manual in Armenian, English, and Turkish to facilitate interaction between experts and journalists. The program has led to the production of four documentaries on Armenian-Turkish relations and the establishment of a consortium that continues to foster interaction between social leaders in both countries.



Representatives of the Belarus Euroregions visit the Czech Republic, Germany and Poland.  
Photo Credit: NEE



## Maintaining Peace in Border Areas of Central Asia



Different ethnic groups living in the Ferghana Valley meet to discuss water resources.  
Photo Credit: EFCA

Central Asia possesses a complex mix of ethnic groups and has many unmarked and contested borders. In 2009, Eurasia Foundation of Central Asia launched a project to facilitate peace and mutual understanding in the region by empowering local governments and the non-governmental sector. In the Batken region of Kyrgyzstan along the Uzbekistan border, more than 35 community leaders, youth activists and local authorities were trained in conflict resolution. In addition to training, the program hosts multiethnic social events for border communities. Past events include a Nowruz celebration, a Festival of Friendship, an Environmental Protection Day and various sport activities.

"Borders are artificial barriers in human relationships," said Abdimalip Alibaev, chairman of the local council in the border town of Suu-Bashi. "We have always lived side by side with Uzbeks and Tajiks in peace, and we do not want to break the centuries-old ties of friendship that unite our peoples. These values need to be constantly instilled in our youth, who rarely have the opportunity to communicate with their Uzbek peers."

## Creating Partnerships between Universities in Russia and the United States



Russian participants of the EURECA program visit their partner university in the U.S.  
Photo Credit: FNE/EURECA

In April 2010, New Eurasia Foundation and its partners launched the Enhancing University Research and Entrepreneurial Capacity (EURECA) program to establish stable partnerships and networks between Russian and American research universities. The partnerships help Russian universities improve their management and research infrastructure and facilitate technology transfers between schools. The program partnered Nizhny Novgorod State University with the University of Maryland and Purdue University, and St. Petersburg State University with the University of California, Los Angeles and the University of Washington. In 2011, Russian program participants visited their U.S. partners to examine research laboratories, technology commercialization offices and business facilities. A EURECA website was also developed as a platform for the exchange of ideas and enhanced cooperation. The program established an advisory committee consisting of renowned international specialists in topics such as cooperation between the university and industry sectors, innovative project management, and technology transfer. The program is funded by the U.S.-Russia Foundation.

# Other Programs

EF uses online media to promote entrepreneurship and social networking among professionals. EF's courses present students with the challenges and opportunities of starting a business or social enterprise. Utilizing two different platforms, Drupal and BuddyPress, EF continues to experiment with new ways of connecting people and facilitating learning among a large and disparate group of professionals.

Using cutting-edge technology and open-source software, Eurasia Foundation established two distinct online schools—one catering to women entrepreneurs and another geared toward social entrepreneurs. The online programs offer a wide range of technical training courses, including business plan development, leadership, human resources management and marketing. To date, more than 1,300 people have registered on the two sites. Of the 1,300 registered students, 172 enrolled in both programs, and 47 have completed the program and received certificates.

## Supporting the Non-Profit Sector in China

In China, Eurasia Foundation stimulates community development by combining local expertise with international best practices. Through partnerships with local organizations, EF supports initiatives that cultivate active citizen participation and strengthen nascent community groups.

In the summer of 2010, with support from EF, the Qinghai Nonprofit Organization Resource Center convened its first University Student Service Internship program. The program places seven to ten university students with local nonprofit organizations in rural Qinghai for a meaningful volunteer experience.



School children in  
Guershijia, China.  
Photo Credit: SDA

In 2010, eight students were selected from a pool of more than 50 candidates for a one-month internship with one of seven NGOs identified by the Center. Interns gained valuable work experience and increased their knowledge of the NGO sector. As part of their 2010 internships, students completed projects that included the preparation of proposal materials and project reports, designing a folk culture survey, delivering computer literacy training, and managing youth counseling activities. The Nonprofit Resource Center has helped raise nearly \$430,000 in project funds for other NGOs in the region.

# 2010 Bill Maynes Fellows



## Shahla Ismayilova, Azerbaijan

Shahla Ismayilova is chair of the Women's Association for Rational Development (WARD), a nongovernmental organization based in Baku, Azerbaijan that supports women's empowerment and participation in Azerbaijan. WARD promotes gender equality through legislative reform and leads public awareness campaigns on women's health issues, including breast cancer and reproductive health. Shahla

helped found Azerbaijan's first maternity school, which provides pregnant women with information and counseling on reproductive health issues. In addition to her work with WARD, Shahla is an advisor to the Global Fund for Women and an attorney for the Azerbaijan branch of the Human Rights House Foundation.



## Erkingul Karakozueva, Kyrgyzstan

Erkingul Karakozueva is the director of Kosh Araket, an organization based in Osh, Kyrgyzstan, that promotes civil, economic, social and cultural rights and freedoms. Since the interethnic clashes in southern Kyrgyzstan in June 2010, Kosh Araket has led the region's efforts to promote interethnic understanding and reconciliation. Erkingul serves persons with physical and mental disabilities and she is a specialist

in conflict mitigation. In this dual role, she has led a series of initiatives in Kyrgyz, Uzbek and Tajik communities in vulnerable, conflict-prone areas in the Ferghana Valley. Erkingul has worked closely with EFCA on several programs, including an entrepreneurship and leadership program for Ferghana Valley orphans.



## Nouneh Sarkissian, Armenia

Nouneh Sarkissian is the managing director of Internews Armenia, an organization that actively advocates for an unbiased and independent media by protecting journalists' rights, promoting fair media legislation and offering educational courses for aspiring journalists. Nouneh has a wide-ranging background in broadcast journalism and independent media. A member of the Union of Journalists

of Armenia, Nouneh serves on the board of the Yerevan Press Club. She worked as a reporter, editor and producer at Armenia's first independent news production studio, A1+, where she was instrumental in creating two additional television networks. Nouneh has collaborated with Eurasia Partnership Foundation (EPF) on several programs and is currently helping to implement EPF's Unbiased E-Media program in Armenia and Azerbaijan. From 2004 to 2009, she helped implement EPF's Workshop at the Crossroads program, a collaboration between young journalists and film directors from the South Caucasus.

*Dedicated to the generous and gregarious spirit of Eurasia Foundation's late President, Charles William Maynes, the Bill Maynes Fund for Future Leaders of Eurasia is a program that honors and supports outstanding individuals from the countries where Eurasia Foundation operates and who share Bill's vision for stable, inclusive and prosperous societies. The fund builds personal and professional bridges between emerging leaders in the Eurasia region and their counterparts in the United States.*



# EURASIA FOUNDATION FINANCIALS

Statement of Financial Position as of September 30, 2010

ASSETS	2010	2009
Cash and cash equivalents	\$ 6,807,562	\$ 6,555,132
Investments	1,399,265	1,180,513
Grants, accounts, and other receivables	11,812,004	12,376,031
Prepaid Expenses	89,601	85,764
Fixed assets, net of accumulated depreciation and amortization of \$1,571,169	8,962	10,065
Advances and deposits	53,513	75,721
<b>TOTAL ASSETS</b>	<b>\$ 20,170,907</b>	<b>\$ 20,283,226</b>
LIABILITIES AND NET ASSETS		
LIABILITIES	2010	2009
Accounts payable and accrued expenses	\$ 1,247,998	\$ 463,158
Grants payable	9,687,362	11,219,898
Refundable advance	-	3,443
<b>Total liabilities</b>	<b>10,935,360</b>	<b>11,686,499</b>
NET ASSETS	2010	2009
Unrestricted	7,009,584	7,009,171
Temporarily restricted	2,225,963	1,581,756
Permanently restricted	-	5,800
<b>Total net assets</b>	<b>9,235,547</b>	<b>8,596,727</b>
<b>TOTAL LIABILITIES AND NET ASSETS</b>	<b>\$ 20,170,907</b>	<b>\$ 20,283,226</b>

Complete audited financial reports are available upon request.

Network partners' financials should be requested from the appropriate organization.

# EURASIA FOUNDATION FINANCIALS

Statement of Activities and Change in Net Assets for the Year Ended September 30, 2010

		Temporarily	Permanently	2010	2009
REVENUE	Unrestricted	Restricted	Restricted	Total	Total
Grants and Contributions	\$ 47,711	\$ 11,938,089	\$ --	\$ 11,985,800	\$ 14,503,567
Investment loss	(45,005)	--	--	(45,005)	(73,187)
Other income	391	--	--	391	4,537
Cancellation of donor awards	--	(188,325)	--	(188,325)	(61,516)
Net assets released from donor imposed restrictions	11,111,357	(11,105,557)	(5,800)	--	--
<b>Total revenue</b>	<b>11,114,454</b>	<b>644,207</b>	<b>(5,800)</b>	<b>11,752,861</b>	<b>14,373,401</b>
EXPENSES	Unrestricted	Temporarily Restricted	Permanently Restricted	Total	Total
Program Services:					
Russia	227,923	--	--	227,923	3,204,066
South Caucasus	2,814,859	--	--	2,814,859	4,517,708
Central Asia	830,321	--	--	830,321	1,262,186
Ukraine/Belarus/Moldova	4,506,741	--	--	4,506,741	4,361,894
Other-Iran/China/Maynes					
Fellowship, etc.	1,067,234	--	--	1,067,234	1,054,124
<b>Total program services</b>	<b>9,447,078</b>	<b>--</b>	<b>--</b>	<b>9,447,078</b>	<b>14,399,978</b>
Supporting Services:					
Management and General	1,666,963	--	--	1,666,963	1,906,560
<b>Total Expenses</b>	<b>11,114,041</b>	<b>--</b>	<b>--</b>	<b>11,114,041</b>	<b>16,306,538</b>
Change in net assets	413	644,207	(5,800)	638,820	(1,933,137)
Net assets at beginning of year	7,009,171	1,581,756	5,800	8,596,727	10,529,864
<b>NET ASSETS AT END OF YEAR</b>	<b>\$ 7,009,584</b>	<b>\$ 2,225,963</b>	<b>\$ -</b>	<b>\$ 9,235,547</b>	<b>\$ 8,596,727</b>

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